# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

(Mark One)

## **FORM 10-Q**

		RSUANT TO SECTION 13 OR 1 (ovember 1, 2020)	5(d) OF THE SECURITIES E	XCHANGE ACT	OF 1934
		OR			
	☐ TRANSITION REPORT PUR  For the transition period from	RSUANT TO SECTION 13 OR 1	5(d) OF THE SECURITIES E	XCHANGE ACT	OF 1934
		Commission File Num	ber <u>001-07572</u>		
		PVH CO	RP.		
		(Exact name of registrant as s	pecified in its charter)		
	Delaware			13-11	66910
	(State or other jurisdiction of	<del></del>		(I.R.S. I	Employer
	incorporation or organization)			Identific	ation No.)
,		ew York			016
	(Address of principal executive office	es)		(Zip	Code)
		(212) 381-3	500		
		(Registrant's telephone numbe			
		(Registrant's telephone numbe	i, including area code)		
Securities	registered pursuant to Section 12(b) of the A	act:			
	Title of each class	Trading Symbol	Name of each exc	change on which reg	gistered
	Common Stock, \$1.00 par value	PVH	New Yor	k Stock Exchange	
	check mark whether the registrant (1) has for for such shorter period that the registran				
	check mark whether the registrant has subject this chapter) during the preceding 12 mos				405 of Regulation S-T
Indicate by company. S	check mark whether the registrant is a larg See the definitions of "large accelerated files	e accelerated filer, an accelerated filer," "accelerated filer," "smaller repor	er, a non-accelerated filer, smaller a ting company," and "emerging gro	reporting company, owth company" in R	or an emerging growth ule 12b-2 of the Exchange
Large Acc	elerated Filer		Accelerated file	er	
Non-accel	erated filer		Smaller reporting Emerging grow		
	ging growth company, indicate by check ma ecounting standards provided pursuant to Se		use the extended transition period	for complying with	any new or revised
Indicate by	check mark whether the registrant is a shel	l company (as defined in Rule 12b-2	of the Exchange Act). Yes $\square$ No	$\boxtimes$	
The number	er of outstanding shares of common stock of	the registrant as of December 2, 202	20 was 71,100,250.		

#### PVH CORP. INDEX

SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995: Forward-looking statements in this Quarterly Report on Form 10-Q, including, without limitation, statements relating to our future revenue, earnings and cash flows, plans, strategies, objectives, expectations and intentions, are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Investors are cautioned that such forward-looking statements are inherently subject to risks and uncertainties, many of which cannot be predicted with accuracy, and some of which might not be anticipated, including, without limitation, (i) our plans, strategies, objectives, expectations and intentions are subject to change at any time at our discretion; (ii) our ability to realize the anticipated benefits and savings from restructuring and similar plans, such as the North America office workforce reduction and the planned exit from the Heritage Brands Retail business announced in July 2020; (iii) we may be considered to be highly leveraged and we use a significant portion of our cash flows to service our indebtedness, as a result of which we might not have sufficient funds to operate our businesses in the manner we intend or have operated in the past; (iv) the levels of sales of our apparel, footwear and related products, both to our wholesale customers and in our retail stores and our directly operated digital commerce sites, the levels of sales of our licensees at wholesale and retail, and the extent of discounts and promotional pricing in which we and our licensees and other business partners are required to engage, all of which can be affected by weather conditions, changes in the economy, fuel prices, reductions in travel, fashion trends, consolidations, repositionings and bankruptcies in the retail industries, repositionings of brands by our licensors, consumer sentiment and other factors; (v) our ability to manage our growth and inventory; (vi) quota restrictions, the imposition of safeguard controls and the imposition of duties or tariffs on goods from the countries where we or our licensees produce goods under our trademarks, such as the increased tariffs imposed in 2019 and threatened increases in tariffs on goods imported into the U.S. from China and Vietnam, any of which, among other things, could limit the ability to produce products in cost-effective countries, or in countries that have the labor and technical expertise needed, or require us to absorb costs or try to pass costs onto consumers, which could materially impact our revenue and profitability; (vii) the availability and cost of raw materials; (viii) our ability to adjust timely to changes in trade regulations and the migration and development of manufacturers (which can affect where our products can best be produced); (ix) the regulation or prohibition of the transaction of business with specific individuals or entities and their affiliates or goods manufactured in certain regions by any government or regulatory authority in the jurisdictions where we conduct business, such as the listing of a person or entity as a Specially Designated National or Blocked Person by the U.S. Department of the Treasury's Office of Foreign Assets Control and the issuance of Withhold Release Orders by the U.S. Customs and Border Patrol; (x) changes in available factory and shipping capacity, wage and shipping cost escalation, civil conflict, war or terrorist acts, the threat of any of the foregoing. or political or labor instability in any of the countries where our or our licensees' or other business partners' products are sold, produced or are planned to be sold or produced; (xi) disease epidemics and health-related concerns, such as the current COVID-19 pandemic, which could result in (and, in the case of the COVID-19 pandemic, has resulted in some of the following) supply-chain disruptions due to closed factories, reduced workforces, scarcity of raw materials and scrutiny or embargoing of goods produced in affected areas, closed stores, reduced consumer traffic and purchasing, as consumers become ill or limit or cease shopping in order to avoid exposure, or governments implement mandatory business closures, travel restrictions or the like to prevent the spread of disease, and market or other changes that could result (or, with respect to the COVID-19 pandemic, could continue to result) in noncash impairments of our goodwill and other intangible assets, operating lease right-of-use assets, and property, plant and equipment; (xii) acquisitions and divestitures and issues arising with acquisitions, divestitures and proposed transactions, including, without limitation, the ability to integrate an acquired entity or business into us with no substantial adverse effect on the acquired entity's, the acquired business's or our existing operations, employee relationships, vendor relationships, customer relationships or financial performance, and the ability to operate effectively and profitably our continuing businesses after the sale or other disposal of a subsidiary, business or the assets thereof; (xiii) the failure of our licensees to market successfully licensed products or to preserve the value of our brands, or their misuse of our brands; (xiv) significant fluctuations of the U.S. dollar against foreign currencies in which we transact significant levels of business; (xv) our retirement plan expenses recorded throughout the year are calculated using actuarial valuations that incorporate assumptions and estimates about financial market, economic and demographic conditions, and differences between estimated and actual results give rise to gains and losses, which can be significant, that are recorded immediately in earnings, generally in the fourth quarter of the year; (xvi) the impact of new and revised tax legislation and regulations; and (xvii) other risks and uncertainties indicated from time to time in our filings with the Securities and Exchange Commission.

We do not undertake any obligation to update publicly any forward-looking statement, including, without limitation, any estimate regarding revenue, earnings or cash flows, whether as a result of the receipt of new information, future events or otherwise.

## PART I -- FINANCIAL INFORMATION

## Item 1 - Financial Statements

Consolidated Statements of Operations for the Thirteen and Thirty-Nine Weeks Ended November 1, 2020 and November 3, 2019	<u>1</u>
Consolidated Statements of Comprehensive Income (Loss) for the Thirteen and Thirty-Nine Weeks Ended November 1, 2020 and November 3, 2019	<u>2</u>
Consolidated Balance Sheets as of November 1, 2020, February 2, 2020 and November 3, 2019	<u>3</u>
Consolidated Statements of Cash Flows for the Thirty-Nine Weeks Ended November 1, 2020 and November 3, 2019	<u>4</u>
Consolidated Statements of Changes in Stockholders' Equity and Redeemable Non-Controlling Interest for the Thirty-Nine Weeks Ended November 1, 2020 and November 3, 2019	<u>5</u>
Notes to Consolidated Financial Statements	<u>7</u>
Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>48</u>
Item 3 - Quantitative and Qualitative Disclosures About Market Risk	<u>70</u>
Item 4 - Controls and Procedures	<u>72</u>

## PART II -- OTHER INFORMATION

<u>Item 1 - Legal Proceedings</u>	<u>73</u>
Item 1A - Risk Factors	<u>73</u>
Item 2 - Unregistered Sales of Equity Securities and Use of Proceeds	<u>73</u>
Item 6 - Exhibits	<u>74</u>
<u>Signatures</u>	<u>76</u>

## PART I - FINANCIAL INFORMATION

## ITEM 1 - FINANCIAL STATEMENTS

PVH Corp. Consolidated Statements of Operations Unaudited (In millions, except per share data)

	Thirteen W	Thirty-Nine	e Weeks Ended				
	vember 1, 2020	N	November 3, 2019	No	ovember 1, 2020	N	lovember 3, 2019
Net sales	\$ 2,014.3	\$	2,433.5	\$	4,802.7	\$	6,919.8
Royalty revenue	79.7		113.1		185.7		288.3
Advertising and other revenue	24.1		41.1		54.4		100.1
Total revenue	2,118.1		2,587.7		5,042.8		7,308.2
Cost of goods sold (exclusive of depreciation and amortization)	1,016.8		1,181.5		2,392.3		3,317.7
Gross profit	1,101.3		1,406.2		2,650.5		3,990.5
Selling, general and administrative expenses	987.2		1,141.6		2,809.5		3,457.6
Goodwill and other intangible asset impairments	_		_		933.5		
Non-service related pension and postretirement income	(3.6)		(2.0)		(7.9)		(6.1)
Debt modification and extinguishment costs	_		_		_		5.2
Other noncash loss (gain)	_		_		3.1		(113.1)
Equity in net income (loss) of unconsolidated affiliates	4.4		2.9		(10.3)		7.5
Income (loss) before interest and taxes	122.1		269.5		(1,098.0)		654.4
Interest expense	34.4		29.2		89.6		88.5
Interest income	 0.9		1.4		2.8		3.8
Income (loss) before taxes	88.6		241.7		(1,184.8)		569.7
Income tax expense (benefit)	19.1		32.8		(105.4)		86.1
Net income (loss)	69.5		208.9		(1,079.4)		483.6
Less: Net loss attributable to redeemable non-controlling interest	(0.3)		(0.3)		(1.0)		(1.1)
Net income (loss) attributable to PVH Corp.	\$ 69.8	\$	209.2	\$	(1,078.4)	\$	484.7
Basic net income (loss) per common share attributable to PVH Corp.	\$ 0.98	\$	2.83	\$	(15.15)	\$	6.49
Diluted net income (loss) per common share attributable to PVH Corp.	\$ 0.98	\$	2.82	\$	(15.15)	\$	6.46

	Thirteen W	eeks l	Ended	Thirty-Nine V	Week	s Ended
	 November 1, 2020		November 3, 2019	 November 1, 2020		November 3, 2019
Net income (loss)	\$ 69.5	\$	208.9	\$ (1,079.4)	\$	483.6
Other comprehensive (loss) income:						
Foreign currency translation adjustments	(14.6)		11.5	116.2		(130.8)
Net unrealized and realized gain (loss) related to effective cash flow hedges, net of tax expense (benefit) of \$1.2, \$(0.4), \$(0.4) and \$(1.8)	10.2		(20.4)	(32.8)		(7.5)
Net gain (loss) on net investment hedges, net of tax expense (benefit) of \$4.0, \$(0.8), \$(18.6) and \$7.5	12.7		(2.3)	(57.6)		23.6
Total other comprehensive income (loss)	8.3		(11.2)	25.8		(114.7)
Comprehensive income (loss)	77.8		197.7	 (1,053.6)		368.9
Less: Comprehensive loss attributable to redeemable non- controlling interest	(0.3)		(0.3)	(1.0)		(1.1)
Comprehensive income (loss) attributable to PVH Corp.	\$ 78.1	\$	198.0	\$ (1,052.6)	\$	370.0

(in minions, except snare and per snare data)	N	Jovember 1, 2020		February 2, 2020		November 3, 2019
LOGDER	U	NAUDITED		AUDITED		UNAUDITED
ASSETS						
Current Assets:	¢.	1.460.0	ø.	502.4	¢.	555.2
Cash and cash equivalents	\$		\$	503.4	\$	555.2
Trade receivables, net of allowances for credit losses of \$76.8, \$21.1 and \$25.7		799.2		741.4		972.7
Other receivables		19.5		23.7		26.1
Inventories, net		1,483.5		1,615.7		1,768.1
Prepaid expenses		136.4		159.9		161.3
Other		69.3		112.9		98.7
Assets held for sale				237.2		
Total Current Assets		3,967.9		3,394.2		3,582.1
Property, Plant and Equipment, net		953.2		1,026.8		994.7
Operating Lease Right-of-Use Assets		1,613.7		1,675.8		1,648.1
Goodwill		2,881.9		3,677.6		3,738.5
Tradenames		2,834.6		2,830.2		2,837.1
Other Intangibles, net		628.5		650.5		882.5
Other Assets, including deferred taxes of \$66.9, \$40.3 and \$29.2		377.4		375.9		336.2
Total Assets	\$	13,257.2	\$	13,631.0	\$	14,019.2
LIABILITIES, REDEEMABLE NON-CONTROLLING INTEREST AND STOCKHOLDERS' EQUI	ΙΤΥ					
Current Liabilities:						
Accounts payable	\$	1,134.4	\$	882.8	\$	780.5
Accrued expenses		939.8		929.6		951.3
Deferred revenue		25.6		64.7		44.8
Current portion of operating lease liabilities		424.1		363.5		347.3
Short-term borrowings		21.1		49.6		387.5
Current portion of long-term debt		22.9		13.8		41.3
Liabilities related to assets held for sale		_		57.1		_
Total Current Liabilities	_	2,567.9	_	2,361.1		2,552.7
Long-Term Portion of Operating Lease Liabilities		1,454.6		1,532.0		1,517.5
Long-Term Debt		3,464.1		2,693.9		2,738.4
Other Liabilities, including deferred taxes of \$416.6, \$558.1 and \$624.1		1,097.4		1,234.5		1,226.4
Redeemable Non-Controlling Interest		(3.0)		(2.0)		(0.9)
Stockholders' Equity:		(0.1)		(=1+)		(***)
Preferred stock, par value \$100 per share; 150,000 total shares authorized		_		_		_
Common stock, par value \$1 per share; 240,000,000 shares authorized; 86,218,773; 85,890,276 a 85,876,613 shares issued	nd	86.2		85.9		85.9
Additional paid in capital - common stock		3,111.7		3,075.4		3,061.9
Retained earnings		3,670.9		4,753.0		4,820.4
Accumulated other comprehensive loss		(614.3)		(640.1)		(622.6)
Less: 15,120,165; 13,597,113 and 12,574,071 shares of common stock held in treasury, at cost		(1,578.3)		(1,462.7)		(1,360.5)
Total Stockholders' Equity		4,676.2		5,811.5	_	5,985.1
· · ·	\$	13,257.2	\$	13,631.0	\$	14,019.2
Total Liabilities, Redeemable Non-Controlling Interest and Stockholders' Equity	Φ	13,431.2	Φ	13,031.0	φ	14,019.2

(III IIIIIIIOIIS)	Thirty-Nine Weeks Ended				
	No	ovember 1, 2020		ovember 3, 2019	
OPERATING ACTIVITIES		_			
Net (loss) income	\$	(1,079.4)	\$	483.6	
Adjustments to reconcile to net cash provided by operating activities:					
Depreciation and amortization		240.2		236.5	
Equity in net loss (income) of unconsolidated affiliates		10.3		(7.5)	
Deferred taxes		(159.9)		2.6	
Stock-based compensation expense		36.6		43.2	
Impairment of goodwill and other intangible assets		933.5		_	
Impairment of other long-lived assets		23.2		89.3	
Debt modification and extinguishment costs		_		5.2	
Other noncash loss (gain)		3.1		(113.1)	
Changes in operating assets and liabilities:					
Trade receivables, net		(34.3)		(196.2)	
Other receivables		3.4		(0.8)	
Inventories, net		173.7		32.3	
Accounts payable, accrued expenses and deferred revenue		185.3		(88.2)	
Prepaid expenses		26.5		(14.9)	
Employer pension contribution		_		(0.7)	
Other, net		64.8		(39.5)	
Net cash provided by operating activities INVESTING ACTIVITIES		427.0		431.8	
Acquisitions, net of cash acquired		_		(192.4)	
Purchases of property, plant and equipment		(158.7)		(233.1)	
Proceeds from sale of building		(136.7)		59.4	
Investments in unconsolidated affiliates		(1.6)		(2.5)	
Proceeds from sale of the Speedo North America business		169.1		(2.5)	
Net cash provided (used) by investing activities		8.8		(368.6)	
FINANCING ACTIVITIES		0.6		(308.0)	
Net (payments on) proceeds from short-term borrowings		(31.9)		324.4	
Proceeds from 4 5/8% senior notes, net of related fees		493.8		324.4	
Proceeds from 3 5/8% senior notes, net of related fees		185.9		<u>—</u>	
		165.9		1,639.8	
Proceeds from 2019 facilities, net of related fees		_			
Repayment of 2016 facilities		(10.6)		(1,649.3)	
Repayment of 2019 facilities		(10.6)		(10.2)	
Net proceeds from settlement of awards under stock plans		(2.7)		1.9	
Cash dividends		(2.7)		(11.3)	
Acquisition of treasury shares		(116.1)		(240.2)	
Payments of finance lease liabilities		(4.0)		(4.1)	
Payment of mandatorily redeemable non-controlling interest liability attributable to initial fair value		(12.7)			
Net cash provided by financing activities		501.7		51.0	
Effect of exchange rate changes on cash and cash equivalents		19.1		(11.0)	
Increase in cash and cash equivalents		956.6		103.2	
Cash and cash equivalents at beginning of period		503.4		452.0	
Cash and cash equivalents at end of period	\$	1,460.0	\$	555.2	

See Note 18 for information on Supplemental Cash Flow Information.

						Thirty-N	Vine	Weeks Ended	Nove	ember 3, 20	19				
								Sto	ckhol	ders' Equit	y				
				Common	n Sto	ck									
	No	Redeemable n-Controlling Interest	Preferred Stock	Shares		\$1 par Value		Additional Paid In Capital- Common Stock		Retained Earnings	Con	Accumulated Other nprehensive Loss	 Treasury Stock	Ste	Total ockholders' Equity
February 3, 2019	\$	0.2	\$ _	85,446,141	\$	85.4	\$	3,017.3	\$	4,350.1	\$	(507.9)	\$ (1,117.1)	\$	5,827.8
Net income attributable to PVH Corp.										82.0					82.0
Foreign currency translation adjustments												(111.6)			(111.6)
Net unrealized and realized gain related to effective cash flow hedges, net of tax expense of \$0.4												13.4			13.4
Net gain on net investment hedges, net of tax expense of \$7.	.2											22.4			22.4
Comprehensive income attributable to PVH Corp.															6.2
Cumulative-effect adjustment related to the adoption of accounting guidance for leases										(3.1)					(3.1)
Settlement of awards under stock plans				371,129		0.4		1.5							1.9
Stock-based compensation expense								13.9							13.9
Cash dividends (\$0.075 per common share)										(5.7)					(5.7)
Acquisition of 659,630 treasury shares													(79.5)		(79.5)
Net loss attributable to redeemable non-controlling interest		(0.4)													
May 5, 2019	\$	(0.2)	\$ 	85,817,270	\$	85.8	\$	3,032.7	\$	4,423.3	\$	(583.7)	\$ (1,196.6)	\$	5,761.5
Net income attributable to PVH Corp.										193.5					193.5
Foreign currency translation adjustments												(30.7)			(30.7)
Net unrealized and realized loss related to effective cash flow hedges, net of tax benefit of \$1.8	W											(0.5)			(0.5)
Net gain on net investment hedges, net of tax expense of \$1.	.1											3.5			3.5
Comprehensive income attributable to PVH Corp.															165.8
Settlement of awards under stock plans				48,714		0.1		(0.1)							_
Stock-based compensation expense								14.4							14.4
Cash dividends (\$0.0375 per common share)										(2.8)					(2.8)
Acquisition of 711,895 treasury shares													(67.2)		(67.2)
Net loss attributable to redeemable non-controlling interest		(0.4)													
August 4, 2019	\$	(0.6)	\$ _	85,865,984	\$	85.9	\$	3,047.0	\$	4,614.0	\$	(611.4)	\$ (1,263.8)	\$	5,871.7
Net income attributable to PVH Corp.										209.2					209.2
Foreign currency translation adjustments												11.5			11.5
Net unrealized and realized loss related to effective cash flow hedges, net of tax benefit of \$0.4	w											(20.4)			(20.4)
Net loss on net investment hedges, net of tax benefit of \$0.8												(2.3)			(2.3)
Comprehensive income attributable to PVH Corp.															198.0
Settlement of awards under stock plans				10,629		_		_							_
Stock-based compensation expense								14.9							14.9
Cash dividends (\$0.0375 per common share)										(2.8)					(2.8)
Acquisition of 1,160,036 treasury shares													(96.7)		(96.7)
Net loss attributable to redeemable non-controlling interest		(0.3)													
November 3, 2019	\$	(0.9)	\$ _	85,876,613	\$	85.9	\$	3,061.9	\$	4,820.4	\$	(622.6)	\$ (1,360.5)	\$	5,985.1

PVH Corp.
Consolidated Statements of Changes in Stockholders' Equity and Redeemable Non-Controlling Interest (continued)
Unaudited
(In millions, except share and per share data)

	Thirty-Nine Weeks Ended November 1, 2020																
									Stoc	kholders'	Equit	y					
					Common	Sto	ck		Additional								
	Non	Redeemable Non-Controlling Interest		Preferred Stock	Shares		\$1 par Value	Paid In Capital- Common Stock		Retained Earnings		Accumulated Other Comprehensive Loss		Treasury Stock		St	Total tockholders' Equity
February 2, 2020	\$	(2.0)	\$		85,890,276	\$	85.9	\$	3,075.4	\$ 4,7	53.0	\$	(640.1)	\$	(1,462.7)	\$	5,811.5
Net loss attributable to PVH Corp.										(1,0	96.8)						(1,096.8)
Foreign currency translation adjustments													(112.6)				(112.6)
Net unrealized and realized gain related to effective cash flow hedges, net of tax expense of \$4.1													7.8				7.8
Net gain on net investment hedges, net of tax expense of \$3.7	,												11.5				11.5
Comprehensive loss attributable to PVH Corp.																	(1,190.1)
Cumulative-effect adjustment related to the adoption of accounting guidance for credit losses											(1.0)						(1.0)
Settlement of awards under stock plans					232,707		0.2		(0.2)								_
Stock-based compensation expense									10.0								10.0
Cash dividends (\$0.0375 per common share)											(2.7)						(2.7)
Acquisition of 1,497,725 treasury shares															(114.3)		(114.3)
Net loss attributable to redeemable non-controlling interest		(0.4)															
May 3, 2020	\$	(2.4)	\$	_	86,122,983	\$	86.1	\$	3,085.2	\$ 3,6	52.5	\$	(733.4)	\$	(1,577.0)	\$	4,513.4
Net loss attributable to PVH Corp.										(	51.4)						(51.4)
Foreign currency translation adjustments													243.4				243.4
Net unrealized and realized loss related to effective cash flow hedges, net of tax benefit of \$5.7	,												(50.8)				(50.8)
Net loss on net investment hedges, net of tax benefit of \$26.3													(81.8)				(81.8)
Comprehensive income attributable to PVH Corp.																	59.4
Settlement of awards under stock plans					84,176		0.1		(0.1)								_
Stock-based compensation expense									11.8								11.8
Acquisition of 22,260 treasury shares															(1.1)		(1.1)
Net loss attributable to redeemable non-controlling interest		(0.3)															
August 2, 2020	\$	(2.7)	\$	_	86,207,159	\$	86.2	\$	3,096.9	, .	01.1	\$	(622.6)	\$	(1,578.1)	\$	4,583.5
Net income attributable to PVH Corp.											69.8						69.8
Foreign currency translation adjustments													(14.6)				(14.6)
Net unrealized and realized gain related to effective cash flow hedges, net of tax expense of \$1.2													10.2				10.2
Net gain on net investment hedges, net of tax expense of \$4.0	)												12.7				12.7
Comprehensive income attributable to PVH Corp.																	78.1
Settlement of awards under stock plans					11,614		_		_								_
Stock-based compensation expense									14.8								14.8
Acquisition of 3,067 treasury shares															(0.2)		(0.2)
Net loss attributable to redeemable non-controlling interest		(0.3)															
November 1, 2020	\$	(3.0)	\$		86,218,773	\$	86.2	\$	3,111.7	\$ 3,6	70.9	\$	(614.3)	\$	(1,578.3)	\$	4,676.2

#### PVH CORP. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. GENERAL

PVH Corp. and its consolidated subsidiaries (collectively, the "Company") constitute a global apparel company with a brand portfolio consisting of nationally and internationally recognized trademarks, including *TOMMY HILFIGER*, *Calvin Klein*, *Van Heusen*, *IZOD*, *ARROW*, *Warner's*, *Olga*, *True&Co.* and *Geoffrey Beene*, which are owned, as well as various other owned, licensed and, to a lesser extent, private label brands. The Company designs and markets branded dress shirts, neckwear, sportswear (casual apparel), jeanswear, performance apparel, intimate apparel, underwear, swimwear, handbags, accessories, footwear and other related products and licenses its owned brands globally over a broad array of product categories and for use in numerous discrete jurisdictions. References to the aforementioned and other brand names are to registered and common law trademarks owned by the Company or licensed to the Company by third parties and are identified by italicizing the brand name.

The Company also licensed *Speedo* for North America and the Caribbean from Speedo International Limited until April 6, 2020, at which time the Company completed the sale of its Speedo North America business to Pentland Group PLC ("Pentland"), the parent company of the *Speedo* brand (the "Speedo transaction"). Upon the closing of the transaction, the Company deconsolidated the net assets of the Speedo North America business and no longer licenses the *Speedo* trademark.

The consolidated financial statements include the accounts of the Company. Intercompany accounts and transactions have been eliminated in consolidation. Investments in entities that the Company does not control but has the ability to exercise significant influence over are accounted for using the equity method of accounting. The Company's Consolidated Statements of Operations include its proportionate share of the net income or loss of these entities. Please see Note 6, "Investments in Unconsolidated Affiliates," for further discussion. The Company and Arvind Limited ("Arvind") have a joint venture in Ethiopia, PVH Arvind Manufacturing Private Limited Company ("PVH Ethiopia"), in which the Company owns a 75% interest. PVH Ethiopia is consolidated and the minority shareholder's 25% proportionate share of the equity in this joint venture is accounted for as a redeemable non-controlling interest. Please see Note 5, "Redeemable Non-Controlling Interest," for further discussion.

The Company's fiscal years are based on the 52-53 week periods ending on the Sunday closest to February 1 and are designated by the calendar year in which the fiscal year commences. References to a year are to the Company's fiscal year, unless the context requires otherwise.

The accompanying unaudited consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States for interim financial information. Accordingly, they do not contain all disclosures required by accounting principles generally accepted in the United States for complete financial statements. Reference is made to the Company's audited consolidated financial statements, including the notes thereto, included in the Company's Annual Report on Form 10-K for the year ended February 2, 2020.

The preparation of the interim financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ materially from these estimates.

The results of operations for the thirteen and thirty-nine weeks ended November 1, 2020 and November 3, 2019 are not necessarily indicative of those for a full fiscal year due, in part, to the COVID-19 pandemic and seasonal factors. The data contained in these consolidated financial statements are unaudited and are subject to year-end adjustments. However, in the opinion of management, all known adjustments have been made to present fairly the consolidated operating results for the unaudited periods.

#### COVID-19 Pandemic

The COVID-19 pandemic had a significant adverse impact on the Company's business, results of operations, financial condition and cash flows from operations during the thirteen and thirty-nine weeks ended November 1, 2020 and is expected to continue to have an adverse impact on its performance in the fourth quarter of 2020. Virtually all of the Company's retail stores were temporarily closed for varying periods of time throughout the first quarter and into the second quarter of 2020 as a result of the pandemic. The majority of stores had reopened by mid-June 2020 but have been operating on reduced hours and at reduced occupancy levels. The Company's retail stores in Europe and North America continue to face significant pressure as a result of the recent resurgence in COVID-19 cases there, including new temporary store closures in Europe beginning at the end

of the third quarter and continuing into the fourth quarter of 2020. The Company's wholesale customers and licensing partners also have experienced significant business disruptions as a result of the pandemic. Several North America wholesale customers have filed for bankruptcy, which was a contributing factor in the decrease in the Company's revenue. In addition, the pandemic has impacted the Company's supply chain partners, including third-party manufacturers, logistics providers and other vendors, as well as the supply chains of its licensees. These supply chains may experience future disruptions as a result of either closed factories or factories operating with reduced workforces due to the impact of the pandemic.

Given the uncertainties surrounding the ongoing effects of the COVID-19 pandemic on the Company's future financial condition and results of operations, the Company took certain actions to preserve its liquidity and strengthen its financial flexibility. The Company suspended share repurchases under its stock repurchase program and suspended its dividends in mid-March 2020, and is not permitted to resume share repurchases or payments of dividends until after the relief period (as defined) under the terms of a June 2020 amendment to its senior unsecured credit facilities. In addition, the Company took certain other actions starting in March 2020, some of which are ongoing, to (i) reduce payroll costs, through temporary furloughs, salary and incentive compensation reductions, decreased working hours and hiring freezes, as well as taking advantage of COVID-related government payroll subsidy programs primarily in international jurisdictions, (ii) eliminate or reduce expenses in all discretionary spending categories, (iii) reduce rent expense through rent abatements negotiated with landlords for certain of its retail stores affected by temporary closures, (iv) reduce working capital, with a particular focus on tightly managing its inventories, including reducing and cancelling inventory commitments, increasing promotional selling, redeploying basic inventory items to subsequent seasons and consolidating future seasonal collections, as well as extending payment terms with its suppliers and (v) reduce capital expenditures. The Company also announced in July 2020 plans to streamline its North American operations to better align its business with the evolving retail landscape, including (i) a reduction in its office workforce by approximately \$50 positions, or 12%, across all three brand businesses and corporate functions, which is expected to result in annual cost savings of approximately \$80 million, and (ii) the exit from its Heritage Brands Retail business by mid-2021.

In April 2020, the Company entered into a \$275.0 million 364-day unsecured revolving credit facility and issued an additional €175.0 million principal amount of 3 5/8% senior notes due 2024. In July 2020, the Company issued \$500.0 million principal amount of 4 5/8% senior notes due 2025. Further, in June 2020 the Company amended its senior unsecured credit facilities to provide temporary relief of certain financial covenants under these facilities during future periods. Please see Note 9, "Debt," for further discussion.

The Company also assessed the impacts of the pandemic on the estimates and assumptions used in preparing these consolidated financial statements, including, but not limited to, the allowance for credit losses, inventory reserves, carrying values of goodwill, intangible assets and other long-lived assets, and the effectiveness of hedging instruments. Based on these assessments, the Company recorded pre-tax noncash impairment charges of \$961.8 million, including \$879.0 million related to goodwill, \$54.5 million related to other intangible assets, \$16.0 million related to store assets and \$12.3 million related to an equity method investment, and recorded increases to its inventory and inventory-related reserves and its allowance for credit losses of \$68.0 million and \$55.7 million, respectively, during the thirty-nine weeks ended November 1, 2020. The estimates and assumptions used in these assessments were based on management's judgment and may be subject to change as new events occur and additional information is received. In particular, there is significant uncertainty about the duration and extent of the impact of the COVID-19 pandemic and, if economic conditions caused by the pandemic do not recover consistent with management's expectations, the Company's results of operations, financial condition and cash flows from operations may be further materially and adversely impacted. Please see Note 7, "Goodwill and Other Intangible Assets," for further discussion of the impairments related to store assets and Note 6, "Investments in Unconsolidated Affiliates," for further discussion of the impairment related to an equity method investment.

#### 2. REVENUE

The Company generates revenue primarily from sales of finished products under its owned and, to a lesser extent, licensed trademarks through its wholesale and retail operations. The Company also generates royalty and advertising revenue from licensing the rights to its trademarks to third parties. Revenue is recognized upon the transfer of control of products or services to the Company's customers in an amount that reflects the consideration to which it expects to be entitled in exchange for those products or services.

#### Product Sales

The Company generates revenue from the wholesale distribution of its products to traditional retailers (including for sale through their digital commerce sites), pure play digital commerce retailers, franchisees, licensees and distributors. Revenue is recognized upon transfer of control of goods to the customer, which generally occurs when title to goods is passed and risk of loss transfers to the customer. Depending on the contract terms, transfer of control is upon shipment of goods to or upon receipt of goods by the customer. Payment is typically due within 30 to 90 days. The Company had provided temporary extensions to its standard payment terms for certain customers earlier in 2020 in connection with the COVID-19 pandemic but resumed its standard payment terms for these customers in the third quarter of 2020. The amount of revenue recognized is net of returns, sales allowances and other discounts that the Company offers to its wholesale customers. The Company estimates returns based on an analysis of historical experience and specific customer arrangements and estimates sales allowances and other discounts based on seasonal negotiations, historical experience and an evaluation of current market conditions.

The Company also generates revenue from the retail distribution of its products through its freestanding stores, shop-in-shop/concession locations and digital commerce sites. Revenue is recognized at the point of sale in the stores and shop-in-shop/concession locations and upon estimated time of delivery for sales through the Company's digital commerce sites, at which point control of the products passes to the customer. The amount of revenue recognized is net of returns, which are estimated based on an analysis of historical experience. Costs associated with coupons are recorded as a reduction of revenue at the time of coupon redemption.

The Company excludes from revenue taxes collected from customers and remitted to government authorities related to sales of the Company's products. Shipping and handling costs that are billed to customers are included in net sales.

#### **Customer Loyalty Programs**

The Company uses loyalty programs that offer customers of its retail businesses specified amounts off of future purchases for a specified period of time after certain levels of spending are achieved. Customers that are enrolled in the programs earn loyalty points for each purchase made.

Loyalty points earned under the customer loyalty programs provide the customer a material right to acquire additional products and give rise to the Company having a separate performance obligation. For each transaction where a customer earns loyalty points, the Company allocates revenue between the products purchased and the loyalty points earned based on the relative standalone selling prices. Revenue allocated to loyalty points is recorded as deferred revenue until the loyalty points are redeemed or expire.

#### Gift Cards

The Company sells gift cards to customers in its retail stores and on certain of its digital commerce sites. The Company does not charge administrative fees on gift cards nor do they expire. Gift card purchases by a customer are prepayments for products to be provided by the Company in the future and are therefore considered to be performance obligations of the Company. Upon the purchase of a gift card by a customer, the Company records deferred revenue for the cash value of the gift card. Deferred revenue is relieved and revenue is recognized when the gift card is redeemed by the customer. The portion of gift cards that the Company does not expect to be redeemed (referred to as "breakage") is recognized proportionately over the estimated customer redemption period, subject to the constraint that it must be probable that a significant reversal of revenue will not occur, if the Company determines that it does not have a legal obligation to remit the value of such unredeemed gift cards to any jurisdiction.

#### License Agreements

The Company generates royalty and advertising revenue from licensing the rights to access its trademarks to third parties, including the Company's joint ventures. The license agreements are generally exclusive to a territory or product category, have terms in excess of one year and, in most cases, include renewal options. In exchange for providing these rights, the license agreements require the licensees to pay the Company a royalty and, in certain agreements, an advertising fee. In both cases, the Company generally receives the greater of (i) a sales-based percentage fee and (ii) a contractual minimum fee for each annual performance period under the license agreement.

In addition to the rights to access its trademarks, the Company provides ongoing support to its licensees over the term of the agreements. As such, the Company's license agreements are licenses of symbolic intellectual property and, therefore, revenue is recognized over time. For license agreements where the sales-based percentage fee exceeds the contractual minimum fee, the Company recognizes revenues as the licensed products are sold as reported to the Company by its licensees. For license

agreements where the sales-based percentage fee does not exceed the contractual minimum fee, the Company recognizes the contractual minimum fee as revenue ratably over the contractual period.

Under the terms of the license agreements, payments are generally due quarterly from the licensees. The Company has extended the payment terms for minimum payment obligations due from certain licensees in 2020 in connection with the COVID-19 pandemic. The Company records deferred revenue when amounts are received or receivable from the licensee in advance of the recognition of revenue.

As of November 1, 2020, the contractual minimum fees on the portion of all license agreements not yet satisfied totaled \$1.0 billion, of which the Company expects to recognize \$42.2 million as revenue during the remainder of 2020, \$235.9 million in 2021 and \$762.9 million thereafter.

#### Deferred Revenue

Changes in deferred revenue, which primarily relate to customer loyalty programs, gift cards and license agreements for the thirty-nine weeks ended November 1, 2020 and November 3, 2019 were as follows:

(In millions)		Thirty-Nine Weeks Ended						
	11	/1/20		11/3/19				
Deferred revenue balance at beginning of period	\$	64.7	\$	65.3				
Net additions to deferred revenue during the period		18.6		41.1				
Reductions in deferred revenue for revenue recognized during the period (1)		(57.7)		(61.6)				
Deferred revenue balance at end of period	\$	25.6	\$	44.8				

<sup>(1)</sup> Represents the amount of revenue recognized during the period that was included in the deferred revenue balance at the beginning of the period and does not contemplate revenue recognized from amounts deferred during the period. These amounts include \$7.3 million and \$1.8 million of revenue recognized during the thirteen weeks ended November 1, 2020 and November 3, 2019, respectively.

The Company also had long-term deferred revenue liabilities included in other liabilities in its Consolidated Balance Sheets of \$14.0 million, \$10.3 million and \$1.6 million as of November 1, 2020, February 2, 2020 and November 3, 2019, respectively.

#### **Optional Exemptions**

The Company elected not to disclose the remaining performance obligations for contracts that have an original expected term of one year or less and expected sales-based percentage fees for the portion of all license agreements not yet satisfied.

Please see Note 19, "Segment Data," for information on the disaggregation of revenue by segment and distribution channel.

### 3. INVENTORIES

Inventories are comprised principally of finished goods and are stated at the lower of cost or net realizable value, except for certain retail inventories in North America that are stated at the lower of cost or market using the retail inventory method. Cost for substantially all wholesale inventories in North America and certain wholesale and retail inventories in Asia is determined using the first-in, first-out method. Cost for all other inventories is determined using the weighted average cost method. The Company reviews current business trends, inventory aging and discontinued merchandise categories to determine adjustments that it estimates will be needed to liquidate existing clearance inventories and record inventories at either the lower of cost or net realizable value or the lower of cost or market using the retail inventory method, as applicable.

## 4. ACQUISITIONS AND DIVESTITURES

#### **TH CSAP Acquisition**

The Company acquired on July 1, 2019 the Tommy Hilfiger retail business in Central and Southeast Asia from the Company's previous licensee in that market (the "TH CSAP acquisition"). As a result of the TH CSAP acquisition, the Company now operates directly the Tommy Hilfiger retail business in the Central and Southeast Asia market.

The acquisition date fair value of the consideration paid was \$74.3 million. The estimated fair value of the assets acquired consisted of \$63.9 million of goodwill and \$10.4 million of other net assets. The goodwill of \$63.9 million was assigned as of

the acquisition date to the Company's Tommy Hilfiger International segment, which is the Company's reporting unit that is expected to benefit from the synergies of the combination. Goodwill is not expected to be deductible for tax purposes. The Company finalized the purchase price allocation during the second quarter of 2020.

#### **Australia Acquisition**

The Company acquired on May 31, 2019 the approximately 78% ownership interest in Gazal Corporation Limited ("Gazal") that it did not already own (the "Australia acquisition"). Prior to the Australia acquisition, the Company and Gazal jointly owned and managed a joint venture, PVH Brands Australia Pty. Limited ("PVH Australia"), with each owning a 50% interest. PVH Australia licensed and operated businesses in Australia, New Zealand and other parts of Oceania under the *TOMMY HILFIGER*, *Calvin Klein* and *Van Heusen* brands, along with other owned and licensed brands. PVH Australia came under the Company's full control as a result of the acquisition. The Company now operates directly those businesses.

Prior to May 31, 2019, the Company accounted for its approximately 22% interest in Gazal and its 50% interest in PVH Australia under the equity method of accounting. Following the completion of the Australia acquisition, the results of Gazal and PVH Australia have been consolidated in the Company's consolidated financial statements.

#### Gain on Previously Held Equity Investments

The carrying values of the Company's approximately 22% interest in Gazal and 50% interest in PVH Australia prior to the acquisition were \$16.5 million and \$41.9 million, respectively. In connection with the acquisition, these investments were remeasured to fair values of \$40.1 million and \$131.4 million, respectively, resulting in the recognition of an aggregate noncash gain of \$113.1 million during the second quarter of 2019, which was included in other noncash loss (gain) in the Company's Consolidated Statements of Operations.

The fair value of the Company's investment in Gazal was determined using the trading price of Gazal's common stock, which was listed on the Australian Securities Exchange, on the date of the acquisition. The Company classified this as a Level 1 fair value measurement due to the use of an unadjusted quoted price in an active market. The fair value of Gazal included the fair value of Gazal's 50% interest in PVH Australia. As such, the Company derived the fair value of its investment in PVH Australia from the fair value of Gazal by adjusting for (i) Gazal's non-operating assets and net debt position and (ii) the estimated future operating cash flows of Gazal's standalone operations, which were discounted at a rate of 12.5% to account for the relative risks of the estimated future cash flows. The Company classified this as a Level 3 fair value measurement due to the use of significant unobservable inputs.

#### Mandatorily Redeemable Non-Controlling Interest

Pursuant to the terms of the acquisition agreement, key executives of Gazal and PVH Australia exchanged a portion of their interests in Gazal for approximately 6% of the outstanding shares of the Company's previously wholly owned subsidiary that acquired 100% of the ownership interests in the Australia business. The Company is obligated to purchase this 6% interest within two years of the acquisition closing in two tranches as follows: tranche 1 – 50% of the shares one year after the closing, but the holders had the option to defer half of this tranche to tranche 2; and tranche 2 – all remaining shares two years after the closing. With respect to tranche 1, the holders elected not to defer their shares and, as a result, the Company purchased all of the tranche 1 shares in June 2020. The purchase price for the tranche 1 and tranche 2 shares is based on a multiple of the subsidiary's adjusted earnings before interest, taxes, depreciation and amortization ("EBITDA") less net debt as of the end of the measurement year, and the multiple varies depending on the level of EBITDA compared to a target.

The Company recognized a liability of \$26.2 million for the fair value of the 6% interest on the date of the acquisition, which is being accounted for as a mandatorily redeemable non-controlling interest. The fair value of the liability was determined using a Monte Carlo simulation model, which utilizes inputs, including the volatility of financial results, in order to model the probability of different outcomes. The Company classified this as a Level 3 fair value measurement due to the use of significant unobservable inputs. In subsequent periods, the liability for the mandatorily redeemable non-controlling interest is adjusted each reporting period to its redemption value based on conditions that exist as of each subsequent balance sheet date, provided that the liability cannot be adjusted below the amount initially recorded at the acquisition date. The Company records any such adjustments to the liability in interest expense in the Company's Consolidated Statements of Operations.

For the tranche 1 shares, the measurement period ended in 2019 and the Company paid the management shareholders an aggregate purchase price of \$17.3 million (based on exchange rates in effect on the payment date) for these shares in June 2020 under the conditions specified in the terms of the acquisition agreement. The Company presented the \$17.3 million payment within the Consolidated Statement of Cash Flows as follows: (i) \$12.7 million as a financing cash flow, which represents the

initial fair value of the liability recognized for the tranche 1 shares on the acquisition date, and (ii) \$4.6 million, attributable to interest, as an operating cash flow. For the tranche 2 shares, the Company recorded a loss of \$1.4 million and \$2.3 million in interest expense during the thirteen and thirty-nine weeks ended November 1, 2020, respectively, in connection with the remeasurement of the mandatorily redeemable non-controlling interest to its redemption value, which reflects the amount expected to be paid under the conditions specified in the terms of the acquisition agreement if settlement had occurred as of November 1, 2020. The Company recorded a loss of \$2.6 million in interest expense in connection with the remeasurement of the mandatorily redeemable non-controlling interest attributable to the tranche 1 and tranche 2 shares during the thirteen and thirty-nine weeks ended November 3, 2019.

The liability for the mandatorily redeemable non-controlling interest was \$19.8 million, \$33.8 million and \$28.8 million as of November 1, 2020, February 2, 2020 and November 3, 2019, respectively, based on exchange rates in effect on those dates. The following table summarizes the presentation of the liability for the mandatorily redeemable non-controlling interest in the Company's Consolidated Balance Sheets:

(In millions)			Liabi	lities			
	 11/1	/20	11/3/19				
	crued benses	Other Liabilities	ccrued penses	Other Liabilities		ccrued penses	Other Liabilities
Tranche 1 shares	\$ _ :	<u> </u>	\$ 16.9	<u> </u>	\$	15.2 \$	<u> </u>
Tranche 2 shares	19.8	_	_	16.9		_	13.6
Mandatorily redeemable non- controlling interest liability	\$ 19.8	\$	\$ 16.9	\$ 16.9	\$	15.2 \$	3 13.6

#### Fair Value of the Acquisition

The acquisition date fair value of the business acquired was \$324.6 million, consisting of:

#### (In millions)

Cash consideration	\$ 124.7
Fair value of the Company's investment in PVH Australia	131.4
Fair value of the Company's investment in Gazal	40.1
Fair value of mandatorily redeemable non-controlling interest	26.2
Elimination of pre-acquisition receivable owed to the Company	2.2
Total acquisition date fair value of the business acquired	\$ 324.6

The following table summarizes the fair values of the assets acquired and liabilities assumed at the date of acquisition:

(In	mil	lions	1

Cash and cash equivalents	\$ 6.6
Trade receivables	15.1
Inventories	89.9
Prepaid expenses	1.3
Other current assets	3.5
Assets held for sale	58.8
Property, plant and equipment	18.4
Goodwill	65.9
Intangible assets	222.2
Operating lease right-of-use assets	56.4
Total assets acquired	538.1
Accounts payable	14.4
Accrued expenses	22.5
Short-term borrowings	50.5
Current portion of operating lease liabilities	10.9
Long-term portion of operating lease liabilities	43.9
Deferred tax liability	69.6
Other liabilities	1.7
Total liabilities assumed	213.5
Total acquisition date fair value of the business acquired	\$ 324.6

Prior to the closing of the Australia acquisition, Gazal had entered into an agreement to sell an office building and warehouse to a third party and, as such, the building was classified as held for sale on the acquisition date. In June 2019, the Company completed the sale of the building and warehouse for \$59.4 million, incurring costs of \$1.0 million, and leased back the building without an option to repurchase. No gain or loss was recognized on the transaction.

The goodwill of \$65.9 million was assigned as of the acquisition date to the Company's Tommy Hilfiger International and Calvin Klein International segments in the amounts of \$56.8 million and \$9.1 million, respectively, which include the Company's reporting units that are expected to benefit from the synergies of the combination. Goodwill is not deductible for tax purposes. The other intangible assets of \$222.2 million consisted of reacquired perpetual license rights of \$204.9 million, which are indefinite-lived, order backlog of \$0.3 million, which was amortized on a straight-line basis over 0.5 years, and customer relationships of \$17.0 million, which are being amortized on a straight-line basis over 10.0 years. The Company finalized the purchase price allocation during the first quarter of 2020.

### Sale of the Speedo North America Business

The Company entered into a definitive agreement on January 9, 2020 to sell its Speedo North America business to Pentland, the parent company of the *Speedo* brand, for \$170.0 million in cash, subject to a working capital adjustment. The Company classified the assets and liabilities of the Speedo North America business as held for sale in the Company's Consolidated Balance Sheet as of February 2, 2020 and recorded a pre-tax noncash loss of \$142.0 million during the fourth quarter of 2019 (including a \$116.4 million noncash impairment charge related to the perpetual license right the Company held for the *Speedo* brand) to reduce the carrying value of the Speedo North America business to its estimated fair value, less costs to sell. The estimated fair value, less costs to sell, reflected the amount of consideration the Company expected to receive upon closing of the transaction, inclusive of the working capital adjustment.

The Company completed the sale of its Speedo North America business on April 6, 2020 for net proceeds of \$169.1 million and deconsolidated the net assets of the business. In connection with the closing of the transaction, the Company recorded a pre-tax noncash loss of \$5.9 million in the first quarter of 2020 resulting from the remeasurement of the loss recorded in the fourth quarter of 2019, primarily due to changes to the net assets of the Speedo North America business subsequent to February 2, 2020. The loss was recorded in other noncash loss (gain) in the Company's Consolidated Statement of Operations and included in the Heritage Brands Wholesale segment. The net proceeds from the sale are subject to a final working capital adjustment based on the terms of the agreement and, as such, the pre-tax noncash loss recorded in connection with the transaction may be subject to remeasurement in a future period.

Upon the closing of the transaction, U.S.-based employees who were engaged primarily in the Speedo North America business terminated their employment with the Company. However, the Company retained the liability for any deferred vested benefits earned under its retirement plans. No further benefits will be accrued under the plans and as a result, the Company recognized a gain of \$2.8 million in the first quarter of 2020 with a corresponding decrease to its pension benefit obligation. The gain was included in other noncash loss (gain) in the Company's Consolidated Statement of Operations. Please see Note 8, "Retirement and Benefit Plans," for further discussion.

The assets and liabilities of the Speedo North America business classified as held for sale in the Company's Consolidated Balance Sheet as of February 2, 2020 were included in the Heritage Brands Wholesale segment and consisted of the following:

#### (In millions)

(III IIIIIIIIIII)	
Assets held for sale:	
Trade receivables	\$ 48.8
Inventories, net	54.3
Prepaid expenses	0.6
Other current assets	0.6
Property, plant and equipment, net	6.1
Operating lease right-of-use assets	9.0
Goodwill	48.1
Other intangibles, net (1)	95.3
Allowance for reduction of assets held for sale	(25.6)
Total assets held for sale	\$ 237.2
Liabilities related to assets held for sale:	
Accounts payable	\$ 38.7
Accrued expenses	5.4
Current portion of operating lease liabilities	0.6
Long-term portion of operating lease liabilities	10.6
Other liabilities	1.8
Total liabilities related to assets held for sale	\$ 57.1

<sup>(1)</sup> Other intangibles, net includes a perpetual license right of \$87.4 million and customer relationships of \$7.9 million.

### 5. REDEEMABLE NON-CONTROLLING INTEREST

The Company and Arvind formed PVH Ethiopia, in which the Company owns a 75% interest, during 2016. The Company consolidates PVH Ethiopia in its consolidated financial statements. PVH Ethiopia was formed to operate a manufacturing facility that produces finished products for the Company for distribution primarily in the United States.

The shareholders agreement governing PVH Ethiopia (the "Shareholders Agreement") contains a put option under which Arvind can require the Company to purchase all of its shares in the joint venture during various future periods as specified in the Shareholders Agreement. The first such period immediately precedes the ninth anniversary of PVH Ethiopia's date of incorporation. The Shareholders Agreement also contains call options under which the Company can require Arvind to sell to

the Company (i) all or a portion of its shares during various future periods as specified in the Shareholders Agreement; (ii) all of its shares in the event of a change of control of Arvind; or (iii) all of its shares in the event that Arvind ceases to hold at least 10% of the outstanding shares. The Company's first call option referred to in clause (i) immediately follows the fifth anniversary of the date of incorporation of PVH Ethiopia. The put and call prices are the fair market value of the shares on the redemption date based upon a multiple of PVH Ethiopia's EBITDA for the prior 12 months, less PVH Ethiopia's net debt.

The fair value of the redeemable non-controlling interest ("RNCI") as of the date of formation of PVH Ethiopia was \$0.1 million. The carrying amount of the RNCI is adjusted to equal the redemption amount at the end of each reporting period, provided that this amount at the end of each reporting period cannot be lower than the initial fair value adjusted for the minority shareholder's share of net income or loss. Any adjustment to the redemption amount of the RNCI is determined after attribution of net income or loss of the RNCI and will be recognized immediately in retained earnings of the Company, since it is probable that the RNCI will become redeemable in the future based on the passage of time. The carrying amount of the RNCI as of November 1, 2020 was \$(3.0) million, which was greater than the redemption amount. The carrying amount decreased from \$(2.0) million as of February 2, 2020 as a result of a net loss attributable to the RNCI for the thirty-nine weeks ended November 1, 2020 of \$(1.0) million. The carrying amount of the RNCI as of November 3, 2019 was \$(0.9) million.

#### 6. INVESTMENTS IN UNCONSOLIDATED AFFILIATES

The Company had investments in unconsolidated affiliates of \$153.1 million, \$176.3 million and \$148.4 million as of November 1, 2020, February 2, 2020 and November 3, 2019, respectively. These investments are accounted for under the equity method of accounting and included in other assets in the Company's Consolidated Balance Sheets. The Company made payments related to these investments of \$1.6 million and \$2.5 million during the thirty-nine weeks ended November 1, 2020 and November 3, 2019, respectively, to contribute its share of funding for the periods and received dividends of \$13.6 million from these investments during the thirty-nine weeks ended November 3, 2019.

#### TH India and CK India

The Company held a 50% economic interest in each of the Tommy Hilfiger Arvind Fashion Private Limited ("TH India") and Calvin Klein Arvind Fashion Private Limited ("CK India") joint ventures prior to August 15, 2020. These investments were accounted for under the equity method of accounting. The Company and Arvind, the Company's joint venture partner in TH India and CK India, entered into an agreement to merge TH India into CK India, effective August 15, 2020. As a result of the merger, the Company now owns a 50% economic interest in the merged entity, PVH Arvind Fashion Private Limited, which is being accounted for under the equity method of accounting. There has been no material change to the shareholders' respective rights or economic interests as a result of the transaction and no consideration was exchanged in the merger. As such, no gain or loss was recorded in connection with the transaction.

### Karl Lagerfeld

The Company owns an economic interest of approximately 8% in Karl Lagerfeld Holding B.V. ("Karl Lagerfeld"). The Company determined during the first quarter of 2020 that recent and projected business results for Karl Lagerfeld, which included an adverse impact of the COVID-19 pandemic, was an indicator of an other-than-temporary impairment with respect to the Company's investment in Karl Lagerfeld. The Company calculated the fair value of its investment using future operating cash flow projections that were discounted at a rate of 10.9%, which accounted for the relative risks of the estimated future cash flows. The Company classified this as a Level 3 fair value measurement due to the use of significant unobservable inputs. The Company determined the fair value of its investment was lower than its carrying amount as of May 3, 2020, and as a result recorded a noncash other-than temporary impairment of \$12.3 million during the first quarter of 2020 to fully impair the investment. The impairment was included in equity in net income (loss) of unconsolidated affiliates in the Company's Consolidated Statement of Operations. The impairment charge was recorded in corporate expenses not allocated to any reportable segments, consistent with how the Company has historically recorded its proportionate share of the net income or loss of its investment in Karl Lagerfeld. Following the impairment of its investment in Karl Lagerfeld, the Company has discontinued applying the equity method of accounting to this investment and will not record its share of net income or losses from Karl Lagerfeld in the Company's consolidated financial statements until such time that the Company's share of net income from Karl Lagerfeld equals the share of net losses that were not recognized during the period the equity method was discontinued.

#### **PVH** Legwear

The Company and a wholly owned subsidiary of the Company's former Heritage Brands socks and hosiery licensee formed a joint venture, PVH Legwear LLC ("PVH Legwear") during the thirty-nine weeks ended November 3, 2019, in which the Company owns a 49% economic interest. PVH Legwear was formed in order to consolidate the Company's socks and hosiery businesses for all Company brands in the United States and Canada. PVH Legwear licenses from subsidiaries of the Company the rights to distribute and sell in these countries *TOMMY HILFIGER*, *Calvin Klein*, *IZOD*, *Van Heusen* and *Warner's* socks and hosiery beginning in December 2019. Additionally, PVH Legwear sells socks and hosiery under other owned and licensed trademarks. This investment is being accounted for under the equity method of accounting.

#### Gazal and PVH Australia

The Company held an approximately 22% ownership interest in Gazal and a 50% ownership interest in PVH Australia prior to May 31, 2019. These investments were accounted for under the equity method of accounting until the closing of the Australia acquisition on May 31, 2019, on which date the Company derecognized its equity investments in Gazal and PVH Australia and began to consolidate the operations of Gazal and PVH Australia into its financial statements. Please see Note 4, "Acquisitions and Divestitures," for further discussion.

#### 7. GOODWILL AND OTHER INTANGIBLE ASSETS

The changes in the carrying amount of goodwill for the thirty-nine weeks ended November 1, 2020, by segment (please see Note 19, "Segment Data," for further discussion of the Company's reportable segments), were as follows:

(In millions) Balance as of February 2, 2020	Calvin Klein North America		Calvin Klein International	Tommy Hilfiger North America		mmy Hilfiger nternational	Heritage Brands /holesale	E	eritage Brands Retail	Total
Goodwill, gross	\$	780.4	\$ 896.1	\$	204.4	\$ 1,598.3	\$ 198.4	\$	11.9	\$ 3,689.5
Accumulated impairment losses		_	_		_	_	_		(11.9)	(11.9)
Goodwill, net		780.4	896.1		204.4	1,598.3	198.4			3,677.6
Impairment		(287.3)	(394.0)		_	_	(197.7)		_	(879.0)
Currency translation and other		1.2	(0.8)		(1.4)	85.0	(0.7)			83.3
Balance as of November 1, 2020						_	 			
Goodwill, gross		781.6	895.3		203.0	1,683.3	197.7		11.9	3,772.8
Accumulated impairment losses		(287.3)	(394.0)		_		(197.7)		(11.9)	(890.9)
Goodwill, net	\$	494.3	\$ 501.3	\$	203.0	\$ 1,683.3	\$	\$		\$ 2,881.9

The Company assesses the recoverability of goodwill and other indefinite-lived intangible assets annually, at the beginning of the third quarter of each fiscal year, and between annual tests if an event occurs or circumstances change that would indicate that it is more likely than not that the carrying amount may be impaired. Impairment testing for goodwill is done at the reporting unit level. Impairment testing for other indefinite-lived intangible assets is done at the individual asset level. Intangible assets with finite lives are amortized over their estimated useful life and are tested for impairment, along with other long-lived assets, when events and circumstances indicate that the assets might be impaired. Indefinite-lived intangible assets and intangible assets with finite lives are tested for impairment prior to assessing the recoverability of goodwill. Please see Note 1, "Summary of Significant Accounting Policies," in the Notes to Consolidated Financial Statements included in Item 8 of the Company's Annual Report on Form 10-K for the year ended February 2, 2020 for discussion of the Company's goodwill and intangible assets impairment testing process.

#### Goodwill

#### Interim Impairment Test

The Company determined in the first quarter of 2020 that the significant adverse impact of the COVID-19 pandemic on the Company's business, including an unprecedented decline in revenue and earnings and an extended decline in the Company's

stock price and associated market capitalization, was a triggering event that required the Company to perform a quantitative interim goodwill impairment test

As a result of the interim test performed, the Company recorded \$879.0 million of noncash impairment charges in the first quarter of 2020, which was included in goodwill and other intangible asset impairments in the Company's Consolidated Statement of Operations. The impairment charges, which related to the Heritage Brands Wholesale, Calvin Klein Retail North America, Calvin Klein Wholesale North America, Calvin Klein Licensing and Advertising International, and Calvin Klein International reporting units, were recorded to the Company's segments as follows: \$197.7 million in the Heritage Brands Wholesale segment, \$287.3 million in the Calvin Klein North America segment, and \$394.0 million in the Calvin Klein International segment. The Company's impairment assessment was performed in accordance with the accounting guidance adopted in the first quarter of 2020 that simplifies the testing for goodwill impairment, as discussed in Note 21, "Recent Accounting Guidance."

Of these reporting units, Calvin Klein Wholesale North America, Calvin Klein Licensing and Advertising International, and Calvin Klein International were determined to be partially impaired. The remaining carrying amount of goodwill allocated to these reporting units as of the date of the interim test was \$162.3 million, \$143.4 million and \$346.9 million, respectively. Holding all other assumptions used in the interim test constant, a 100 basis point change in the annual revenue growth rate assumptions for these businesses would result in a change to the estimated fair value of the reporting units of approximately \$80 million, \$20 million and \$140 million, respectively. Likewise, a 100 basis point change in the weighted average cost of capital would result in a change to the estimated fair value of the reporting units of approximately \$60 million, \$15 million and \$125 million, respectively. While these reporting units were not determined to be fully impaired in the first quarter of 2020, they may be at risk of further impairment in the future in the event the related businesses do not perform as projected, including if they fail to recover as planned following the COVID-19 pandemic, or if market factors utilized in the impairment analysis deteriorate, including an unfavorable change in long-term growth rates or the weighted average cost of capital.

With respect to the Company's other reporting units that were not determined to be impaired, the Tommy Hilfiger International reporting unit had an estimated fair value that exceeded its carrying amount as of the date of the interim test of \$2,948.5 million by 5%. The carrying amount of goodwill allocated to this reporting unit was \$1,557.5 million. Holding all other assumptions used in the interim test constant, a 100 basis point change in the annual revenue growth rate of the Tommy Hilfiger International business would result in a change to the estimated fair value of the reporting unit of approximately \$355 million. Likewise, a 100 basis point change in the weighted average cost of capital would result in a change to the estimated fair value of the reporting unit of approximately \$320 million. While the Tommy Hilfiger International reporting unit was not determined to be impaired in the first quarter of 2020, it may be at risk of future impairment in the event the related business does not perform as projected, including if it fails to recover as planned following the COVID-19 pandemic, or if market factors utilized in the impairment analysis deteriorate, including an unfavorable change in the long-term growth rate or the weighted average cost of capital.

The fair value of the reporting units for goodwill impairment testing was determined using an income approach and validated using a market approach. The income approach was based on discounted projected future (debt-free) cash flows for each reporting unit. The discount rates applied to these cash flows were based on the weighted average cost of capital for each reporting unit, which takes market participant assumptions into consideration. Estimated future operating cash flows used in the interim test were discounted at rates of 10.0%, 10.5% or 11.0%, depending on the reporting unit, to account for the relative risks of the estimated future cash flows. For the market approach, used to validate the results of the income approach method, the Company used both the guideline company and similar transaction methods. The guideline company method analyzes market multiples of revenue and EBITDA for a group of comparable public companies. The market multiples used in the valuation are based on the relative strengths and weaknesses of the reporting unit compared to the selected guideline companies. Under the similar transactions method, valuation multiples are calculated utilizing actual transaction prices and revenue and EBITDA data from target companies deemed similar to the reporting unit. The Company classified the fair values of its reporting units as Level 3 fair value measurements due to the use of significant unobservable inputs.

#### Annual Impairment Test

The Company performed its annual impairment test for goodwill as of the beginning of the third quarter of 2020. For the 2020 annual goodwill impairment test, the Company elected to assess qualitative factors first to determine whether it was more likely than not that the fair value of each reporting unit with allocated goodwill was less than its carrying amount.

The Company assessed relevant events and circumstances, including industry, market and macroeconomic conditions, as well as Company and reporting unit-specific factors. In performing this assessment, the Company considered the results of its

quantitative interim goodwill impairment test performed in the first quarter of 2020 and the impact of (i) favorable changes in the weighted average cost of capital subsequent to the interim test, (ii) the change in the Company's market capitalization and its implied impact on the fair value of the Company's reporting units subsequent to the interim test, and (iii) the Company's recent financial performance and updated financial forecasts, which were consistent with or exceeded the projections used in the Company's interim goodwill impairment test.

After assessing these events and circumstances, the Company determined that it was not more likely than not that the fair value of each reporting unit with allocated goodwill was less than its carrying amount and concluded that the quantitative goodwill impairment test was not required. No impairment of goodwill resulted from the Company's annual impairment test. There is still significant uncertainty about the duration and extent of the impacts of the COVID-19 pandemic. If economic conditions caused by the pandemic do not recover as currently estimated by management or market factors utilized in the impairment analysis deteriorate, the Company could incur additional goodwill impairment charges in the future.

#### Indefinite-Lived Intangible Assets

#### Interim Impairment Test

The Company also determined in the first quarter of 2020 that the impact of the COVID-19 pandemic on its business was a triggering event that prompted the need to perform interim impairment testing of its indefinite-lived intangible assets. For the *TOMMY HILFIGER*, *Calvin Klein, Van Heusen, Warner's* and *Olga* tradenames and the reacquired perpetual license rights for *TOMMY HILFIGER* in India, the Company elected to first assess qualitative factors to determine whether it was more likely than not that the fair value of any asset was less than its carrying amount. For these assets, no impairment was identified as a result of the Company's annual indefinite-lived intangible asset impairment test for 2019 and the fair values of these indefinite-lived intangible assets substantially exceeded their carrying amounts. The asset with the least excess fair value had an estimated fair value that exceeded its carrying amount by approximately 85% as of the date of the Company's 2019 annual test. Considering this and other factors, the Company determined qualitatively that it was not more likely than not that the fair values of these indefinite-lived intangible assets were less than their carrying amounts and concluded that the quantitative impairment test in the first quarter of 2020 was not required.

For the *ARROW* and *Geoffrey Beene* tradenames and the reacquired perpetual license rights recorded in connection with the Australia acquisition, the Company elected to bypass the qualitative assessment and proceeded directly to the quantitative impairment test. As a result of this quantitative interim impairment testing, the Company recorded \$47.2 million of noncash impairment charges in the first quarter of 2020 to write down the two tradenames. This included \$35.6 million to write down the *ARROW* tradename, which had a carrying amount as of the date of the interim test of \$78.9 million, to a fair value of \$43.3 million, and \$11.6 million to write down the *Geoffrey Beene* tradename, which had a carrying amount of \$17.0 million, to a fair value of \$5.4 million. The \$47.2 million of impairment charges recorded in the first quarter of 2020 was included in goodwill and other intangible asset impairments in the Company's Consolidated Statement of Operations and allocated to the Company's Heritage Brands Wholesale segment. Holding all other assumptions used in the interim test constant, a 100 basis point change in the annual revenue growth rate of the Arrow business would result in a change to the estimated fair value of the tradename of approximately \$5 million. Likewise, a 100 basis point change in the weighted average cost of capital would result in a change to the estimated fair value of the tradename of approximately \$5 million. Holding all other assumptions used in the interim test constant, a 100 basis point change to the annual revenue growth rate or weighted average cost of capital in the Geoffrey Beene business would result in an immaterial change to the estimated fair value of the tradename.

With regard to the reacquired perpetual license rights recorded in connection with the Australia acquisition, the Company determined in the first quarter of 2020 that its fair value substantially exceeded its carrying amount and, therefore, the asset was not impaired.

The fair value of the *ARROW* and *Geoffrey Beene* tradenames was determined using an income-based relief-from-royalty method. Under this method, the value of an asset is estimated based on the hypothetical cost savings that accrue as a result of not having to license the tradename from another party. These cash flows are discounted to present value using a discount rate that factors in the relative risk of the intangible asset. The Company discounted the cash flows used to value the *ARROW* and *Geoffrey Beene* tradenames at a rate of 10.0%. The fair value of the Company's reacquired perpetual license rights recorded in connection with the Australia acquisition was determined using an income approach, which estimates the net cash flows directly attributable to the subject intangible asset. These cash flows are discounted to present value using a discount rate that factors in the relative risk of the intangible asset. The Company discounted the cash flows used to value the reacquired perpetual license rights recorded in connection with the Australia acquisition at a rate of 10.0%. The Company classified the

fair values of these indefinite-lived intangible assets as Level 3 fair value measurements due to the use of significant unobservable inputs.

#### Annual Impairment Test

The Company performed its annual impairment test for indefinite-lived intangible assets as of the beginning of the third quarter of 2020. For the 2020 annual indefinite-lived intangible assets impairment test, the Company elected to assess qualitative factors first to determine whether it was more likely than not that the fair value of any asset was less than its carrying amount.

The Company assessed relevant events and circumstances, including industry, market and macroeconomic conditions, as well as Company and asset-specific factors. In performing this assessment, the Company considered the results of its interim impairment testing performed in the first quarter of 2020 and the impact of (i) favorable changes in the weighted average cost of capital subsequent to the interim test and (ii) the Company's recent financial performance and updated financial forecasts, which were consistent with or exceeded the projections used in the Company's interim impairment testing.

After assessing these events and circumstances, the Company determined that it was not more likely than not that the fair value of its indefinite-lived intangible assets were less than their carrying amounts and concluded that a quantitative impairment test was not required. No impairment of indefinite-lived intangible assets resulted from the Company's annual impairment test. There is still significant uncertainty about the duration and extent of the impacts of the COVID-19 pandemic. If economic conditions caused by the pandemic do not recover as currently estimated by management or market factors utilized in the impairment analysis deteriorate, the Company could incur additional indefinite-lived intangible asset impairment charges in the future.

#### Finite-Lived Intangible Assets

The Company recorded \$7.3 million of noncash impairment charges in the first quarter of 2020 to write down certain finite-lived customer relationship intangible assets to a fair value of zero. These impairments were included in goodwill and other intangible asset impairments in the Company's Consolidated Statement of Operations and allocated to the Company's segments as follows: \$4.7 million in the Heritage Brands Wholesale segment and \$2.6 million in the Calvin Klein North America segment. The Company determined qualitatively that these assets, which have a relatively short remaining useful life, were not recoverable and, therefore, impaired due to the adverse impacts of the COVID-19 pandemic on the current and projected performance of the underlying businesses.

There have been no events or change in circumstances since the first quarter of 2020 that would indicate the remaining carrying amount of the Company's finite-lived intangible assets may be impaired as of November 1, 2020. There is still significant uncertainty about the duration and extent of the impacts of the COVID-19 pandemic. If economic conditions caused by the pandemic do not recover as currently estimated by management, the Company could incur additional finite-lived intangible asset impairment charges in the future.

#### 8. RETIREMENT AND BENEFIT PLANS

The Company, as of November 1, 2020, has five noncontributory qualified defined benefit pension plans covering substantially all employees resident in the United States who meet certain age and service requirements. The plans provide monthly benefits upon retirement generally based on career average compensation and years of credited service. Vesting in plan benefits generally occurs after five years of service. The Company refers to these five plans as its "Pension Plans."

The Company also has three noncontributory unfunded non-qualified supplemental defined benefit pension plans, including:

- A plan for certain current and former members of Tommy Hilfiger's domestic senior management. The plan is frozen and, as a result, participants
  do not accrue additional benefits.
- A capital accumulation program for certain current and former senior executives. Under the individual participants' agreements, the participants in
  the program will receive a predetermined amount during the ten years following the attainment of age 65, provided that prior to the termination of
  employment with the Company, the participant has been in the plan for at least ten years and has attained age 55.
- A plan for certain employees resident in the United States who meet certain age and service requirements that provides benefits for compensation in excess of Internal Revenue Service earnings limits and requires payments to vested employees upon, or shortly after, employment termination or retirement.

The Company refers to these three plans as its "SERP Plans."

The components of net benefit cost recognized were as follows:

	Pensio Thirteen W		Pensio Thirty-Nine	
(In millions)	11/1/20	11/3/19	11/1/20	11/3/19
Service cost	\$ 11.3	\$ 8.4	\$ 33.7	\$ 25.1
Interest cost	6.4	6.9	19.2	20.9
Expected return on plan assets	(10.9)	(10.0)	(32.7)	(30.2)
Special termination benefits	_	_	1.1	_
Speedo deconsolidation gain	_	_	(2.2)	_
Total	\$ 6.8	\$ 5.3	\$ 19.1	\$ 15.8

	SERI	<u>ans</u>	SERP	Plai	<u>ʻlans</u>	
	Thirteen W	/eek	s Ended	Thirty-Nine	ks Ended	
(In millions)	11/1/20		11/3/19	11/1/20		11/3/19
Service cost	\$ 1.3	\$	1.4	\$ 4.3	\$	4.3
Interest cost	0.9		1.1	2.6		3.2
Special termination benefits	_		_	1.9		_
Speedo deconsolidation gain	_		_	(0.6)		_
Total	\$ 2.2	\$	2.5	\$ 8.2	\$	7.5

The Company announced on July 14, 2020 plans to streamline its North American operations to better align its business with the evolving retail landscape. The Company's actions included a reduction in its North America office workforce by approximately 450 positions, or 12%, across all three brand businesses and corporate functions. For certain eligible employees affected by the workforce reduction, the Company provided an enhanced retirement benefit and as a result recognized \$3.0 million of special termination benefit costs during the thirty-nine weeks ended November 1, 2020, with a corresponding increase to its pension benefit obligation. Please see Note 16, "Exit Activity Costs," for further discussion of these actions.

The Company completed the sale of its Speedo North America business to Pentland on April 6, 2020. Upon the closing of the transaction, U.S.-based employees who were engaged primarily in the Speedo North America business terminated their employment with the Company. However, the Company retained the liability for any deferred vested benefits earned under its retirement plans. No further benefits will be accrued under the plans and as a result, the Company recognized a gain of \$2.8 million during the thirty-nine weeks ended November 1, 2020 with a corresponding decrease to its pension benefit obligation. The gain was included in other noncash loss (gain) in the Company's Consolidated Statement of Operations. Please see Note 4, "Acquisitions and Divestitures," for further discussion of the sale of the Speedo North America business.

The Company also provides certain postretirement health care and life insurance benefits to certain retirees resident in the United States. As a result of the Company's acquisition of The Warnaco Group, Inc. ("Warnaco"), the Company also provides certain postretirement health care and life insurance benefits to certain Warnaco retirees resident in the United States. Retirees contribute to the cost of the applicable plan, both of which are unfunded and frozen. The Company refers to these two plans as its "Postretirement Plans." Net benefit cost related to the Postretirement Plans was immaterial for the thirteen and thirty-nine weeks ended November 1, 2020 and November 3, 2019.

The components of net benefit cost are recorded in the Company's Consolidated Statements of Operations as follows: (i) the service cost component is recorded in selling, general and administrative ("SG&A") expenses, (ii) the Speedo deconsolidation gain component is recorded in other noncash loss (gain), and (iii) the other components are recorded in non-service related pension and postretirement income.

Currently, the Company does not expect to make material contributions to the Pension Plans in 2020. The Company's actual contributions may differ from planned contributions due to many factors, including changes in tax and other laws, as well as significant differences between expected and actual pension asset performance or interest rates.

#### 9. DEBT

#### **Short-Term Borrowings**

The Company has the ability to draw revolving borrowings under the senior unsecured credit facilities discussed below in the section entitled "2019 Senior Unsecured Credit Facilities." The Company had no borrowings outstanding under these facilities as of November 1, 2020. The maximum amount of revolving borrowings temporarily outstanding under these facilities during the thirty-nine weeks ended November 1, 2020 was \$745.7 million.

The Company also has the ability to draw revolving borrowings under its 364-day unsecured revolving credit facility discussed below in the section entitled "2020 Unsecured Revolving Credit Facility." The Company had no borrowings outstanding under this facility as of or during the thirty-nine weeks ended November 1, 2020.

Additionally, the Company has the ability to borrow under short-term lines of credit, overdraft facilities and short-term revolving credit facilities denominated in various foreign currencies. These facilities provided for borrowings of up to \$236.3 million based on exchange rates in effect on November 1, 2020 and are utilized primarily to fund working capital needs. The Company had \$21.1 million outstanding under these facilities as of November 1, 2020. The weighted average interest rate on funds borrowed as of November 1, 2020 was 1.23%. The maximum amount of borrowings outstanding under these facilities during the thirty-nine weeks ended November 1, 2020 was \$97.1 million.

## Commercial Paper

The Company has the ability to issue, from time to time, unsecured commercial paper notes with maturities that vary but do not exceed 397 days from the date of issuance primarily to fund working capital needs. The Company had no borrowings outstanding under the commercial paper note program as of November 1, 2020. The maximum amount of borrowings temporarily outstanding under the program during the thirty-nine weeks ended November 1, 2020 was \$165.0 million.

The commercial paper program allows for borrowings of up to \$675.0 million to the extent that the Company has borrowing capacity under the United States dollar-denominated revolving credit facility included in the 2019 facilities (as defined below). Accordingly, the combined aggregate amount of (i) borrowings outstanding under the commercial paper note program and (ii) the revolving borrowings outstanding under the United States dollar-denominated revolving credit facility at any one time cannot exceed \$675.0 million. The maximum aggregate amount of borrowings temporarily outstanding under the commercial paper program and the United States dollar-denominated portion of the revolving credit facility during the thirty-nine weeks ended November 1, 2020 was \$659.9 million.

#### 2020 Unsecured Revolving Credit Facility

On April 8, 2020, the Company entered into a 364-day \$275.0 million United States dollar-denominated unsecured revolving credit facility (the "2020 facility"). The Company may increase the commitment under the 2020 facility by an aggregate amount not to exceed \$100.0 million, subject to certain customary conditions. The 2020 facility will mature on April 7, 2021. The Company paid \$2.0 million of debt issuance costs, which are being amortized over the term of the debt agreement.

Currently, the Company's obligations under the 2020 facility are unsecured and are not guaranteed by any of the Company's subsidiaries. However, within 120 days after the occurrence of a specified credit ratings decrease (as set forth in the 2020 facility), (i) the Company must cause each of its wholly owned United States subsidiaries (subject to certain customary exceptions) to become a guarantor under the 2020 facility and (ii) the Company and each subsidiary guarantor will be required to grant liens in favor of the collateral agent on substantially all of their respective assets (subject to customary exceptions).

The outstanding borrowings under the 2020 facility are prepayable at any time without penalty (other than customary breakage costs). The borrowings under the 2020 facility bear interest at a rate equal to an applicable margin plus, as determined at the Company's option, either (a) a base rate determined by reference to the greater of (i) the prime rate, (ii) the United States federal funds effective rate plus 1/2 of 1.00% and (iii) a one-month reserve adjusted Eurocurrency rate plus 1.00% or (b) an adjusted Eurocurrency rate, calculated in a manner set forth in the 2020 facility.

The current applicable margin with respect to the borrowings as of November 1, 2020 was 2.250% for adjusted Eurocurrency rate loans and 1.250% for base rate loans. The applicable margin for borrowings is subject to adjustment based upon the Company's public debt rating after the date of delivery of notice of a change in the Company's public debt rating by Standard & Poor's and Moody's.

The Company had no borrowings outstanding under the 2020 facility during the thirty-nine weeks ended November 1, 2020.

The 2020 facility requires the Company to comply with affirmative, negative and financial covenants, including a minimum interest coverage ratio and maximum net leverage ratio, which are subject to change in the event that, and in the same manner as, the minimum interest coverage ratio and maximum net leverage ratio covenants under the 2019 facilities are amended. The 2019 facilities were amended in June 2020 (referred to as the "June 2020 Amendment"). Refer to the section entitled "2019 Senior Unsecured Credit Facilities" below for further discussion.

The 2020 facility contains other customary events of default in addition to violations of covenants discussed above, including but not limited to nonpayment; material inaccuracy of representations and warranties; certain bankruptcies and liquidations; cross-default to material indebtedness; certain material judgments; certain events related to the Employee Retirement Income Security Act of 1974, as amended; and a change in control (as defined in the 2020 facility).

#### Long-Term Debt

The carrying amounts of the Company's long-term debt were as follows:

(In millions)	11/1/20		 2/2/20	 11/3/19
Senior unsecured Term Loan A facilities due 2024 (1)(2)	\$	1,590.6	\$ 1,569.5	\$ 1,633.8
7 3/4% debentures due 2023		99.7	99.7	99.7
3 5/8% senior unsecured euro notes due 2024 (2)		607.9 (3)(4)	382.9 (3)	385.7 (3)
4 5/8% senior unsecured notes due 2025		494.2	_	_
3 1/8% senior unsecured euro notes due 2027 (2)		694.6	655.6	660.5
Total		3,487.0	 2,707.7	2,779.7
Less: Current portion of long-term debt		22.9	13.8	41.3
Long-term debt	\$	3,464.1	\$ 2,693.9	\$ 2,738.4

<sup>(1)</sup> The outstanding principal balance for the United States dollar-denominated Term Loan A facility and the euro-denominated Term Loan A facility was \$1,029.6 million and €484.4 million, respectively, as of November 1, 2020.

Please see Note 12, "Fair Value Measurements," for the fair value of the Company's long-term debt as of November 1, 2020, February 2, 2020 and November 3, 2019.

<sup>(2)</sup> The carrying amount of the euro-denominated Term Loan A facility and the senior unsecured euro notes includes the impact of changes in the exchange rate of the United States dollar against the euro.

<sup>(3)</sup> Includes €350.0 million principal amount of 3 5/8% senior unsecured euro notes due 2024 that were issued on June 20, 2016.

<sup>(4)</sup> Includes an additional €175.0 million principal amount of 3 5/8% senior unsecured euro notes due 2024 that were issued on April 24, 2020.

The Company's mandatory long-term debt repayments for the remainder of 2020 through 2025 were as follows as of November 1, 2020:

#### (In millions)

Fiscal Year	Amount (1)					
Remainder of 2020	\$	3.7				
2021		40.3				
2022		104.9				
2023		225.9				
2024		1,935.7				
2025		500.0				

<sup>(1)</sup> A portion of the Company's mandatory long-term debt repayments are denominated in euros and subject to changes in the exchange rate of the United States dollar against the euro.

Total debt repayments for the remainder of 2020 through 2025 exceed the total carrying amount of the Company's Term Loan A facilities, 7 3/4% debentures due 2023, 3 5/8% senior euro notes due 2024 and 4 5/8% senior notes due 2025 as of November 1, 2020 because the carrying amount reflects the unamortized portions of debt issuance costs and the original issue discounts.

As of November 1, 2020, after taking into account the effect of the Company's interest rate swap agreements discussed in the section entitled "2019 Senior Unsecured Credit Facilities," which were in effect as of such date, approximately 70% of the Company's long-term debt had fixed interest rates, with the remainder at variable interest rates.

#### 2016 Senior Secured Credit Facilities

On May 19, 2016, the Company entered into an amendment to its senior secured credit facilities (as amended, the "2016 facilities"). The Company replaced the 2016 facilities with new senior unsecured credit facilities on April 29, 2019 as discussed in the section entitled "2019 Senior Unsecured Credit Facilities" below. The 2016 facilities, as of the date they were replaced, consisted of a \$2,347.4 million United States dollar-denominated Term Loan A facility and senior secured revolving credit facilities consisting of (i) a \$475.0 million United States dollar-denominated revolving credit facility, (ii) a \$25.0 million United States dollars and Canadian dollars and (iii) a €185.9 million euro-denominated revolving credit facility available in euro, British pound sterling, Japanese yen and Swiss francs.

#### 2019 Senior Unsecured Credit Facilities

The Company refinanced the 2016 facilities on April 29, 2019 (the "Closing Date") by entering into senior unsecured credit facilities (the "2019 facilities"), the proceeds of which, along with cash on hand, were used to repay all of the outstanding borrowings under the 2016 facilities, as well as the related debt issuance costs.

The 2019 facilities consist of a \$1,093.2 million United States dollar-denominated Term Loan A facility (the "USD TLA facility"), a €500.0 million eurodenominated Term Loan A facility (the "Euro TLA facility" and together with the USD TLA facility, the "TLA facilities") and senior unsecured revolving credit facilities consisting of (i) a \$675.0 million United States dollar-denominated revolving credit facility, (ii) a CAD \$70.0 million Canadian dollar-denominated revolving credit facility available in United States dollars or Canadian dollars, (iii) a €200.0 million euro-denominated revolving credit facility available in euro, British pound sterling, Japanese yen, Swiss francs, Australian dollars and other agreed foreign currencies and (iv) a \$50.0 million United States dollar-denominated revolving credit facility available in United States dollars or Hong Kong dollars. The 2019 facilities are due on April 29, 2024. In connection with the refinancing of the senior credit facilities, the Company paid debt issuance costs of \$10.4 million (of which \$3.5 million was expensed as debt modification costs and \$6.9 million is being amortized over the term of the debt agreement) and recorded debt extinguishment costs of \$1.7 million to write off previously capitalized debt issuance costs.

Each of the senior unsecured revolving credit facilities, except for the \$50.0 million United States dollar-denominated revolving credit facility available in United States dollars or Hong Kong dollars, also include amounts available for letters of credit and have a portion available for the making of swingline loans. The issuance of such letters of credit and the making of any swingline loan reduces the amount available under the applicable revolving credit facility. So long as certain conditions are

satisfied, the Company may add one or more senior unsecured term loan facilities or increase the commitments under the senior unsecured revolving credit facilities by an aggregate amount not to exceed \$1,500.0 million. The lenders under the 2019 facilities are not required to provide commitments with respect to such additional facilities or increased commitments.

The Company had loans outstanding of \$1,590.6 million, net of debt issuance costs and based on applicable exchange rates, under the TLA facilities, no borrowings outstanding under the senior unsecured revolving credit facilities and \$24.0 million of outstanding letters of credit under the senior unsecured revolving credit facilities as of November 1, 2020.

The terms of the TLA facilities require the Company to make quarterly repayments of amounts outstanding under the 2019 facilities, which commenced with the calendar quarter ended September 30, 2019. Such required repayment amounts equal 2.50% per annum of the principal amount outstanding on the Closing Date for the first eight calendar quarters following the Closing Date, 5.00% per annum of the principal amount outstanding on the Closing Date for the four calendar quarters thereafter and 7.50% per annum of the principal amount outstanding on the Closing Date for the remaining calendar quarters, in each case paid in equal installments and in each case subject to certain customary adjustments, with the balance due on the maturity date of the TLA facilities. The outstanding borrowings under the 2019 facilities are prepayable at any time without penalty (other than customary breakage costs). Any voluntary repayments made by the Company would reduce the future required repayment amounts.

The Company made payments of \$10.6 million on its term loans under the 2019 facilities during the thirty-nine weeks ended November 1, 2020. The Company made payments of \$10.2 million on its term loans under the 2019 facilities and repaid the 2016 facilities during the thirty-nine weeks ended November 3, 2019.

The United States dollar-denominated borrowings under the 2019 facilities bear interest at a rate equal to an applicable margin plus, as determined at the Company's option, either (a) a base rate determined by reference to the greater of (i) the prime rate, (ii) the United States federal funds effective rate plus 1/2 of 1.00% and (iii) a one-month reserve adjusted Eurocurrency rate plus 1.00% or (b) an adjusted Eurocurrency rate, calculated in a manner set forth in the 2019 facilities.

The Canadian dollar-denominated borrowings under the 2019 facilities bear interest at a rate equal to an applicable margin plus, as determined at the Company's option, either (a) a Canadian prime rate determined by reference to the greater of (i) the rate of interest per annum that Royal Bank of Canada establishes as the reference rate of interest in order to determine interest rates for loans in Canadian dollars to its Canadian borrowers and (ii) the average of the rates per annum for Canadian dollar bankers' acceptances having a term of one month or (b) an adjusted Eurocurrency rate, calculated in a manner set forth in the 2019 facilities.

Borrowings available in Hong Kong dollars under the 2019 facilities bear interest at a rate equal to an applicable margin plus an adjusted Eurocurrency rate, calculated in a manner set forth in the 2019 facilities.

The borrowings under the 2019 facilities in currencies other than United States dollars, Canadian dollars or Hong Kong dollars bear interest at a rate equal to an applicable margin plus an adjusted Eurocurrency rate, calculated in a manner set forth in the 2019 facilities.

The current applicable margin with respect to the TLA facilities and each revolving credit facility as of November 1, 2020 was 1.625% for adjusted Eurocurrency rate loans and 0.625% for base rate or Canadian prime rate loans, which reflects an increase of 0.25% as set forth in the June 2020 Amendment (as defined below). The applicable margin for borrowings under the TLA facilities and the revolving credit facilities is subject to adjustment (i) after the date of delivery of the compliance certificate and financial statements, with respect to each of the Company's fiscal quarters, based upon the Company's net leverage ratio, except during the relief period (as defined below), or (ii) after the date of delivery of notice of a change in the Company's public debt rating by Standard & Poor's or Moody's.

The Company entered into interest rate swap agreements designed with the intended effect of converting notional amounts of its variable rate debt obligation to fixed rate debt. Under the terms of the agreements, for the outstanding notional amount, the Company's exposure to fluctuations in the one-month London interbank offered rate ("LIBOR") is eliminated and the Company pays a fixed rate plus the current applicable margin. The following interest rate swap agreements were entered into or in effect during the thirty-nine weeks ended November 1, 2020 and/or November 3, 2019:

#### (In millions)

Designation Date	Commencement Date	Initial Notional Amount	Notional Amount Outstanding as of November 1, 2020	Fixed Rate	Expiration Date
March 2020	February 2021	\$ 50.0	<u> </u>	0.562%	February 2023
February 2020	February 2021	50.0	<del>_</del>	1.1625%	February 2023
February 2020	February 2020	50.0	50.0	1.2575%	February 2023
August 2019	February 2020	50.0	50.0	1.1975%	February 2022
June 2019	February 2020	50.0	50.0	1.409%	February 2022
June 2019	June 2019	50.0	50.0	1.719%	July 2021
January 2019	February 2020	50.0	50.0	2.4187%	February 2021
November 2018	February 2019	139.2	126.6	2.8645%	February 2021
October 2018	February 2019	115.7	159.8	2.9975%	February 2021
June 2018	August 2018	50.0	50.0	2.6825%	February 2021
June 2017	February 2018	306.5	_	1.566%	February 2020

The notional amounts of the outstanding interest rate swaps that commenced in February 2019 are adjusted according to pre-set schedules during the terms of the swap agreements such that, based on the Company's projections for future debt repayments, the Company's outstanding debt under the USD TLA facility is expected to always equal or exceed the combined notional amount of the then-outstanding interest rate swaps.

The 2019 facilities require the Company to comply with customary affirmative, negative and financial covenants, including a minimum interest coverage ratio and a maximum net leverage ratio. Given the disruption to the Company's business caused by the COVID-19 pandemic and to ensure financial flexibility, the Company amended these facilities in June 2020 to provide temporary relief of certain financial covenants until the date on which a compliance certificate is delivered for the second quarter of 2021 (the "relief period") unless the Company elects earlier to terminate the relief period and satisfies the conditions for doing so (the "June 2020 Amendment"). The June 2020 Amendment provides for the following during the relief period, among other things, the (i) suspension of compliance with the maximum net leverage ratio through and including the first quarter of 2021, (ii) suspension of the minimum interest coverage ratio through and including the first quarter of 2021, (iii) addition of a minimum liquidity covenant of \$400.0 million, (iv) addition of a restricted payment covenant and (v) imposition of stricter limitations on the incurrence of indebtedness and liens. The limitation on restricted payments requires that the Company suspend payments of dividends on its common stock and purchases of shares under its stock repurchase program during the relief period. The June 2020 Amendment also provides that during the relief period the applicable margin will be increased 0.25%. In addition, under the June 2020 Amendment, in the event there is a specified credit ratings downgrade by Standard & Poor's and Moody's during the relief period (as set forth in the June 2020 Amendment), within 120 days thereafter (i) the Company must cause each of its wholly owned United States subsidiarity guarantor under the 2019 facilities and (ii) the Company and each subsidiary guarantor will be required to grant liens in favor of the collateral agent on substantially all of their respective assets (subject to customary exceptions). A

The Company expects to maintain compliance with the financial covenants (as amended) under the 2019 facilities for at least the next 12 months based on its current forecasts. If the adverse impacts of the COVID-19 pandemic on the Company's business worsen and its earnings and operating cash flows do not recover as currently estimated by management, there can be no assurance that the Company will be able to maintain compliance with these financial covenants (as amended) in the future. There can be no assurance that the Company would be able to obtain future waivers in a timely manner, on terms acceptable to the Company, or at all. If the Company was not able to maintain compliance or obtain a future covenant waiver under its credit facilities, there can be no assurance that the Company would be able to raise sufficient debt or equity capital, or divest assets, to refinance or repay such facilities.

#### 7 3/4% Debentures Due 2023

The Company has outstanding \$100.0 million of debentures due November 15, 2023 that accrue interest at the rate of 7 3/4%. The debentures are not redeemable at the Company's option prior to maturity.

#### 3 5/8% Euro Senior Notes Due 2024

The Company has outstanding  $\[ \le 525.0 \]$  million principal amount of 3 5/8% senior notes due July 15, 2024, of which  $\[ \le 175.0 \]$  million principal amount was issued on April 24, 2020. Interest on the notes is payable in euros. The Company paid  $\[ \le 2.8 \]$  million (\$3.0 million based on exchange rates in effect on the payment date) of fees in connection with the issuance of the additional  $\[ \le 175.0 \]$  million notes, which are being amortized over the term of the notes. The Company may redeem some or all of these notes at any time prior to April 15, 2024 by paying a "make whole" premium plus any accrued and unpaid interest. In addition, the Company may redeem some or all of these notes on or after April 15, 2024 at their principal amount plus any accrued and unpaid interest.

#### 4 5/8% Senior Notes Due 2025

The Company issued on July 10, 2020 \$500.0 million principal amount of 4 5/8% senior notes due July 10, 2025. The interest rate payable on the notes is subject to adjustment if either Standard & Poor's or Moody's, or any substitute rating agency, as defined in the indenture governing the notes, downgrades the credit rating assigned to the notes. The Company paid \$6.2 million of fees in connection with the issuance of the notes, which are being amortized over the term of the notes. The Company may redeem some or all of these notes at any time prior to June 10, 2025 by paying a "make whole" premium plus any accrued and unpaid interest. In addition, the Company may redeem some or all of these notes on or after June 10, 2025 at their principal amount plus any accrued and unpaid interest.

The Company's ability to create liens on the Company's assets or engage in sale/leaseback transactions is restricted as defined in the indenture governing the notes.

#### 3 1/8% Euro Senior Notes Due 2027

The Company has outstanding  $\epsilon$ 600.0 million principal amount of 3 1/8% senior notes due December 15, 2027. Interest on the notes is payable in euros. The Company may redeem some or all of these notes at any time prior to September 15, 2027 by paying a "make whole" premium plus any accrued and unpaid interest. In addition, the Company may redeem some or all of these notes on or after September 15, 2027 at their principal amount plus any accrued and unpaid interest.

The Company's financing arrangements contain financial and non-financial covenants and customary events of default. As of November 1, 2020, the Company was in compliance with all applicable financial and non-financial covenants under its financing arrangements.

The Company also has standby letters of credit outside of its 2019 facilities primarily to collateralize the Company's insurance and lease obligations. The Company had \$43.1 million of these standby letters of credit outstanding as of November 1, 2020.

Please see Note 9, "Debt," in the Notes to Consolidated Financial Statements included in Item 8 of the Company's Annual Report on Form 10-K for the year ended February 2, 2020 for further discussion of the Company's debt.

#### 10. INCOME TAXES

The effective income tax rates for the thirteen weeks ended November 1, 2020 and November 3, 2019 were 21.6% and 13.6%, respectively. The effective income tax rate for the thirteen weeks ended November 1, 2020 reflected a \$19.1 million income tax expense recorded on \$88.6 million of pre-tax income. The effective income tax rate for the thirteen weeks ended November 3, 2019 reflected a \$32.8 million income tax expense recorded on \$241.7 million of pre-tax income.

The effective income tax rates for the thirty-nine weeks ended November 1, 2020 and November 3, 2019 were 8.9% and 15.1%, respectively. The effective income tax rate for the thirty-nine weeks ended November 1, 2020 reflected a \$(105.4) million income tax benefit recorded on \$(1,184.8) million of pre-tax losses. The effective income tax rate for the thirty-nine weeks ended November 3, 2019 reflected an \$86.1 million income tax expense recorded on \$569.7 million of pre-tax income.

The effective income tax rate for the thirteen weeks ended November 1, 2020 was relatively flat as compared to the United States statutory income tax rate and reflected (i) the benefit of certain discrete items, including the favorable impact on certain

liabilities for uncertain tax positions resulting from the expiration of applicable statutes of limitation, which resulted in a decrease to the Company's effective income tax rate of 27.7%, offset by (ii) the impact of the \$879.0 million of pre-tax goodwill impairment charges recorded during the first quarter of 2020, which were mostly non-deductible for tax purposes and factored into the Company's annualized effective income tax rate, and resulted in an increase to the Company's effective income tax rate of 6.3%, (iii) the tax on foreign earnings in excess of a deemed return on tangible assets of foreign corporations (known as "GILTI") and (iv) the mix of foreign and domestic pre-tax results.

The effective income tax benefit rate for the thirty-nine weeks ended November 1, 2020 was lower than the United States statutory income tax rate primarily due to (i) the impact of the \$879.0 million of pre-tax goodwill impairment charges recorded during the first quarter of 2020, which were mostly non-deductible for tax purposes and factored into the Company's annualized effective income tax rate, and resulted in a decrease to the Company's effective income tax rate of 13.3%, (ii) the tax effects of GILTI and (iii) the mix of foreign and domestic pre-tax results, partially offset by (iv) the benefit of certain discrete items, including the favorable impact on certain liabilities for uncertain tax positions resulting from the expiration of applicable statutes of limitation, which resulted in an increase to the Company's effective income tax rate of 2.0%.

The effective income tax rates for the thirteen and thirty-nine weeks ended November 3, 2019 were lower than the United States statutory income tax rate primarily due to (i) the benefit of certain discrete items, including the favorable impact on certain liabilities for uncertain tax positions resulting from the expiration of applicable statutes of limitation, which resulted in a benefit to the Company's effective income tax rates of 13.7% and 4.5% for the thirteen and thirty-nine weeks ended November 3, 2019, respectively, partially offset by (ii) the tax effects of GILTI, which more than offset the benefit of overall lower tax rates in certain international jurisdictions where the Company files tax returns. The effective income tax rate for the thirty-nine weeks ended November 3, 2019 also included the favorable impact of a tax exemption on the noncash gain recorded in the second quarter of 2019 to write up the Company's equity investments in Gazal and PVH Australia to fair value in connection with the Australia acquisition that resulted in a 3.7% benefit to the Company's effective tax rate.

The Company files income tax returns in more than 40 international jurisdictions each year. A substantial amount of the Company's earnings are in international jurisdictions, particularly the Netherlands and Hong Kong, where income tax rates, coupled with special rates levied on income from certain of the Company's jurisdictional activities, are lower than the United States statutory income tax rate.

#### 11. DERIVATIVE FINANCIAL INSTRUMENTS

#### Cash Flow Hedges

The Company has exposure to changes in foreign currency exchange rates related to anticipated cash flows associated with certain international inventory purchases. The Company uses foreign currency forward exchange contracts to hedge against a portion of this exposure.

The Company also has exposure to interest rate volatility related to its term loans under the 2019 facilities. The Company has entered into interest rate swap agreements to hedge against a portion of this exposure. Please see Note 9, "Debt," for further discussion of the 2019 facilities and these agreements.

The Company records the foreign currency forward exchange contracts and interest rate swap agreements at fair value in its Consolidated Balance Sheets and does not net the related assets and liabilities. The foreign currency forward exchange contracts associated with certain international inventory purchases and the interest rate swap agreements are designated as effective hedging instruments (collectively, "cash flow hedges"). The changes in the fair value of the cash flow hedges are recorded in equity as a component of accumulated other comprehensive loss ("AOCL"). No amounts were excluded from effectiveness testing. During the thirty-nine weeks ended November 1, 2020, the Company dedesignated certain cash flow hedges due to the impacts of the COVID-19 pandemic, which resulted in the release of an immaterial gain from AOCL into the Company's Consolidated Statement of Operations. The Company continues to believe that transactions relating to its other designated cash flow hedges are probable to occur as of November 1, 2020.

## Net Investment Hedges

The Company has exposure to changes in foreign currency exchange rates related to the value of its investments in foreign subsidiaries denominated in a currency other than the United States dollar. To hedge against a portion of this exposure, the Company designated the carrying amounts of its (i)  $\in$ 600.0 million principal amount of 3 1/8% senior notes due 2027 and (ii)  $\in$ 525.0 million principal amount of 3 5/8% senior notes due 2024, of which  $\in$ 175.0 million principal amount was issued during the first quarter of 2020 (collectively, "foreign currency borrowings"), that were issued by PVH Corp., a U.S.-based entity, as

net investment hedges of its investments in certain of its foreign subsidiaries that use the euro as their functional currency. Please see Note 9, "Debt," for further discussion of the Company's foreign currency borrowings.

The Company records the foreign currency borrowings at carrying value in its Consolidated Balance Sheets. The carrying value of the foreign currency borrowings is remeasured at the end of each reporting period to reflect changes in the foreign currency exchange spot rate. Since the foreign currency borrowings are designated as net investment hedges, such remeasurement is recorded in equity as a component of AOCL. The fair value and the carrying value of the foreign currency borrowings designated as net investment hedges were \$1,363.2 million and \$1,302.5 million, respectively, as of November 1, 2020, \$1,178.6 million and \$1,038.5 million, respectively, as of February 2, 2020 and \$1,177.0 million and \$1,046.2 million, respectively, as of November 3, 2019. The Company evaluates the effectiveness of its net investment hedges at inception and at the beginning of each quarter thereafter. No amounts were excluded from effectiveness testing.

#### **Undesignated Contracts**

The Company records immediately in earnings changes in the fair value of hedges that are not designated as effective hedging instruments ("undesignated contracts"), including foreign currency forward exchange contracts related to third party and intercompany transactions, and intercompany loans that are not of a long-term investment nature. Any gains and losses that are immediately recognized in earnings on such contracts are largely offset by the remeasurement of the underlying balances.

The Company does not use derivative or non-derivative financial instruments for trading or speculative purposes. The cash flows from the Company's hedges are presented in the same category in the Company's Consolidated Statements of Cash Flows as the items being hedged.

The following table summarizes the fair value and presentation of the Company's derivative financial instruments in its Consolidated Balance Sheets:

(In millions)	Assets										Liabilities										
		11/1/20 2/2/20 11/3/19										11/1/20 2/2/20						11/3/19			
Contracts designated as	Othe Curre Asse	ther Other Other Other rrent Other Current Other Current O		Other Assets		Accrued	Other Liabilities	Accrued Expenses		Other Liabilities		Accrued Expenses	Other Liabilities								
cash flow hedges:																					
Foreign currency forward exchange contracts (inventory purchases)	\$	6.4 \$	1.0	\$	21.4 \$	0.4	\$	21.3 \$	0.1	\$	11.3 \$	0.1	\$	1.2 5	\$ 0.1	\$	3.3 \$	0.4			
Interest rate swap agreements		_	_		0.1	_		0.2	0.1		5.6	2.0		5.5	0.4		4.9	1.8			
Total contracts designated as cash flow hedges		6.4	1.0		21.5	0.4		21.5	0.2		16.9	2.1		6.7	0.5		8.2	2.2			
Undesignated contracts:																					
Foreign currency forward exchange contracts		3.5	_		1.5	_		1.5	_		2.3	_		0.9	_		1.7	_			
Total	\$	9.9 \$	1.0	\$	23.0 \$	0.4	\$	23.0 \$	0.2	\$	19.2 \$	2.1	\$	7.6	\$ 0.5	\$	9.9 \$	3 2.2			

The notional amount outstanding of foreign currency forward exchange contracts was \$1,187.7 million at November 1, 2020. Such contracts expire principally between November 2020 and February 2022.

The following tables summarize the effect of the Company's hedges designated as cash flow and net investment hedging instruments:

(In millions)		Gain (Loss) Recognized in Other Comprehensive Income (Loss)						
Thirteen Weeks Ended	1	11/1/20 11/3/						
Foreign currency forward exchange contracts (inventory purchases)	\$	13.1	\$	(23.4)				
Interest rate swap agreements		0.3		(0.3)				
Foreign currency borrowings (net investment hedges)		16.7		(3.1)				
Total	\$	30.1	\$	(26.8)				
Thirty-Nine Weeks Ended	1	1/1/20		11/3/19				
Foreign currency forward exchange contracts (inventory purchases)	\$	(23.0)	\$	19.1				
Interest rate swap agreements		(9.7)		(5.4)				
Foreign currency borrowings (net investment hedges)		(76.2)		31.1				
Total	\$	(108.9)	\$	44.8				

Amount of Gain (Loss) Reclassified from AOCL into Income (Expense), Consolidated Statements of Operations Location, and Total Amount of Consolidated Statements of Operations Line Item

	Operations Location, and Total Amount of Consolidated Statements of Operations Line Item											
(In millions)		Amount R	ecla	ssified	Location	Total Statements of Operations Amor						
Thirteen Weeks Ended		11/1/20		11/3/19			11/1/20		11/3/19			
Foreign currency forward exchange contracts (inventory purchases)	\$	5.3	\$	(2.3)	Cost of goods sold	\$	1,016.8	\$	1,181.5			
Interest rate swap agreements		(3.3)		(0.6)	Interest expense		34.4		29.2			
Total	\$	2.0	\$	(2.9)								
				_								
Thirty-Nine Weeks Ended		11/1/20		11/3/19			11/1/20		11/3/19			
Foreign currency forward exchange contracts (inventory purchases)	\$	8.4	\$	23.4	Cost of goods sold	\$	2,392.3	\$	3,317.7			
Interest rate swap agreements		(7.9)		(0.4)	Interest expense		89.6		88.5			
Total	\$	0.5	\$	23.0								

A net loss in AOCL on foreign currency forward exchange contracts at November 1, 2020 of \$2.0 million is estimated to be reclassified in the next 12 months in the Company's Consolidated Statement of Operations to cost of goods sold as the underlying inventory hedged by such forward exchange contracts is sold. In addition, a net loss in AOCL for interest rate swap agreements at November 1, 2020 of \$5.6 million is estimated to be reclassified to interest expense within the next 12 months. Amounts recognized in AOCL for foreign currency borrowings would be recognized in earnings only upon the sale or substantially complete liquidation of the hedged net investment.

The following table summarizes the effect of the Company's undesignated contracts recognized in SG&A expenses in its Consolidated Statements of Operations:

(In millions)	Gain (Loss) Recognized in Income (Expense)										
Thirteen Weeks Ended		11/1/20		11/3/19							
Foreign currency forward exchange contracts	\$		2.0	\$		_					
Thirty-Nine Weeks Ended		11/1/20			11/3/19						
Foreign currency forward exchange contracts	\$	•	(2.1)	\$		0.7					

The Company had no derivative financial instruments with credit risk-related contingent features underlying the related contracts as of November 1, 2020.

#### 12. FAIR VALUE MEASUREMENTS

In accordance with accounting principles generally accepted in the United States, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A three level hierarchy prioritizes the inputs used to measure fair value as follows:

- Level 1 Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that the Company has the ability to access at the measurement date.
- Level 2 Observable inputs other than quoted prices included in Level 1, including quoted prices for similar assets or liabilities in active markets, quoted prices for identical assets or liabilities in inactive markets, inputs other than quoted prices that are observable for the asset or liability and inputs derived principally from or corroborated by observable market data.
- Level 3 Unobservable inputs reflecting the Company's own assumptions about the inputs that market participants would use in pricing the asset or liability based on the best information available.

In accordance with the fair value hierarchy described above, the following table shows the fair value of the Company's financial assets and liabilities that are required to be remeasured at fair value on a recurring basis:

			11/1/20 2/2/20				/20				11/3/19						
(In millions)	Level 1	L	evel 2	Level 3		Total	Level 1	L	evel 2	Level 3	Total	Level 1	L	evel 2	Level 3		Total
Assets:																	
Foreign currency forward exchange contracts	N/A	\$	10.9	N/A	\$	10.9	N/A	\$	23.3	N/A	\$ 23.3	N/A	\$	22.9	N/A	\$	22.9
Interest rate swap agreements	N/A			N/A			N/A		0.1	N/A	0.1	N/A		0.3	N/A		0.3
Total Assets	N/A	\$	10.9	N/A	\$	10.9	N/A	\$	23.4	N/A	\$ 23.4	N/A	\$	23.2	N/A	\$	23.2
Liabilities:														_			
Foreign currency forward exchange contracts	N/A	\$	13.7	N/A	\$	13.7	N/A	\$	2.2	N/A	\$ 2.2	N/A	\$	5.4	N/A	\$	5.4
Interest rate swap agreements	N/A		7.6	N/A		7.6	N/A		5.9	N/A	5.9	N/A		6.7	N/A		6.7
Total Liabilities	N/A	\$	21.3	N/A	\$	21.3	N/A	\$	8.1	N/A	\$ 8.1	N/A	\$	12.1	N/A	\$	12.1

The fair value of the foreign currency forward exchange contracts is measured as the total amount of currency to be purchased, multiplied by the difference between (i) the forward rate as of the period end and (ii) the settlement rate specified in each contract. The fair value of the interest rate swap agreements is based on observable interest rate yield curves and represents the expected discounted cash flows underlying the financial instruments.

There were no transfers between any levels of the fair value hierarchy for any of the Company's fair value measurements.

The Company's non-financial assets, which primarily consist of goodwill, other intangible assets, property, plant and equipment, and operating lease right-of-use assets, are not required to be measured at fair value on a recurring basis, and instead are reported at their carrying amount. However, on a periodic basis whenever events or changes in circumstances indicate that their carrying amount may not be fully recoverable (and at least annually for goodwill and indefinite-lived intangible assets), non-financial assets are assessed for impairment. If the fair value is determined to be lower than the carrying amount, an impairment charge is recorded to write down the asset to its fair value. As a result of the significant adverse impacts of the COVID-19 pandemic on its business, the Company determined in the first quarter of 2020 that sufficient indicators existed to trigger the performance of an interim impairment analysis for certain of the Company's non-financial assets. In addition, the Company announced in July 2020 its plan to exit its Heritage Brands Retail business by mid-2021. The Company's decision to exit the Heritage Brands Retail business, which consists of 162 stores in North America, triggered the performance of an interim impairment analysis in the second quarter of 2020 for the Heritage Brands Retail non-financial assets. Please see Note 16, "Exit Activity Costs," for further discussion of the Heritage Brands Retail exit costs.

The following tables show the fair values of the Company's non-financial assets that were required to be remeasured at fair value on a non-recurring basis during the thirty-nine weeks ended November 1, 2020 and November 3, 2019, and the total impairments recorded as a result of the remeasurement process:

(In millions)	Fair Val	ue Measurement I	g					
11/1/20	Level 1	Level 2		Level 3	ue As Of nent Date	Total Impairments		
Property, plant and equipment, net	N/A	N/A	\$	1.1	\$ 1.1	\$	23.2	
Goodwill	N/A	N/A		652.6	652.6		879.0	
Tradenames	N/A	N/A		48.7	48.7		47.2	
Other intangible assets, net	N/A	N/A		_	_		7.3	
Investments in unconsolidated affiliates	N/A	N/A		_	_		12.3	
11/3/19								
Operating lease right-of-use assets	N/A	N/A		18.2	18.2		77.9	
Property, plant and equipment, net	N/A	N/A		_	_		11.4	

Property, plant and equipment with a carrying amount of \$17.1 million was written down to a fair value of \$1.1 million during the thirty-nine weeks ended November 1, 2020, primarily as a result of the adverse impacts the COVID-19 pandemic has had, and is expected to continue to have, on the Company's retail stores with lease terms expiring by the end of fiscal 2021 with no intention of renewal, including temporary store closures and reduced traffic and consumer spending trends. Fair value of the Company's property, plant and equipment was determined based on the estimated discounted future cash flows associated with the assets using sales trends and market participant assumptions.

Property, plant and equipment with a carrying amount of \$7.2 million was written down to a fair value of zero during the thirty-nine weeks ended November 1, 2020 in connection with the planned exit from the Heritage Brands Retail business by mid-2021. Fair value of the Company's Heritage Brands Retail business property, plant and equipment was determined based on the estimated discounted future cash flows associated with the assets using sales trends and market participant assumptions.

Goodwill with a carrying amount of \$1,531.6 million was written down to a fair value of \$652.6 million during the thirty-nine weeks ended November 1, 2020. Please see Note 7, "Goodwill and Other Intangible Assets," for further discussion.

Tradenames with a carrying amount of \$95.9 million were written down to a fair value of \$48.7 million during the thirty-nine weeks ended November 1, 2020. Please see Note 7, "Goodwill and Other Intangible Assets," for further discussion.

Other intangible assets with a carrying amount of \$7.3 million were written down to a fair value of zero during the thirty-nine weeks ended November 1, 2020. Please see Note 7, "Goodwill and Other Intangible Assets," for further discussion.

The Company's equity method investment in Karl Lagerfeld with a carrying amount of \$12.3 million was written down to a fair value of zero during the thirty-nine weeks ended November 1, 2020. Please see Note 6, "Investments in Unconsolidated Affiliates," for further discussion.

The \$969.0 million of impairment charges during the thirty-nine weeks ended November 1, 2020 were recorded in the Company's Consolidated Statement of Operations, of which \$933.5 million was included in goodwill and other intangible asset impairments, \$23.2 million was included in SG&A expenses, and \$12.3 million was included in equity in net income (loss) of unconsolidated affiliates. The \$969.0 million of impairment charges were recorded to the Company's segments as follows: \$395.8 million in the Calvin Klein International segment, \$293.1 million in the Calvin Klein North America segment, \$249.6 million in the Heritage Brands Wholesale segment, \$11.0 million in the Heritage Brands Retail segment, \$4.1 million in the Tommy Hilfiger North America segment, \$3.1 million in the Tommy Hilfiger International segment and \$12.3 million was recorded in corporate expenses not allocated to any reportable segments.

Operating lease right-of-use assets with a carrying amount of \$96.1 million were written down to a fair value of \$18.2 million during the thirty-nine weeks ended November 3, 2019, primarily as a result of the closure during the first quarter of 2019 of the Company's *TOMMY HILFIGER* flagship and anchor stores in the United States (the "TH U.S. store closures") and the closure during the first quarter of 2019 of the Company's *Calvin Klein* flagship store on Madison Avenue in New York, New York in connection with the restructuring associated with the strategic changes for the Calvin Klein business announced in January 2019 (the "Calvin Klein restructuring"). Fair value of the operating lease right-of-use assets was determined based on the discounted cash flows of estimated sublease income using market participant assumptions.

Property, plant and equipment with a carrying amount of \$11.4 million was written down to a fair value of zero during the thirty-nine weeks ended November 3, 2019, primarily in connection with the TH U.S. store closures, the closure of the Company's *CALVIN KLEIN 205 W39 NYC* brand in connection with the Calvin Klein restructuring, and the financial performance in certain of the Company's retail stores, including certain *Calvin Klein* stores affected by the realignment of the Calvin Klein creative direction globally. Fair value of the Company's property, plant and equipment was determined based on the estimated discounted future cash flows associated with the assets using sales trends and market participant assumptions.

The \$89.3 million of impairment charges during the thirty-nine weeks ended November 3, 2019 were included in SG&A expenses, of which \$49.7 million was recorded in the Tommy Hilfiger North America segment, \$33.9 million was recorded in the Calvin Klein North America segment, \$5.6 million was recorded in the Calvin Klein International segment and \$0.1 million was recorded in the Heritage Brands Retail segment.

The carrying amounts and the fair values of the Company's cash and cash equivalents, short-term borrowings and long-term debt were as follows:

	11/1/20				2/2	2/20		11/3/19				
(In millions)		Carrying Amount	Fair Value		Carrying Amount		Fair Value	Carrying Amount		Fair Value		
Cash and cash equivalents	\$	1,460.0	\$	1,460.0	\$ 503.4	\$	503.4	\$ 555.2	\$	555.2		
Short-term borrowings		21.1		21.1	49.6		49.6	387.5		387.5		
Long-term debt (including portion classified as current)		3,487.0		3,597.7	2,707.7		2,869.7	2,779.7		2,931.9		

The fair values of cash and cash equivalents and short-term borrowings approximate their carrying amounts due to the short-term nature of these instruments. The Company estimates the fair value of its long-term debt using quoted market prices as of the last business day of the applicable quarter. The Company classifies the measurement of its long-term debt as a Level 1 measurement. The carrying amounts of long-term debt reflect the unamortized portions of debt issuance costs and the original issue discounts.

#### 13. STOCK-BASED COMPENSATION

The Company grants stock-based awards under its Stock Incentive Plan (the "Plan"). Shares issued as a result of stock-based compensation transactions generally have been funded with the issuance of new shares of the Company's common stock.

The Company may grant the following types of incentive awards under the Plan: (i) non-qualified stock options ("stock options"); (ii) incentive stock options; (iii) stock appreciation rights; (iv) restricted stock; (v) restricted stock units ("RSUs"); (vi) performance shares; (vii) performance share units ("PSUs"); and (viii) other stock-based awards. Each award granted under the Plan is subject to an award agreement that incorporates, as applicable, the exercise price, the term of the award, the periods of restriction, the number of shares to which the award pertains, performance periods and performance measures, and such

other terms and conditions as the plan committee determines. Awards granted under the Plan are classified as equity awards, which are recorded in stockholders' equity in the Company's Consolidated Balance Sheets.

Through November 1, 2020, the Company has granted under the Plan (i) service-based stock options, RSUs and restricted stock; and (ii) contingently issuable PSUs and RSUs. There was no restricted stock outstanding as of November 1, 2020.

According to the terms of the Plan, for purposes of determining the number of shares available for grant, each share underlying a stock option award reduces the number available by one share and each share underlying an RSU or PSU award reduces the number available by two shares.

Net (loss) income for the thirty-nine weeks ended November 1, 2020 and November 3, 2019 included \$36.6 million and \$43.2 million, respectively, of pretax expense related to stock-based compensation, with related recognized income tax benefits of \$4.2 million and \$5.1 million, respectively.

The Company receives a tax deduction for certain transactions associated with its stock-based awards. The actual income tax benefits realized from these transactions during the thirty-nine weeks ended November 1, 2020 and November 3, 2019 were \$2.3 million and \$8.7 million, respectively. The tax benefits realized included discrete net excess tax (deficiencies) benefits of \$(5.2) million and \$0.9 million recognized in the Company's provision for income taxes during the thirty-nine weeks ended November 1, 2020 and November 3, 2019, respectively.

#### **Stock Options**

Stock options granted to employees are generally exercisable in four equal annual installments commencing one year after the date of grant. The underlying stock option award agreements generally provide for accelerated vesting upon the award recipient's retirement (as defined in the Plan). Such stock options are granted with a 10-year term and the per share exercise price cannot be less than the closing price of the common stock on the date of grant.

The Company estimates the fair value of stock options at the date of grant using the Black-Scholes-Merton model. The estimated fair value of the stock options granted is expensed over the stock options' vesting periods.

The following summarizes the assumptions used to estimate the fair value of stock options granted during the thirty-nine weeks ended November 1, 2020 and November 3, 2019 and the resulting weighted average grant date fair value per stock option:

	11/1/20	11/3/19
Weighted average risk-free interest rate	 0.48 %	 2.15 %
Weighted average expected stock option term (in years)	6.25	6.25
Weighted average Company volatility	45.08 %	29.88 %
Expected annual dividends per share	\$ 0.15	\$ 0.15
Weighted average grant date fair value per stock option	\$ 23.05	\$ 37.14

The risk-free interest rate is based on United States Treasury yields in effect at the date of grant for periods corresponding to the expected stock option term. The expected stock option term represents the weighted average period of time that stock options granted are expected to be outstanding, based on vesting schedules and the contractual term of the stock options. Company volatility is based on the historical volatility of the Company's common stock over a period of time corresponding to the expected stock option term. Expected dividends are based on the Company's anticipated common stock cash dividend rate; the dividend assumption for the stock options granted during the thirty-nine weeks ended November 1, 2020 was not affected by the Company's suspension of its cash dividend beginning with the second quarter of 2020 in response to the impacts of the COVID-19 pandemic on its business and as a condition of the June 2020 Amendment, as such suspension was viewed as temporary.

The Company has continued to utilize the simplified method to estimate the expected term for its "plain vanilla" stock options granted due to a lack of relevant historical data resulting, in part, from changes in the pool of employees receiving stock option grants. The Company will continue to evaluate the appropriateness of utilizing such method.

Stock option activity for the thirty-nine weeks ended November 1, 2020 was as follows:

		Weighted	Average Exercise Price
(In thousands, except per stock option data)	Stock Options	Per	Stock Option
Outstanding at February 2, 2020	902	\$	109.25
Granted	250		54.39
Exercised	_		_
Cancelled	29		80.21
Outstanding at November 1, 2020	1,123	\$	97.78
Exercisable at November 1, 2020	692	\$	108.12

### **RSUs**

RSUs granted to employees generally vest in four equal annual installments commencing one year after the date of grant, although the Company does make from time to time, and currently has outstanding, RSUs with different vesting schedules. Service-based RSUs granted to non-employee directors vest in full one year after the date of grant. The underlying RSU award agreements for employees generally provide for accelerated vesting upon the award recipient's retirement (as defined in the Plan). The fair value of RSUs is equal to the closing price of the Company's common stock on the date of grant and is expensed over the RSUs' vesting periods.

RSU activity for the thirty-nine weeks ended November 1, 2020 was as follows:

(In thousands, except per RSU data)	RSUs	Weigh Date F	ted Average Grant air Value Per RSU
Non-vested at February 2, 2020	996	\$	117.28
Granted	1,005		56.76
Vested	335		115.35
Cancelled	106		103.31
Non-vested at November 1, 2020	1,560	\$	79.66

### **PSUs**

Outstanding contingently issuable PSUs granted to certain of the Company's senior executives are subject to a three-year performance period. For such awards, the final number of shares to be earned, if any, is contingent upon the Company's achievement of goals for the applicable performance period, of which 50% is based upon the Company's absolute stock price growth during the applicable performance period and 50% is based upon the Company's total shareholder return during the applicable performance period relative to other companies included in the S&P 500 as of the date of grant. For awards granted in 2017, the three-year performance period ended during the first quarter of 2020 and holders of the awards did not earn any shares since the market conditions were not satisfied. The Company records expense ratably over the applicable vesting period regardless of whether the market condition is satisfied because the awards are subject to market conditions. The fair value of the awards granted was established for each grant on the grant date using the Monte Carlo simulation model.

The following summarizes the assumptions used to estimate the fair value of PSUs granted during the thirty-nine weeks ended November 1, 2020 and November 3, 2019 and the resulting weighted average grant date fair value per PSU:

	11/1/20	11/3/19
Weighted average risk-free interest rate	 0.19 %	 2.13 %
Weighted average Company volatility	51.86 %	30.25 %
Expected annual dividends per share	\$ 0.15	\$ 0.15
Weighted average grant date fair value per PSU	\$ 64.89	\$ 119.46

The risk-free interest rate is based on United States Treasury yields in effect at the date of grant for the term corresponding to the three-year performance period. Company volatility is based on the historical volatility of the Company's common stock over a period of time corresponding to the three-year performance period. Expected dividends are based on the Company's anticipated common stock cash dividend rate; the dividend assumption for the PSUs granted during the thirty-nine weeks ended November 1, 2020 was not affected by the Company's suspension of its cash dividend beginning with the second quarter of 2020 in response to the impacts of the COVID-19 pandemic on its business and as a condition of the June 2020 Amendment, as such suspension was viewed as temporary.

For certain of the awards granted, the after-tax portion of the award is subject to a holding period of one year after the vesting date. For such awards, the weighted average grant date fair value was discounted 15.94% in 2020 and 6.20% in 2019 for the restriction of liquidity, which was calculated using the Chaffe model.

PSU activity for the thirty-nine weeks ended November 1, 2020 was as follows:

(In thousands, except per PSU data)	PSUs	Weighted Date Fair	Average Grant Value Per PSU
Non-vested at February 2, 2020	181	\$	119.63
Granted at target	132		64.89
Reduction due to market condition not satisfied	70		96.47
Vested	_		_
Cancelled	<u> </u>		_
Non-vested at November 1, 2020	243	\$	96.67

#### 14. ACCUMULATED OTHER COMPREHENSIVE LOSS

The following tables present the changes in AOCL, net of related taxes, by component for the thirty-nine weeks ended November 1, 2020 and November 3, 2019:

(In millions)		eign currency ion adjustments	realize	nrealized and d gain (loss) on cash flow hedges	Total
Balance, February 2, 2020	\$	(665.7)	\$	25.6	\$ (640.1)
Other comprehensive income (loss) before reclassifications		58.6		(31.2)	 27.4
Less: Amounts reclassified from AOCL		<u> </u>		1.6	1.6
Other comprehensive income (loss)	_	58.6		(32.8)	 25.8
Balance, November 1, 2020	\$	(607.1)	\$	(7.2)	\$ (614.3)

(In millions)	ign currency on adjustments	realized s	realized and gain (loss) on ash flow hedges	Total
Balance, February 3, 2019	\$ (537.6)	\$	29.7	\$ (507.9)
Other comprehensive (loss) income before reclassifications	 (107.2)		13.8	 (93.4)
Less: Amounts reclassified from AOCL	_		21.3	21.3
Other comprehensive loss	 (107.2)		(7.5)	 (114.7)
Balance, November 3, 2019	\$ (644.8)	\$	22.2	\$ (622.6)

<sup>(1)</sup> Foreign currency translation adjustments included a net (loss) gain on net investment hedges of \$(57.6) million and \$23.6 million during the thirty-nine weeks ended November 1, 2020 and November 3, 2019, respectively.

The following table presents reclassifications from AOCL to earnings for the thirteen and thirty-nine weeks ended November 1, 2020 and November 3, 2019:

		Aı	nount Reclassi	Affected Line Item in the Company's Consolidated Statements of Operations		
	Thirteen W	eeks	Ended	Thirty-Nine	We	eeks Ended
(In millions)	11/1/20		11/3/19	11/1/20		11/3/19
Realized gain (loss) on effective cash flow hedges:						
Foreign currency forward exchange contracts (inventory purchases)	\$ 5.3	\$	(2.3)	\$ 8.4	\$	23.4 Cost of goods sold
Interest rate swap agreements	(3.3)		(0.6)	(7.9)		(0.4) Interest expense
Less: Tax effect	(0.2)		0.2	(1.1)		1.7 Income tax expense (benefit)
Total, net of tax	\$ 2.2	\$	(3.1)	\$ 1.6	\$	21.3

### 15. STOCKHOLDERS' EQUITY

#### Acquisition of Treasury Shares

The Company's Board of Directors has authorized over time since 2015 an aggregate \$2.0 billion stock repurchase program through June 3, 2023. The program may be modified by the Board of Directors, including to increase or decrease the repurchase limitation or extend, suspend, or terminate the program, at any time, without prior notice.

The Company suspended share repurchases under the stock repurchase program beginning in mid-March 2020, following the purchase of 1.4 million shares in open market transactions for \$110.7 million completed in the first quarter, in order to increase its cash position and preserve financial flexibility in response to the impacts of the COVID-19 pandemic on its business. Under the terms of the June 2020 Amendment, the Company is not permitted to make share repurchases during the relief period (as defined). Please see Note 9, "Debt," for further discussion. The existing stock repurchase program remains authorized by the Board of Directors and the Company may resume share repurchases after the restrictions under the June 2020 Amendment lapse. As of November 1, 2020, the repurchased shares were held as treasury stock and \$572.6 million of the authorization remained available for future share repurchases.

Repurchases under the program, when it is being used, may be made from time to time over the period through open market purchases, accelerated share repurchase programs, privately negotiated transactions or other methods, as the Company deems appropriate. Purchases are made based on a variety of factors, such as price, corporate requirements and overall market conditions, applicable legal requirements and limitations, trading restrictions under the Company's insider trading policy and other relevant factors.

During the thirty-nine weeks ended November 3, 2019, the Company purchased 2.4 million shares of its common stock under the program in open market transactions for \$223.3 million.

Treasury stock activity also includes shares that were withheld in conjunction with the settlement of RSUs and PSUs to satisfy tax withholding requirements.

<sup>(2)</sup> Favorable foreign currency translation adjustments were principally driven by a weakening of the United States dollar against the euro.

<sup>(3)</sup> Unfavorable foreign currency translation adjustments were principally driven by a strengthening of the United States dollar against the euro.

#### Common Stock Dividends

The Company declared a \$0.0375 per share dividend payable to its common stockholders of record as of March 4, 2020, in respect of which the Company made dividend payments totaling \$2.7 million on March 31, 2020. The Company suspended its dividends following the payment of the \$0.0375 per common share dividend on March 31, 2020 in order to increase its cash position and preserve financial flexibility in response to the impacts of the COVID-19 pandemic on its business. Under the terms of the June 2020 Amendment, the Company is not permitted to declare or pay dividends during the relief period. Please see Note 9, "Debt," for further discussion. The Company declared four \$0.0375 per share dividends payable to its common stockholders totaling \$11.3 million during the thirty-nine weeks ended November 3, 2019.

#### 16. EXIT ACTIVITY COSTS

### Heritage Brands Retail Exit Costs

The Company announced on July 14, 2020 plans to streamline its North American operations to better align its business with the evolving retail landscape, including the exit from its Heritage Brands Retail business, which consists of 162 stores in North America, by mid-2021. In connection with the planned exit from the Heritage Brands Retail business, the Company recorded pre-tax costs during the thirteen and thirty-nine weeks ended November 1, 2020 and expects to incur total costs as follows:

(In millions)	Expec	l Costs ted to be curred	Duri	osts Incurred ng the Thirteen /eeks Ended 11/1/20	Durin Nine	ts Incurred ag the Thirty- Weeks Ended 11/1/20	lative Costs red to Date
Severance, termination benefits and other employee costs	\$	17.0	\$	5.9	\$	9.7	\$ 9.7
Long-lived asset impairments		7.2		_		7.2	7.2
Accelerated amortization of lease assets		15.8		2.8		4.1	4.1
Inventory markdowns		10.0		_		_	_
Total	\$	50.0	\$	8.7	\$	21.0	\$ 21.0

The charges for severance, termination benefits and other employee costs, long-lived asset impairments and accelerated amortization of lease assets incurred during the thirty-nine weeks ended November 1, 2020 relate to SG&A expenses of the Heritage Brands Retail segment. The Company expects to incur total costs of approximately \$50 million through the second quarter of 2021 in connection with the planned exit from the Heritage Brands Retail business. Please see Note 19, "Segment Data," for further discussion of the Company's reportable segments.

Please see Note 12, "Fair Value Measurements," for further discussion of the long-lived asset impairments recorded during the thirty-nine weeks ended November 1, 2020.

The liabilities at November 1, 2020 related to these costs were principally recorded in accrued expenses in the Company's Consolidated Balance Sheet and were as follows:

(In millions)	Liability at 2/2/20	Thirty-Nine Weeks Ended 11/1/20	Thirty-Nine Weeks Ended 11/1/20	Liability at 11/1/20
Severance, termination benefits and other employee costs	\$ —	9.7	0.5	9.2

#### North America Office Workforce Reduction

The Company also announced on July 14, 2020 a reduction in its office workforce by approximately 450 positions, or 12%, across all three brand businesses and corporate functions (the "North America workforce reduction"). In connection with the North America workforce reduction, the Company recorded pre-tax costs during the thirteen and thirty-nine weeks ended November 1, 2020 as shown in the following table. All expected costs related to the North America workforce reduction were incurred by November 1, 2020.

	Costs Incurred	Costs Incurred	
	During the Thirteen	During the Thirty-	
	Weeks Ended	Nine Weeks Ended	Cumulative Costs
(In millions)	11/1/20	11/1/20	Incurred to Date
Severance, termination benefits and other employee costs	\$ 1.3	\$ 39.7	\$ 39.7

Of the costs incurred during the thirty-nine weeks ended November 1, 2020, \$3.0 million relates to special termination benefits included in non-service related pension and postretirement income and \$36.7 million relates to SG&A expenses. Please see Note 8, "Retirement and Benefit Plans," for further discussion of the special termination benefits. Of the above charges incurred during the thirty-nine weeks ended November 1, 2020, \$12.5 million relate to the Heritage Brands Wholesale segment, \$10.9 million relate to the Tommy Hilfiger North America segment, \$10.5 million relate to the Calvin Klein North America segment and \$5.8 million relate to corporate expenses not allocated to any reportable segment. Please see Note 19, "Segment Data," for further discussion of the Company's reportable segments.

The liabilities at November 1, 2020 related to these costs were principally recorded in accrued expenses in the Company's Consolidated Balance Sheet and were as follows:

		Costs Incurred During the Thirty-Nine Weeks	Costs Paid During the Thirty-Nine Weeks		
(In millions)	Liability at 2/2/20	Ended 11/1/20	Ended 11/1/20	Liability at 11/1/20	
Severance, termination benefits and other					
employee costs (1)	\$ —	\$ 36.7	\$ 17.9	\$ 18.8	

<sup>(1)</sup> The liability at November 1, 2020 excludes the \$3.0 million of costs related to the special termination benefits, which are recorded in the pension benefit obligation in the Company's Consolidated Balance Sheet as of November 1, 2020.

# 17. NET INCOME (LOSS) PER COMMON SHARE

The Company computed its basic and diluted net income (loss) per common share as follows:

	Thirteen Weeks Ended				Thirty-Nine Weeks Ended			
(In millions, except per share data)	1	1/1/20		11/3/19	_	11/1/20	_	11/3/19
Net income (loss) attributable to PVH Corp.	\$	69.8	\$	209.2	\$	(1,078.4)	\$	484.7
Weighted average common shares outstanding for basic net income (loss) per common share		71.1		73.9		71.2		74.6
Weighted average impact of dilutive securities		0.4		0.3		_		0.4
Total shares for diluted net income (loss) per common share		71.5		74.2		71.2		75.0
Basic net income (loss) per common share attributable to PVH Corp.	\$	0.98	\$	2.83	\$	(15.15)	\$	6.49
Diluted net income (loss) per common share attributable to PVH Corp.	\$	0.98	\$	2.82	\$	(15.15)	\$	6.46

Potentially dilutive securities excluded from the calculation of diluted net income (loss) per common share as the effect would be anti-dilutive were as follows:

	Thirteen Wee	Thirty-Nine Weeks Ended			
(In millions)	11/1/20	11/3/19	11/1/20	11/3/19	
Weighted average potentially dilutive securities	1.7	1.4	2.3	1.1	

Diluted net loss per common share attributable to PVH Corp. for the thirty-nine weeks ended November 1, 2020 excluded all potentially dilutive securities because there was a net loss attributable to PVH Corp. for the period and, as such, the inclusion of these securities would have been anti-dilutive.

Shares underlying contingently issuable awards that have not met the necessary conditions as of the end of a reporting period are not included in the calculation of diluted net income (loss) per common share for that period. The Company had contingently issuable PSU awards outstanding that did not meet the performance conditions as of November 1, 2020 and November 3, 2019 and, therefore, were excluded from the calculation of diluted net income (loss) per common share for the thirteen weeks ended November 1, 2020 and the thirteen and thirty-nine weeks ended November 3, 2019. The maximum number of potentially dilutive shares that could be issued upon vesting for these PSU awards was 0.4 million as of both November 1, 2020 and November 3, 2019. These amounts were also excluded from the computation of weighted average potentially dilutive securities in the table above.

#### 18. SUPPLEMENTAL CASH FLOW INFORMATION

#### Noncash Investing and Financing Transactions

The Company completed the Australia acquisition in the second quarter of 2019. Omitted from the Company's Consolidated Statement of Cash Flows for the thirty-nine weeks ended November 3, 2019 was the following noncash acquisition consideration: (i) the issuance to key executives of Gazal and PVH Australia of approximately 6% of the outstanding shares in the subsidiary of the Company that acquired 100% of the ownership interests in the Australia business, for which the Company recognized a \$26.2 million liability on the date of the acquisition and (ii) the elimination of a \$2.2 million pre-acquisition receivable owed to the Company by PVH Australia. In connection with the acquisition, the Company also remeasured its previously held equity investments in Gazal and PVH Australia to fair value, resulting in noncash increases of \$23.6 million and \$89.5 million, respectively, to these equity investment balances. The Company settled in June 2020 a portion of the liability for the 6% interest issued to key executives of Gazal and PVH Australia under the conditions specified in the terms of the acquisition agreement. Please see Note 4, "Acquisitions and Divestitures," for further discussion of the payment. The Company recorded an expense of \$2.3 million during the thirty-nine weeks ended November 1, 2020 resulting from the remeasurement of the remaining liability to its redemption value as of November 1, 2020. The liability was \$19.8 million as of November 1, 2020 based on exchange rates in effect on that date.

The Company recorded a loss of \$1.7 million during the thirty-nine weeks ended November 3, 2019 to write-off previously capitalized debt issuance costs in connection with the refinancing of its senior credit facilities.

Omitted from acquisition of treasury shares in the Company's Consolidated Statement of Cash Flows for the thirty-nine weeks ended November 3, 2019 was \$3.2 million of shares repurchased under the stock repurchase program for which the trades occurred but remained unsettled as of November 3, 2019.

#### Lease Transactions

Supplemental cash flow information related to leases was as follows:

	Thirty-Nine Weeks Ended				
(In millions)		11/1/20		11/3/19	
Cash paid for amounts included in the measurement of lease liabilities:					
Operating cash flows from operating leases	\$	292.3	\$	355.4	
Operating cash flows from finance leases		0.3		0.4	
Financing cash flows from finance leases		4.0		4.1	
Non-cash transactions:					
Right-of-use assets obtained in exchange for new operating lease liabilities		201.3		311.4	
Right-of-use assets obtained in exchange for new finance lease liabilities		3.8		3.4	

The Company has sought concessions from landlords for certain of its stores affected by temporary closures as a result of the COVID-19 pandemic in the form of rent deferrals or rent abatements. Consistent with updated guidance issued by the Financial Accounting Standards Board ("FASB") in April 2020, the Company elected to treat COVID-19 related rent concessions as though enforceable rights and obligations for those concessions existed in the original contract. As such, rent abatements negotiated with landlords are recorded as a reduction to variable lease expense included in SG&A expenses in the Company's Consolidated Statements of Operations. The Company recorded \$9.3 million and \$40.9 million of rent abatements during the thirteen and thirty-nine weeks ended November 1, 2020, respectively. Rent deferrals have no impact to lease expense and amounts deferred and payable in future periods are included in the current portion of operating lease liabilities in the Company's Consolidated Balance Sheet.

#### 19. SEGMENT DATA

The Company manages its operations through its operating divisions, which are presented as six reportable segments: (i) Tommy Hilfiger North America; (ii) Tommy Hilfiger International; (iii) Calvin Klein North America; (iv) Calvin Klein International; (v) Heritage Brands Wholesale; and (vi) Heritage Brands Retail.

Tommy Hilfiger North America Segment - This segment consists of the Company's Tommy Hilfiger North America division. This segment derives revenue principally from (i) marketing TOMMY HILFIGER branded apparel and related products at wholesale in the United States and Canada, primarily to department stores, warehouse clubs, and off-price and independent retailers, as well as digital commerce sites operated by department store customers and pure play digital commerce retailers; (ii) operating retail stores, which are primarily located in premium outlet centers in the United States and Canada, and a digital commerce site in the United States, which sell TOMMY HILFIGER branded apparel, accessories and related products; and (iii) licensing and similar arrangements relating to the use by third parties of the TOMMY HILFIGER brand names for a broad array of product categories in North America. This segment also includes the Company's proportionate share of the net income or loss of its investment in its unconsolidated foreign affiliate in Mexico relating to the affiliate's Tommy Hilfiger business and, since December 2019, the Company's proportionate share of the net income or loss of its investment in its unconsolidated PVH Legwear affiliate relating to the affiliate's Tommy Hilfiger business.

Tommy Hilfiger International Segment - This segment consists of the Company's Tommy Hilfiger International division. This segment derives revenue principally from (i) marketing TOMMY HILFIGER branded apparel and related products at wholesale principally in Europe, Asia and, since May 31, 2019, Australia, primarily to department and specialty stores, and digital commerce sites operated by department store customers and pure play digital commerce retailers, as well as through distributors and franchisees; (ii) operating retail stores, concession locations and digital commerce sites in Europe, Asia (including the TH CSAP acquisition) and, since May 31, 2019, Australia, which sell TOMMY HILFIGER branded apparel, accessories and related products; and (iii) licensing and similar arrangements relating to the use by third parties of the TOMMY HILFIGER brand names for a broad array of product categories outside of North America. This segment also includes the Company's proportionate share of the net income or loss of its investments in its unconsolidated Tommy Hilfiger foreign affiliate in Brazil and the Company's proportionate share of the net income or loss of its investment in its unconsolidated foreign affiliate in India relating to the affiliates's Tommy Hilfiger business. This segment included the Company's proportionate share of the net income or loss of its investment in PVH Australia relating to its Tommy Hilfiger business until May 31, 2019, on which date the Company completed the Australia acquisition and began to consolidate the operations of PVH Australia into its financial statements. Please see Note 4, "Acquisitions and Divestitures," for further discussion.

Calvin Klein North America Segment - This segment consists of the Company's Calvin Klein North America division. This segment derives revenue principally from (i) marketing Calvin Klein branded apparel and related products at wholesale in the United States and Canada, primarily to warehouse clubs, department and specialty stores, and off-price and independent retailers, as well as digital commerce sites operated by department store customers and pure play digital commerce retailers; (ii) operating retail stores, which are primarily located in premium outlet centers, and digital commerce sites in the United States and Canada, which sell Calvin Klein branded apparel, accessories and related products; and (iii) licensing and similar arrangements relating to the use by third parties of the Calvin Klein brand names for a broad array of product categories in North America. This segment also includes the Company's proportionate share of the net income or loss of its investment in its unconsolidated foreign affiliate in Mexico relating to the affiliate's Calvin Klein business and, since December 2019, the Company's proportionate share of the net income or loss of its investment in its unconsolidated PVH Legwear affiliate relating to the affiliate's Calvin Klein business.

Calvin Klein International Segment - This segment consists of the Company's Calvin Klein International division. This segment derives revenue principally from (i) marketing Calvin Klein branded apparel and related products at wholesale principally in Europe, Asia, Brazil and, since May 31, 2019, Australia, primarily to department and specialty stores, and digital commerce sites operated by department store customers and pure play digital commerce retailers, as well as through distributors and franchisees; (ii) operating retail stores, concession locations and digital commerce sites in Europe, Asia, Brazil and since May 31, 2019, Australia, which sell Calvin Klein branded apparel, accessories and related products; and (iii) licensing and similar arrangements relating to the use by third parties of the Calvin Klein brand names for a broad array of product categories outside of North America. This segment also includes the Company's proportionate share of the net income or loss of its investment in its unconsolidated foreign affiliate in India relating to the affiliate's Calvin Klein business. This segment included the Company's proportionate share of the net income or loss of its investment in PVH Australia relating to its Calvin Klein business until May 31, 2019, on which date the Company completed the Australia acquisition and began to consolidate the operations of PVH Australia into its financial statements. Please see Note 4, "Acquisitions and Divestitures," for further discussion.

Heritage Brands Wholesale Segment - This segment consists of the Company's Heritage Brands Wholesale division. This segment derives revenue primarily from the marketing to department, chain and specialty stores, warehouse clubs, and mass market, off-price and independent retailers (in stores and online), as well as pure play digital commerce retailers in North America of (i) men's dress shirts and neckwear under various owned and licensed brand names, including several private label brands; (ii) men's sportswear principally under the brand names Van Heusen, IZOD and ARROW; (iii) women's intimate apparel under the Warner's, Olga and True&Co. brands; and (iv) men's, women's and children's swimwear, pool and deck footwear, and swim-related products and accessories under the Speedo trademark until April 6, 2020 when the Company completed the sale of its Speedo North America business to Pentland. Please see Note 4, "Acquisitions and Divestitures," for further discussion. This segment also derives revenue from Company operated digital commerce sites in the United States for True&Co., Van Heusen, IZOD and, until April 6, 2020, Speedo. In addition, since May 31, 2019, this segment derives revenue from the Heritage Brands business in Australia. As well, this segment includes the Company's proportionate share of the net income or loss of its investment in its unconsolidated foreign affiliate in Mexico relating to the affiliate's Heritage Brands business and, since December 2019, the Company's proportionate share of the net income or loss of its investment in PVH Australia relating to its Heritage Brands business until May 31, 2019, on which date the Company completed the Australia acquisition and began to consolidate the operations of PVH Australia into its financial statements. Please see Note 4, "Acquisitions and Divestitures," for further discussion.

Heritage Brands Retail Segment - This segment consists of the Company's Heritage Brands Retail division. This segment derives revenue principally from operating retail stores, primarily located in outlet centers throughout the United States and Canada, which primarily sell apparel, accessories and related products. All of the Company's Heritage Brands stores offer a broad selection of Van Heusen men's and women's apparel, along with various of the Company's dress shirt and neckwear offerings, and IZOD and Warner's products. The majority of these stores feature multiple brand names on the store signage, with the remaining stores operating under the Van Heusen name. The Company announced in July 2020 its plan to exit its Heritage Brands Retail business by mid-2021. Please see Note 16, "Exit Activity Costs," for further discussion.

The Company's revenue by segment was as follows:

	Thirteen Weeks Ended				Thirty-Nine Weeks Ende				Ended		
(In millions)		11/1/20	(1)(2)	11/3/19	(1)		11/1/20	(1)(2)		11/3/19	(1)
Revenue – Tommy Hilfiger North America											
Net sales	\$	249.	7	\$ 388.8		\$	604.9	)	\$	1,126.	7
Royalty revenue		13.	6	25.8			37.5			62.	6
Advertising and other revenue		4	3	8.2			8.5			18.	3
Total		267.	6	422.8			650.9	)		1,207.	6
Revenue – Tommy Hilfiger International											
Net sales		806.	9	803.7			1,851.0	)		2,145.	4
Royalty revenue		10.:	5	12.3			27.5			37.	9
Advertising and other revenue		4.	8	5.1			10.6	· )		15	3
Total		822.	2	821.1			1,889.1			2,198.	6
Revenue – Calvin Klein North America											
Net sales		231.		386.1			576.5			1,130.	
Royalty revenue		34.	0	49.9			72.8			114.	8
Advertising and other revenue		9.:		19.3			21.9			42.	7
Total		275.	4	455.3			671.2			1,288.	1
Revenue – Calvin Klein International											
Net sales		492.	8	486.8			1,136.7	•		1,368.	3
Royalty revenue		17.	0	19.3			37.6			55.	1
Advertising and other revenue		4.		7.5			11.6			20.	3
Total		514.	6	513.6			1,185.9	)		1,443.	7
Revenue – Heritage Brands Wholesale											
Net sales		192.	0	305.7			537.8			960.	4
Royalty revenue		4.0		4.9			8.8			15.	
Advertising and other revenue		0.0	6	0.9			1.6	)		3.	1
Total		196.	6	311.5			548.2			978.	5
Revenue – Heritage Brands Retail											
Net sales		41.	0	62.4			95.8			188.	
Royalty revenue		0.0	6	0.9			1.5			2.	9
Advertising and other revenue		0.		0.1			0.2	_		0.4	
Total		41.	7	63.4			97.5	<u> </u>		191.	7
Total Revenue											
Net sales		2,014		2,433.5			4,802.7			6,919.	
Royalty revenue		79.		113.1			185.7			288.	3
Advertising and other revenue		24.	_	41.1			54.4			100.	
Total	\$	2,118.	1	\$ 2,587.7		\$	5,042.8	_	\$	7,308.	2

<sup>(1)</sup> Revenue was impacted by fluctuations of the United States dollar against foreign currencies in which the Company transacts significant levels of business.

(2) Revenue was significantly negatively impacted by the COVID-19 pandemic, including as a result of reduced traffic and consumer spending trends, and temporary store closures for varying periods of time throughout the first quarter and into the second quarter of 2020. The Company's wholesale customers and licensing partners also experienced significant business disruptions as a result of the pandemic, resulting in a decrease in the Company's revenue from these channels.

The Company's revenue by distribution channel was as follows:

	Thirteen Weeks Ended					Thirty-Nine	Weeks	Weeks Ended		
(In millions)	11/1/20			11/3/19		11/1/20		11/3/19		
Wholesale net sales	\$	1,117.9	\$	1,431.2	\$	2,611.7	\$	3,929.7		
Retail net sales		896.4		1,002.3		2,191.0		2,990.1		
Net sales	2,014.3			2,433.5		4,802.7		6,919.8		
Royalty revenue		79.7		113.1		185.7		288.3		
Advertising and other revenue		24.1		41.1		54.4		100.1		
Total	\$	2,118.1	\$	2,587.7	\$	5,042.8	\$	7,308.2		

The Company's income (loss) before interest and taxes by segment was as follows:

	Thirteen We	eks Ended	Thirty-Nine Week	s Ended
(In millions)	11/1/20 (1)(2)	11/3/19 (1)	11/1/20 (1)(2)	11/3/19 (1)
(Loss) Income before interest and taxes – Tommy Hilfiger North America	\$ (38.1)	\$ 39.3	\$ (120.3) (5)(8)	\$ 72.9
$Income\ before\ interest\ and\ taxes-Tommy\ Hilfiger\ International$	157.9	137.6 (12)	202.1 (8)	344.2 (13)
(Loss) Income before interest and taxes – Calvin Klein North America	(14.1)	64.6	(363.5) (5)(8)(9)	77.3 (16)(14)
Income (Loss) before interest and taxes – Calvin Klein International	85.8	58.7 (12)(15)	(303.0) (8)(9)	112.2
(Loss) Income before interest and taxes – Heritage Brands Wholesale	(2.3) (4)	14.5	(296.9) (5)(9)(10)	67.5
(Loss) Income before interest and taxes – Heritage Brands Retail	$(23.8)^{(6)}$	(0.8)	$(72.2)^{(7)(8)}$	3.3
Loss before interest and taxes – Corporate <sup>(3)</sup>	(43.3)	(44.4)	(144.2) (5)(11)	$(23.0)^{(13)(17)}$
Income (Loss) before interest and taxes	\$ 122.1	\$ 269.5	\$ (1,098.0)	\$ 654.4

<sup>(1)</sup> Income (Loss) before interest and taxes was impacted by fluctuations of the United States dollar against foreign currencies in which the Company transacts significant levels of business.

<sup>(2)</sup> Income (Loss) before interest and taxes was significantly negatively impacted by the COVID-19 pandemic, including as a result of the unprecedented decline in revenue noted above. As well, (loss) income before interest and taxes for the thirty-nine weeks ended November 1, 2020 was significantly adversely impacted by \$961.8 million of noncash impairment charges related to goodwill, tradenames, other intangible assets, store assets and an equity method investment resulting from the significant adverse impacts of the COVID-19 on the Company's business.

<sup>(3)</sup> Includes corporate expenses not allocated to any reportable segments and the Company's proportionate share of the net income or loss of its investments in Gazal (prior to the Australia acquisition closing) and Karl Lagerfeld (prior to its impairment in the first quarter of 2020) and the results of PVH Ethiopia. Please see Note 6, "Investments in Unconsolidated Affiliates," for further discussion of the Company's investment in Karl Lagerfeld. Corporate expenses represent overhead operating expenses and include expenses for senior corporate management, corporate finance, information technology

- related to corporate infrastructure, certain digital investments, certain corporate responsibility initiatives, and actuarial gains and losses on the Company's Pension Plans, SERP Plans and Postretirement Plans (which are generally recorded in the fourth quarter).
- (4) Loss before interest and taxes for the thirteen weeks ended November 1, 2020 included costs of \$1.3 million incurred in connection with the North America workforce reduction, comprised of severance and other termination benefits. Please see Note 16, "Exit Activity Costs," for further discussion.
- (5) Loss before interest and taxes for the thirty-nine weeks ended November 1, 2020 included costs of \$39.7 million incurred in connection with the North America workforce reduction, primarily consisting of severance. Such costs were included in the Company's segments as follows: \$12.5 million in Heritage Brands Wholesale, \$10.9 million in Tommy Hilfiger North America, \$10.5 million in Calvin Klein North America, and \$5.8 million in corporate expenses not allocated to any reportable segments. Please see Note 16, "Exit Activity Costs," for further discussion.
- (6) Loss before interest and taxes for the thirteen weeks ended November 1, 2020 included costs of \$8.7 million in connection with the planned exit of the Heritage Brands Retail business, consisting of severance and accelerated amortization of lease assets. Please see Note 16, "Exit Activity Costs," for further discussion.
- (7) Loss before interest and taxes for the thirty-nine weeks ended November 1, 2020 included costs of \$21.0 million in connection with the planned exit of the Heritage Brands Retail business, consisting of severance, noncash asset impairments and accelerated amortization of lease assets. Please see Note 16, "Exit Activity Costs," for further discussion.
- (8) (Loss) Income before interest and taxes for the thirty-nine weeks ended November 1, 2020 included noncash impairment charges of \$16.0 million related to the Company's store assets. The \$16.0 million of impairment charges were included in the Company's segments as follows: \$4.1 million in Tommy Hilfiger North America, \$3.1 million in Tommy Hilfiger International, \$3.2 million in Calvin Klein North America, \$1.8 million in Calvin Klein International and \$3.8 million in Heritage Brands Retail. Please see Note 12, "Fair Value Measurements," for further discussion.
- (9) Loss before interest and taxes for the thirty-nine weeks ended November 1, 2020 included noncash impairment charges of \$933.5 million, primarily related to goodwill, tradenames and other intangible assets. The \$933.5 million of impairment charges were included in the Company's segments as follows: \$289.9 million in Calvin Klein North America, \$394.0 million in Calvin Klein International and \$249.6 million in Heritage Brands Wholesale. Please see Note 7, "Goodwill and Other Intangible Assets," for further discussion.
- (10) Loss before interest and taxes for the thirty-nine weeks ended November 1, 2020 included a net noncash loss of \$3.1 million in connection with the sale of the Speedo North America business in April 2020. Please see Note 4, "Acquisitions and Divestitures," for further discussion.
- (11) Loss before interest and taxes for the thirty-nine weeks ended November 1, 2020 included a noncash impairment charge of \$12.3 million related to the Company's equity method investment in Karl Lagerfeld. Please see Note 6, "Investments in Unconsolidated Affiliates," for further discussion.
- (12) Income before interest and taxes for the thirteen weeks ended November 3, 2019 included costs of \$8.6 million in connection with the Australia and TH CSAP acquisitions, primarily consisting of noncash valuation adjustments. Such costs were included in the Company's segments as follows: \$5.4 million in Tommy Hilfiger International, \$2.4 million in Calvin Klein International and \$0.8 million in Heritage Brands Wholesale. Please see Note 4, "Acquisitions and Divestitures," for further discussion.
- (13) Income (loss) before interest and taxes for the thirty-nine weeks ended November 3, 2019 included costs of \$13.4 million in connection with the Australia and TH CSAP acquisitions, primarily consisting of noncash valuation adjustments, and one-time costs of \$2.1 million recorded on the Company's equity investments in Gazal and PVH Australia prior to the Australia acquisition closing. Such costs were included in the Company's segments as follows: \$7.9 million in Tommy Hilfiger International, \$3.9 million in Calvin Klein International, \$1.2 million in Heritage Brands Wholesale and \$2.5 million in corporate expenses not allocated to any reportable segments. Please see Note 4, "Acquisitions and Divestitures," for further discussion.

- (14) Income before interest and taxes for the thirty-nine weeks ended November 3, 2019 included costs of \$102.9 million incurred in connection with the Calvin Klein restructuring, primarily consisting of lease asset impairments, contract termination and other costs, and severance. Such costs were included in the Company's segments as follows: \$66.0 million in Calvin Klein North America and \$36.9 million in Calvin Klein International. Please see Note 12, "Fair Value Measurements," for further discussion of the lease asset impairments.
- (15) Income before interest and taxes for the thirteen weeks ended November 3, 2019 included costs of \$3.5 million incurred in connection with the Calvin Klein restructuring, primarily consisting of severance and contract termination and other costs. Such costs were included in the Company's segments as follows: \$0.9 million in Calvin Klein North America and \$2.6 million in Calvin Klein International.
- (16) Income before interest and taxes for the thirty-nine weeks ended November 3, 2019 included costs of \$59.8 million in connection with agreements the Company entered into in the second quarter of 2019 to terminate early the licenses for the global Calvin Klein and Tommy Hilfiger North America socks and hosiery businesses in order to consolidate the socks and hosiery businesses for all Company brands in the United States and Canada in a newly formed joint venture, and to bring in-house the international Calvin Klein socks and hosiery wholesale businesses. Such costs were included in the Company's segments as follows: \$7.5 million in Tommy Hilfiger North America, \$25.5 million in Calvin Klein North America and \$26.8 million in Calvin Klein International.
- (17) Loss before interest and taxes for the thirty-nine weeks ended November 3, 2019 included a noncash gain of \$113.1 million to write up the Company's equity investments in Gazal and PVH Australia to fair value in connection with the Australia acquisition. Please see Note 4, "Acquisitions and Divestitures," for further discussion.
- (18) Income before interest and taxes for the thirty-nine weeks ended November 3, 2019 included costs of \$54.9 million incurred in connection with the TH U.S. store closures, primarily consisting of noncash lease asset impairments. Please see Note 12, "Fair Value Measurements," for further discussion.

Intersegment transactions primarily consist of transfers of inventory principally from the Heritage Brands Wholesale segment to the Heritage Brands Retail segment, the Tommy Hilfiger North America segment and the Calvin Klein North America segment. These transfers are recorded at cost plus a standard markup percentage. Such markup percentage on ending inventory is eliminated principally in the Heritage Brands Retail segment, the Tommy Hilfiger North America segment and the Calvin Klein North America segment.

#### 20. GUARANTEES

The Company has guaranteed a portion of the debt of its joint venture in India. The maximum amount guaranteed as of November 1, 2020 was approximately \$18.7 million based on exchange rates in effect on that date. The guarantee is in effect for the entire term of the debt. The liability for this guarantee obligation was immaterial as of November 1, 2020, February 2, 2020 and November 3, 2019.

The Company has guaranteed to a financial institution the repayment of store security deposits in Japan paid to landlords on behalf of the Company. The amount guaranteed as of November 1, 2020 was approximately \$5.5 million based on exchange rates in effect on that date. The Company has the right to seek recourse from the landlords for the full amount. The guarantees expire between 2022 and 2025. The liability for these guarantee obligations was immaterial as of November 1, 2020, February 2, 2020 and November 3, 2019.

The Company has guaranteed the payment of amounts on behalf of certain other parties, none of which are material individually or in the aggregate.

# 21. RECENT ACCOUNTING GUIDANCE

# Recently Adopted Accounting Guidance

The FASB issued in June 2016 an update to accounting guidance that introduces a new impairment model used to measure credit losses for certain financial assets measured at amortized cost, including trade and other receivables. This update requires entities to record an allowance for credit losses using a forward-looking expected loss impairment model that considers historical experience, current conditions, and reasonable and supportable forecasts that affect collectibility, rather than the incurred loss model required under existing guidance. The Company adopted the update in the first quarter of 2020 using a modified retrospective approach, resulting in a cumulative-effect adjustment to decrease opening retained earnings by \$1.0

million with an offsetting decrease to other assets. Otherwise, the adoption of the standard did not have a material impact on the Company's consolidated financial statements.

The FASB issued in January 2017 an update to accounting guidance to simplify the test for goodwill impairment. The update eliminates the requirement to calculate the implied fair value of goodwill to measure the amount of the goodwill impairment charge, if any, under the second step of the goodwill impairment test. Under the update, the goodwill impairment charge would be measured as the amount by which a reporting unit's carrying amount exceeds its fair value. The impairment charge recognized, if any, should not exceed the total amount of goodwill allocated to that reporting unit. The Company adopted the update in the first quarter of 2020 using a prospective approach and performed its annual and interim goodwill impairment assessments in accordance with the updated guidance. Please see Note 7. "Goodwill and Other Intangible Assets." for further discussion.

#### Accounting Guidance Issued But Not Adopted as of November 1, 2020

The FASB issued in December 2019 an update to accounting guidance to simplify the accounting for income taxes by eliminating certain exceptions to the existing guidance and clarifying and amending certain guidance to reduce diversity in practice. The update eliminates certain exceptions to the guidance related to the approach for intra-period tax allocation, the methodology for calculating income taxes in an interim period and the recognition of deferred tax liabilities for outside basis differences. The update also simplifies aspects of the accounting for franchise taxes and enacted changes in tax laws or rates and clarifies the accounting for transactions that result in a step-up in the tax basis of goodwill. The update will be effective for the Company in the first quarter of 2021, with early adoption permitted. Most amendments in the update are required to be adopted using a prospective approach, while other amendments must be adopted using a modified retrospective approach or retrospective approach. The adoption of this update is not expected to have a material impact on the Company's consolidated financial statements.

The FASB issued in March 2020 an update to provide temporary optional guidance intended to ease the potential burden of accounting for reference rate reform. The amendments in the update provide optional expedients and exceptions for applying accounting principles generally accepted in the United States to contract modifications, hedging relationships and other transactions affected by the expected market transition from LIBOR and other interbank offered rates to alternative reference rates if certain criteria are met. The amendments were effective upon issuance and can be applied on a prospective basis through December 31, 2022. The Company is currently evaluating the update to determine the impact of the adoption on the Company's consolidated financial statements.

#### 22. OTHER COMMENTS

Wuxi Jinmao Foreign Trade Co., Ltd. ("Wuxi"), one of the Company's finished goods inventory suppliers, has a wholly owned subsidiary with which the Company entered into a loan agreement in 2016. Under the agreement, Wuxi's subsidiary borrowed a principal amount of \$13.8 million for the development and operation of a fabric mill. Principal payments are due in semi-annual installments beginning March 31, 2018 through September 30, 2026. The outstanding principal balance of the loan bears interest at a rate of (i) 4.50% per annum until the sixth anniversary of the closing date of the loan and (ii) LIBOR plus 4.00% thereafter. The Company received principal payments of \$0.8 million and \$0.4 million during the thirty-nine weeks ended November 1, 2020 and November 3, 2019, respectively. The outstanding balance, including accrued interest, was \$12.5 million, \$13.4 million and \$13.2 million as of November 1, 2020, February 2, 2020 and November 3, 2019, respectively, and was included in other assets (current and non-current) in the Company's Consolidated Balance Sheets.

The Company records warehousing and distribution expenses, which are subject to exchange rate fluctuations, as a component of SG&A expenses in its Consolidated Statements of Operations. Warehousing and distribution expenses incurred in the thirteen and thirty-nine weeks ended November 1, 2020 totaled \$90.2 million and \$248.3 million, respectively, and included costs of \$6.8 million in the thirty-nine weeks ended November 1, 2020 related to the consolidation within the Company's warehouse and distribution network in North America. Warehousing and distribution expenses incurred in the thirteen and thirty-nine weeks ended November 3, 2019 totaled \$91.0 million and \$250.3 million, respectively.

The Company is exposed to credit losses primarily through trade receivables from its customers and licensees. The Company records an allowance for credit losses as a reduction to its trade receivables for amounts that the Company does not expect to recover. The allowance for credit losses is determined through an analysis of the aging of accounts receivable and assessments of collectibility based on historical trends, the financial condition of the Company's customers and licensees, including any known or anticipated bankruptcies, and an evaluation of current economic conditions as well as the Company's expectations of conditions in the future. The Company writes off uncollectible trade receivables once collection efforts have been exhausted and third parties confirm the balance is not recoverable. As of November 1, 2020 and February 2, 2020, the allowance for credit

losses on trade receivables was \$76.8 million and \$21.1 million, respectively. The \$55.7 million increase in the allowance was primarily due to the
evaluation of certain customer and licensee account balances in connection with changes in their financial condition and/or developments regarding their
credit, including the adverse impacts of the COVID-19 pandemic.

### ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

We aggregate our reporting segments into three main businesses: (i) Tommy Hilfiger, which consists of the businesses we operate under our *TOMMY HILFIGER* trademarks; (ii) Calvin Klein, which consists of the businesses we operate under our *Calvin Klein* trademarks; and (iii) Heritage Brands, which consists of the businesses we operate under our *Van Heusen, IZOD, ARROW, Warner's, Olga, True&Co.* and *Geoffrey Beene* trademarks, the *Speedo* trademark, which we licensed for North America and the Caribbean until April 6, 2020, and other owned and licensed trademarks. References to the brand names *TOMMY HILFIGER, Calvin Klein, Van Heusen, IZOD, ARROW, Warner's, Olga, True&Co.* and *Geoffrey Beene* and to other brand names are to registered and common law trademarks owned by us or licensed to us by third parties and are identified by italicizing the brand name.

### **OVERVIEW**

The following discussion and analysis is intended to help you understand us, our operations and our financial performance. It should be read in conjunction with our consolidated financial statements and the accompanying notes, which are included in the immediately preceding item of this report.

We are one of the largest global apparel companies in the world and, in March 2020, we marked our 100-year anniversary as a listed company on the New York Stock Exchange. We manage a diversified brand portfolio, including *TOMMY HILFIGER*, *Calvin Klein*, *Van Heusen*, *IZOD*, *ARROW*, *Warner's*, *Olga*, *True&Co*. and *Geoffrey Beene*. We had a perpetual license for *Speedo* until April 6, 2020. Our brand portfolio also consists of various other owned, licensed and, to a lesser extent, private label brands.

Our business strategy is to position our brands to sell globally at various price points and in multiple channels of distribution. This enables us to offer products to a broad range of consumers, while minimizing competition among our brands and reducing our reliance on any one demographic group, product category, price point, distribution channel or region. We also license the use of our trademarks to third parties and joint ventures for product categories and in regions where we believe our licensees' expertise can better serve our brands.

Our revenue was \$9.9 billion in 2019, of which over 50% was generated outside of the United States. Our global lifestyle brands, *TOMMY HILFIGER* and *Calvin Klein*, together generated approximately 85% of our revenue.

#### RESULTS OF OPERATIONS

### COVID-19 Pandemic Update

The COVID-19 pandemic has had, and is expected to continue to have, a significant adverse impact on our business, results of operations, financial condition and cash flows from operations in 2020.

Virtually all of our retail stores were temporarily closed for varying periods of time throughout the first quarter and into the second quarter of 2020 as a result of the pandemic. The majority of our retail stores had reopened by mid-June 2020 but have been operating on reduced hours and at reduced occupancy levels. Our retail stores in Europe and North America continue to face significant pressure as a result of the recent resurgence in COVID-19 cases there, including new temporary store closures in Europe beginning at the end of the third quarter and continuing into the fourth quarter of 2020. A total of approximately 40% of our retail stores in Europe were temporarily closed in November. Our brick and mortar wholesale customers and licensing partners also have experienced significant business disruptions as a result of the pandemic, with several of our North America wholesale customers filing for bankruptcy. Most of our wholesale customers' stores had reopened the majority of their locations across all regions by mid-June. However, due to the significant levels of inventory that remained in their stores earlier in the year, as well as lower traffic and consumer demand, there has been a sharp reduction in shipments to these customers. Our digital channels, which have historically represented a less significant portion of our overall business, have experienced strong growth during the first nine months of the year across our traditional and pure play wholesale customers, as well as our own directly operated digital commerce businesses across all brand businesses and regions, and these favorable trends have continued into the fourth quarter.

The COVID-19 pandemic also has impacted some of our suppliers, including third-party manufacturers, logistics providers and other vendors. With some of our partners operating at reduced capacity, we continue to monitor for any potential delays or disruptions in our supply chain and will implement mitigation plans if needed.

Throughout the pandemic, our top priority has been to ensure the health and safety of our associates, consumers and employees of our business partners around the world. Accordingly, we have implemented health and safety measures to support high standards in our retail stores, office and distribution centers, including temporary closures, reduced occupancy levels, and social distancing and sanitization measures, as well as changes to fitting room use in our stores. We have incurred and expect to continue to incur additional costs in 2020 associated with these measures.

We took the following actions starting in March 2020, some of which are ongoing, to reduce our operating expenses in response to the pandemic: (i) reducing payroll costs, including temporary furloughs, salary and incentive compensation reductions, decreased working hours, and hiring freezes, as well as taking advantage of COVID-related government payroll subsidy programs primarily in international jurisdictions, (ii) eliminating or reducing expenses in all discretionary spending categories and (iii) reducing rent expense through rent abatements negotiated with landlords for certain stores affected by temporary closures. In addition, we announced in July 2020 plans to streamline our North American operations to better align our business with the evolving retail landscape, including (i) a reduction in our North America office workforce by approximately 450 positions, or 12%, across all three brand businesses and corporate functions, which is expected to result in annual cost savings of approximately \$80 million, and (ii) the exit from our Heritage Brands Retail business by mid-2021.

We also have taken actions to preserve liquidity and strengthen our financial flexibility. Please see the section entitled "Liquidity and Capital Resources" below for further discussion.

The impacts of the COVID-19 pandemic resulted in an unprecedented decline in our revenue and earnings during the first nine months of 2020, including \$962 million of pre-tax noncash impairment charges, primarily related to goodwill, as well as increases in our inventory and inventory-related reserves and our accounts receivable reserves of \$68 million and \$56 million, respectively. While there is significant uncertainty about the duration and extent of the impact of the pandemic, we expect the pandemic will continue to have a significant negative impact on our revenue and net income in the fourth quarter of 2020.

#### Operations Overview

We generate net sales from (i) the wholesale distribution to retailers, franchisees, licensees and distributors of dress shirts, neckwear, sportswear (casual apparel), jeanswear, performance apparel, intimate apparel, underwear, swimwear, handbags, accessories, footwear and other related products under owned and licensed trademarks, including through digital commerce sites operated by our wholesale partners and pure play digital commerce retailers, and (ii) the sale of certain of these products through (a) approximately 1,810 Company-operated free-standing retail store locations worldwide under our *TOMMY HILFIGER*, *Calvin Klein* and certain of our heritage brands trademarks, (b) approximately 1,520 Company-operated shop-in-shop/concession locations worldwide under our *TOMMY HILFIGER* and *Calvin Klein* trademarks, and (c) digital commerce sites in over 30 countries under our *TOMMY HILFIGER* and *Calvin Klein* trademarks and in the United States through our directly operated digital commerce sites for *True&Co.*, *Van Heusen*, *IZOD* and, until April 6, 2020, *Speedo*. We announced in July 2020 a plan to exit our Heritage Brands Retail business, which will result in the closing of approximately 160 Company-operated retail stores by mid-2021. Additionally, we generate royalty, advertising and other revenue from fees for licensing the use of our trademarks. We manage our operations through our operating divisions, which are presented as six reportable segments: (i) Tommy Hilfiger North America; (ii) Tommy Hilfiger International; (iii) Calvin Klein North America; (iv) Calvin Klein International; (v) Heritage Brands Wholesale; and (vi) Heritage Brands Retail.

We have entered into the following transactions, which impact our results of operations and comparability among the periods, including our full year 2020 expectations as compared to full year 2019, as discussed in the section entitled "Results of Operations" below:

- We announced on July 14, 2020 plans to streamline our North American operations to better align our business with the evolving retail landscape including (i) a reduction in our office workforce by approximately 450 positions, or 12%, across all three brand businesses and corporate functions (the "North America workforce reduction"), which is expected to result in annual cost savings of approximately \$80 million, and (ii) the exit from our Heritage Brands Retail business by mid-2021. We recorded pre-tax costs of \$61 million during the thirty-nine weeks ended November 1, 2020, including (i) \$40 million related to the North America workforce reduction, primarily consisting of severance, and (ii) \$21 million in connection with the planned exit from the Heritage Brands Retail business, consisting of \$10 million of severance costs, \$7 million of noncash asset impairments and \$4 million of accelerated amortization of lease assets. We expect to incur additional pre-tax costs of approximately \$29 million in connection with the planned exit from our Heritage Brands Retail business, primarily consisting of severance, accelerated amortization of lease assets and inventory markdowns, of which \$9 million is expected to be incurred in the fourth quarter of 2020 and \$20 million is expected to be incurred in 2021. Please see Note 16, "Exit Activity Costs," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.
- We entered into a definitive agreement on January 9, 2020 to sell our Speedo North America business to Pentland Group PLC ("Pentland"), the parent company of the *Speedo* brand, and completed the sale of the business on April 6, 2020 for net proceeds of \$169 million (the "Speedo transaction"). Upon the closing of the transaction, we deconsolidated the net assets of the Speedo North America business. We recorded a pre-tax noncash loss of \$142 million in the fourth quarter of 2019 in connection with the then-pending Speedo transaction consisting of (i) a noncash impairment of our perpetual license right for the Speedo trademark and (ii) a noncash loss to reduce the carrying value of the business to its estimated fair value, less costs to sell. We recorded an additional pre-tax noncash loss of \$3 million in the first quarter of 2020 upon the closing of the transaction, consisting of (i) a \$6 million noncash loss resulting from the remeasurement of the loss recorded in the fourth quarter of 2019, primarily due to changes to the net assets of the Speedo North America business subsequent to February 2, 2020, partially offset by (ii) a \$3 million gain on our retirement plans. The net proceeds from the sale are subject to a final working capital adjustment based on the terms of the agreement and, as such, the pre-tax noncash loss recorded in connection with the transaction may be subject to remeasurement in a future period. Please see Note 4, "Acquisitions and Divestitures," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.
- We entered into agreements on July 3, 2019 to terminate early the licenses for the global Calvin Klein and Tommy Hilfiger North America socks and hosiery businesses (the "Socks and Hosiery transaction") in order to consolidate the socks and hosiery businesses for all of our brands in the United States and Canada in a newly formed joint venture, PVH Legwear LLC ("PVH Legwear"), in which we own a 49% economic interest, and to bring in-house the international Calvin Klein socks and hosiery wholesale businesses. PVH Legwear was formed with a wholly owned subsidiary of our former Heritage Brands socks and hosiery licensee, and has licensed from us since December 2019 the rights to distribute and sell *TOMMY HILFIGER*, *Calvin Klein*, *IZOD*, *Van Heusen* and *Warner's* socks and hosiery in the United States and Canada. We recorded a pre-tax charge of \$60 million during the thirty-nine weeks ended November 3, 2019 in connection with these agreements.

• We completed two acquisitions in the second quarter of 2019. The first acquisition, which closed on May 31, 2019, was to acquire the approximately 78% interest in Gazal Corporation Limited ("Gazal") that we did not already own (the "Australia acquisition"). Prior to the closing, we, along with Gazal, jointly owned and managed a joint venture, PVH Brands Australia Pty. Limited ("PVH Australia"), which licensed and operated businesses under the *TOMMY HILFIGER*, *Calvin Klein* and *Van Heusen* brands, along with other licensed and owned brands. PVH Australia came under our full control as a result of the acquisition and we now operate directly those businesses. The aggregate net purchase price for the shares acquired was \$59 million, net of cash acquired and after taking into account the proceeds from the divestiture to a third party of an office building and warehouse owned by Gazal in June 2019. The second was our acquisition on July 1, 2019 of the Tommy Hilfiger retail business in Central and Southeast Asia from our previous licensee in that market (the "TH CSAP acquisition") for \$74 million, as a result of which we now operate directly the Tommy Hilfiger retail business in the Central and Southeast Asia market. Please see Note 4, "Acquisitions and Divestitures," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

In connection with the Australia and TH CSAP acquisitions, we recorded an aggregate net pre-tax gain of \$83 million during 2019, including (i) a noncash gain of \$113 million to write up our existing equity investments in Gazal and PVH Australia to fair value, partially offset by (ii) \$21 million of costs, primarily consisting of noncash valuation adjustments and one-time expenses recorded on our equity investments in Gazal and PVH Australia prior to the Australia acquisition closing, and (iii) a \$9 million expense recorded in interest expense resulting from the remeasurement of a mandatorily redeemable non-controlling interest that was recorded during the thirty-nine weeks ended November 3, 2019. We recorded a pre-tax expense of \$2 million in the thirty-nine weeks ended November 1, 2020 in interest expense resulting from the remeasurement of the mandatorily redeemable non-controlling interest that was recognized in connection with the Australia acquisition.

- We entered into a licensing agreement on May 30, 2019 with G-III Apparel Group, Ltd. ("G-III") for the design, production and wholesale distribution of *Calvin Klein Jeans* women's jeanswear collections in the United States and Canada (the "G-III license"), which resulted in the discontinuation of our directly operated Calvin Klein North America women's jeanswear wholesale business in 2019.
- We closed our *TOMMY HILFIGER* flagship and anchor stores in the United States (the "TH U.S. store closures") in the first quarter of 2019 and recorded pre-tax costs of \$55 million, primarily consisting of noncash lease asset impairments. Please see Note 12, "Fair Value Measurements," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion of the noncash lease asset impairments.
- We announced on January 10, 2019 a restructuring in connection with strategic changes for our Calvin Klein business (the "Calvin Klein restructuring"). The strategic changes included (i) the closure of the *CALVIN KLEIN 205 W39 NYC* brand (formerly *Calvin Klein Collection*), (ii) the closure of the flagship store on Madison Avenue in New York, New York, (iii) the restructuring of the Calvin Klein creative and design teams globally, and (iv) the consolidation of operations for the men's Calvin Klein Sportswear and Calvin Klein Jeans businesses. All costs related to this restructuring were incurred by the end of the third quarter 2019. We recorded pre-tax costs of \$103 million during 2019 in connection with the Calvin Klein restructuring, consisting of a \$30 million noncash lease asset impairment resulting from the closure of the flagship store on Madison Avenue in New York, New York, \$26 million of contract termination and other costs, \$26 million of severance, \$13 million of inventory markdowns and \$9 million of other noncash asset impairments.

Our Tommy Hilfiger and Calvin Klein businesses each have substantial international components that expose us to significant foreign exchange risk. Our Heritage Brands business also has international components but those components are not significant to the business. Our results of operations in local foreign currencies are translated into United States dollars using an average exchange rate over the representative period. Accordingly, our revenue is unfavorably impacted during times of a strengthening United States dollar against the foreign currencies in which we generate significant revenue and favorably impacted during times of a weakening United States dollar against those currencies. Our earnings are similarly affected by foreign currency translation in periods that we generate income. However, in periods that we generate losses, as is currently expected for the full year 2020, the opposite is true and our results will be favorably impacted by a strengthening United States dollar against the foreign currencies in which we generate losses and unfavorably impacted by a weakening United States dollar against those currencies. Over 50% of our 2019 revenue was subject to foreign currency translation. We currently expect foreign currency translation to have an immaterial impact on our revenue in 2020 as compared to 2019.

There is also a transactional impact on our financial results because inventory typically is purchased in United States dollars by our foreign subsidiaries. Our results of operations will be unfavorably impacted during times of a strengthening United States dollar, as the increased local currency value of inventory results in a higher cost of goods in local currency when the goods are sold, and favorably impacted during times of a weakening United States dollar, as the decreased local currency value of inventory results in a lower cost of goods in local currency when the goods are sold. We use foreign currency forward exchange contracts to hedge against a portion of the exposure related to this transactional impact. The contracts cover at least 70% of the projected inventory purchases in United States dollars by our foreign subsidiaries. These contracts are generally entered into 12 months in advance of the related inventory purchases. Therefore, the impact of fluctuations of the United States dollar on the cost of inventory purchases covered by these contracts may be realized in our results of operations in the year following their inception, as the underlying inventory hedged by the contracts is sold. The strengthening of the United States dollar against most major currencies in the latter part of 2018 and in 2019, particularly the euro, is expected to negatively impact our gross margin during 2020. Additionally, there is a transactional impact related to changes in selling, general and administrative ("SG&A") expenses as a result of fluctuations in foreign currency exchange rates. We currently expect a negative transactional impact on our net income in 2020 as compared to 2019.

Further, we have exposure to changes in foreign currency exchange rates related to our €1.125 billion aggregate principal amount of senior notes that are held in the United States. The strengthening of the United States dollar against the euro would require us to use a lower amount of our cash flows from operations to pay interest and make long-term debt repayments, whereas the weakening of the United States dollar against the euro would require us to use a greater amount of our cash flows from operations to pay interest and make long-term debt repayments. We designated the carrying amount of these senior notes issued by PVH Corp., a U.S.-based entity, as net investment hedges of our investments in certain of our foreign subsidiaries that use the euro as their functional currency. As a result, the remeasurement of these foreign currency borrowings at the end of each period is recorded in equity.

Retail comparable store sales refer to sales from Company-operated retail stores that have been open and operated by us for at least 12 months, as well as sales from Company-operated digital commerce sites for those businesses and regions that have operated the related digital commerce site for at least 12 months. Sales from retail stores and Company-operated digital commerce sites that are shut down during the year are excluded from the calculation of retail comparable store sales. Sales for retail stores that are relocated, materially altered in size or closed for a prolonged period of time and sales from Company-operated digital commerce sites that are materially altered are also excluded from the calculation of retail comparable store sales until such stores or sites have been in their new location or in their newly renovated state, as applicable, for at least 12 months. Retail comparable store sales are based on local currencies and comparable weeks. Due to the extensive temporary store closures resulting from the COVID-19 pandemic, retail comparable store sales are not reported for the thirteen and thirty-nine weeks ended November 1, 2020, as we do not believe this metric is currently meaningful.

#### **SEASONALITY**

Our business generally follows a seasonal pattern. Our wholesale businesses tend to generate higher levels of sales in the first and third quarters, while our retail businesses tend to generate higher levels of sales in the fourth quarter. Royalty, advertising and other revenue tends to be earned somewhat evenly throughout the year, although the third quarter tends to have the highest level of royalty revenue due to higher sales by licensees in advance of the holiday selling season. The COVID-19 pandemic has disrupted these patterns, however. We otherwise expect this seasonal pattern will generally continue. Working capital requirements vary throughout the year to support these seasonal patterns and business trends.

Due to the above seasonal factors, as well as the COVID-19 pandemic, our results of operations for the thirty-nine weeks ended November 1, 2020 are not necessarily indicative of those for a full fiscal year.

Thirteen Weeks Ended November 1, 2020 Compared With Thirteen Weeks Ended November 3, 2019

#### Total Revenue

Total revenue in the third quarter of 2020 was \$2.118 billion as compared to \$2.588 billion in the third quarter of the prior year. The decrease in revenue of \$470 million, or 18%, was due to the impacts of the COVID-19 pandemic on our business and included the aggregate effect of the following items:

• The reduction of an aggregate \$154 million of revenue, or a 12% decrease compared to the prior year period, attributable to our Tommy Hilfiger International and Tommy Hilfiger North America segments, which included a positive impact of \$49 million, or 4%, related to foreign currency translation. Tommy Hilfiger International segment

revenue was flat (including a 6% positive foreign currency impact). The business in China continued to achieve positive year over year results. Revenue in our Tommy Hilfiger North America segment decreased 37%.

- The reduction of an aggregate \$179 million of revenue, or an 18% decrease compared to the prior year period, attributable to our Calvin Klein International and Calvin Klein North America segments, which included a positive impact of \$23 million, or 2%, related to foreign currency translation. Calvin Klein International segment revenue was flat (including a 4% positive foreign currency impact). The business in China continued to achieve positive year over year results. Revenue in our Calvin Klein North America segment decreased 39%.
- The reduction of an aggregate \$137 million of revenue, or a 36% decrease compared to the prior year period, attributable to our Heritage Brands Retail and Heritage Brands Wholesale segments, which included a 7% decline resulting from the April 2020 sale of the Speedo North America business.

Our revenue in the third quarter of 2020 reflected a 22% decline in revenue through our wholesale distribution channel and an 11% decline in revenue through our direct to consumer retail distribution channel, which included a 70% increase in sales through our directly operated digital commerce businesses driven by strong growth across all brand businesses and regions.

### Gross Profit

Gross profit is calculated as total revenue less cost of goods sold and gross margin is calculated as gross profit divided by total revenue. Included as cost of goods sold are costs associated with the production and procurement of product, such as inbound freight costs, purchasing and receiving costs and inspection costs. Also included as cost of goods sold are the amounts recognized on foreign currency forward exchange contracts as the underlying inventory hedged by such forward exchange contracts is sold. Warehousing and distribution expenses are included in SG&A expenses. All of our royalty, advertising and other revenue is included in gross profit because there is no cost of goods sold associated with such revenue. As a result, our gross profit may not be comparable to that of other entities.

Gross profit in the third quarter of 2020 was \$1.101 billion, or 52.0% of total revenue, as compared to \$1.406 billion, or 54.3% of total revenue, in the third quarter of the prior year. The 230 basis point decrease was primarily driven by (i) increased promotional selling and inventory liquidation primarily in North America as a result of the impact of the pandemic on the business and in conjunction with the planned exit from the Heritage Brands Retail business and (ii) the unfavorable impact of the stronger United States dollar on our international businesses that purchase inventory in United States dollars, particularly our European businesses, as the increased local currency value of inventory resulted in higher cost of goods in local currency when the goods were sold, partially offset by (iii) the impact of a favorable change in revenue mix of our International and North America segments, as our International segments revenue is a larger proportion and generally carry higher gross margins.

### SG&A Expenses

SG&A expenses in the third quarter of 2020 were \$987 million, or 46.6% of total revenue, as compared to \$1.142 billion, or 44.1% of total revenue, in the third quarter of the prior year. The 250 basis point increase was principally attributable to (i) the deleveraging of expenses driven by the significant decline in revenue resulting from the COVID-19 pandemic, (ii) costs incurred in connection with the planned exit from our Heritage Brands Retail business, (iii) additional expenses associated with pandemic-related health and safety measures and (iv) the impact of the change in revenue mix of our International and North America segments, as our International segments revenue is a larger proportion and these segments generally carry higher SG&A expenses as percentages of total revenue. These increases were partially offset by (i) reductions in all discretionary spending categories, (ii) cost savings resulting from the North America workforce reduction and (iii) pandemic-related government payroll subsidy programs in international jurisdictions, as well as rent abatements negotiated with certain of our landlords.

# Non-Service Related Pension and Postretirement Income

Non-service related pension and postretirement income in the third quarter of 2020 was \$4 million as compared to \$2 million in the third quarter of the prior year. Please see Note 8, "Retirement and Benefit Plans," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

#### Equity in Net Income of Unconsolidated Affiliates

The equity in net income of unconsolidated affiliates was \$4 million in the third quarter of 2020 as compared to \$3 million in the third quarter of the prior year. These amounts relate to our share of income (loss) from (i) our joint venture for the *TOMMY* 

HILFIGER, Calvin Klein, Warner's, Olga and Speedo brands in Mexico, (ii) our joint venture for the TOMMY HILFIGER and Calvin Klein brands in India (our two prior joint ventures in India merged in the third quarter of 2020), (iii) our joint venture for the TOMMY HILFIGER brand in Brazil and (iv) our PVH Legwear joint venture for the TOMMY HILFIGER, Calvin Klein, IZOD, Van Heusen and Warner's brands and other owned and licensed trademarks in the United States and Canada that began operations in December 2019. Also included in the prior year period was our share of the income from our investment in Karl Lagerfeld Holding B.V. ("Karl Lagerfeld"). Please see Note 6, "Investments in Unconsolidated Affiliates," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion of our investment in Karl Lagerfeld.

Our investments in the joint ventures are being accounted for under the equity method of accounting. Please see the section entitled "Investments in Unconsolidated Affiliates" within "Liquidity and Capital Resources" below for further discussion.

### Interest Expense, Net

Interest expense, net increased to \$34 million in the third quarter of 2020 from \$28 million in the third quarter of the prior year primarily due to (i) the issuance in April 2020 of an additional €175 million principal amount of 3 5/8% senior notes due 2024 and in July 2020 of \$500 million principal amount of 4 5/8% senior notes due 2025, partially offset by (ii) lower interest rates on our senior unsecured credit facilities as compared to the prior year. Also included in interest expense, net in the third quarters of 2020 and 2019 were expenses of \$1 million and \$3 million, respectively, resulting from the remeasurement of a mandatorily redeemable non-controlling interest that was recognized in connection with the Australia acquisition.

#### Income Taxes

The effective income tax rate for the third quarter of 2020 was 21.6% compared to 13.6% in the third quarter of the prior year. The effective income tax rate for the third quarter of 2020 reflected a \$19 million income tax expense recorded on \$89 million of pre-tax income. The effective income tax rate for the third quarter of 2019 reflected a \$33 million income tax expense recorded on \$242 million of pre-tax income.

Our effective income tax rate for the third quarter of 2020 was relatively flat as compared to the United States statutory income tax rate and reflected (i) the benefit of certain discrete items, including the favorable impact on certain liabilities for uncertain tax positions resulting from the expiration of applicable statutes of limitation, which resulted in a decrease to our effective income tax rate of 27.7%, offset by (ii) the impact of the \$879 million of pre-tax goodwill impairment charges recorded during the first quarter of 2020, which were mostly non-deductible for tax purposes and factored into our annualized effective income tax rate, and resulted in a 6.3% increase to our effective income tax rate, (iii) the tax on foreign earnings in excess of a deemed return on tangible assets of foreign corporations (known as "GILTI") and (iv) the mix of foreign and domestic pre-tax results.

Our effective income tax rate for the third quarter of 2019 was lower than the United States statutory income tax rate primarily due to (i) the benefit of certain discrete items, including the favorable impact on certain liabilities for uncertain tax positions resulting from the expiration of applicable statutes of limitation, which resulted in a decrease to our effective income tax rate of 13.7%, partially offset by (ii) the tax effects of GILTI, which more than offset the benefit of overall lower tax rates in certain international jurisdictions where we file tax returns.

### Redeemable Non-Controlling Interest

We have a joint venture in Ethiopia with Arvind Limited named PVH Manufacturing Private Limited Company ("PVH Ethiopia") in which we own a 75% interest. We consolidate the results of PVH Ethiopia in our consolidated financial statements. PVH Ethiopia was formed to operate a manufacturing facility that produces finished products for us for distribution primarily in the United States.

The net loss attributable to the redeemable non-controlling interest ("RNCI") in PVH Ethiopia was immaterial in the third quarters of 2020 and 2019. Please see Note 5, "Redeemable Non-Controlling Interest," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

### Thirty-Nine Weeks Ended November 1, 2020 Compared With Thirty-Nine Weeks Ended November 3, 2019

#### Total Revenue

Total revenue in the thirty-nine weeks ended November 1, 2020 was \$5.043 billion as compared to \$7.308 billion in the thirty-nine week period of the prior year. The decrease in revenue of \$2.265 billion, or 31%, was due to the impacts of the COVID-19 pandemic on our business and included the aggregate effect of the following items:

- The reduction of an aggregate \$866 million of revenue, or a 25% decrease compared to the prior year period, attributable to our Tommy Hilfiger International and Tommy Hilfiger North America segments. Tommy Hilfiger International segment revenue decreased 14%. Revenue in our Tommy Hilfiger North America segment decreased 46%.
- The reduction of an aggregate \$875 million of revenue, or a 32% decrease compared to the prior year period, attributable to our Calvin Klein International and Calvin Klein North America segments. Calvin Klein International segment revenue decreased 18%. Revenue in our Calvin Klein North America segment decreased 48%.
- The reduction of an aggregate \$525 million of revenue, or a 45% decrease compared to the prior year period, attributable to our Heritage Brands Retail and Heritage Brands Wholesale segments, which included an 11% decline resulting from the April 2020 sale of the Speedo North America business

Our revenue in the thirty-nine weeks ended November 1, 2020 reflected a 34% decline in revenue through our wholesale distribution channel and a 27% decline in revenue through our direct to consumer retail distribution channel, which included a 70% increase in sales through our directly operated digital commerce businesses driven by strong growth across all brand businesses and regions.

There is significant uncertainty with respect to the impacts for the remainder of 2020 of the COVID-19 pandemic on our business and the businesses of our licensees and other business partners. We currently expect that revenue for the full year 2020 will decrease significantly as compared to 2019, including the 31% decline in revenue in the thirty-nine weeks ended November 1, 2020 and an expected decline in revenue of approximately 20% in the fourth quarter of 2020, primarily due to the continued negative impacts to our businesses caused by the pandemic. The revenue decline for the fourth quarter of 2020 includes the projected impact of the recent resurgence in COVID-19 cases throughout Europe and North America, the extent and severity of which remains uncertain. The revenue decline for the full year 2020 also includes an expected decrease of approximately \$200 million due to the aggregate net effect of (i) reductions resulting from the Speedo transaction, which closed on April 6, 2020, and the G-III license, which commenced in 2019, partially offset by (ii) an addition of revenue resulting from the Australia and TH CSAP acquisitions, which closed in the second quarter of 2019.

#### **Gross Profit**

Gross profit in the thirty-nine weeks ended November 1, 2020 was \$2.651 billion, or 52.6% of total revenue, as compared to \$3.990 billion, or 54.6% of total revenue, in the thirty-nine week period of the prior year. The 200 basis point decrease was primarily driven by (i) increased promotional selling and inventory liquidation as a result of the impact of the COVID-19 pandemic on the business and (ii) the unfavorable impact of the stronger United States dollar on our international businesses that purchase inventory in United States dollars, particularly our European businesses, as the increased local currency value of inventory resulted in higher cost of goods in local currency when the goods were sold, partially offset by (iii) the impact of a favorable change in revenue mix of our International and North America segments, as our International segments revenue is a larger proportion and generally carry higher gross margins.

There is significant uncertainty with respect to the impacts for the remainder of 2020 of the COVID-19 pandemic on our business and the businesses of our licensees and other business partners. We currently expect that gross margin for the full year 2020 will decrease as compared to 2019, with gross margin in the fourth quarter of 2020 expected to be relatively flat compared to gross margin of 53.7% in the fourth quarter of 2019. The expected decline in full year 2020 gross margin is primarily due to (i) the need for increased promotional selling and inventory liquidation as a result of the impact of the pandemic and (ii) the unfavorable impact of the stronger United States dollar on our international businesses that purchase inventory in United States dollars, particularly our European businesses, as the increased local currency value of inventory results in higher cost of goods in local currency when the goods are sold, partially offset by (iii) the impact of a favorable change in revenue mix of our International and North America segments, as our International segments revenue is a larger proportion and generally carry higher gross margins.

#### SG&A Expenses

SG&A expenses in the thirty-nine weeks ended November 1, 2020 were \$2.809 billion, or 55.7% of total revenue, as compared to \$3.458 billion, or 47.3% of total revenue, in the thirty-nine week period of the prior year. The significant basis point increase was principally attributable to (i) the deleveraging of expenses driven by the significant decline in revenue resulting from the COVID-19 pandemic, (ii) the pre-tax noncash impairments of our store assets resulting from the impacts of the pandemic on our business, (iii) costs incurred in connection with the planned exit from our Heritage Brands Retail business, (iv) the net impact of the North America workforce reduction, (v) additional accounts receivable reserves recorded as a result of the pandemic, (vi) additional expenses associated with pandemic-related health and safety measures and (vii) the impact of the change in revenue mix of our International and North America segments, as our International segments revenue is a larger proportion and generally carry higher SG&A expenses as percentages of total revenue. These increases were partially offset by (i) a reduction in expenses as a result of the cost savings initiatives we implemented in April 2020, including temporary furloughs, salary and incentive compensation reductions, and lower discretionary spending, (ii) pandemic-related government payroll subsidy programs primarily in international jurisdictions, as well as rent abatements negotiated with certain of our landlords, and (iii) the absence in 2020 of costs that were incurred in the thirty-nine weeks ended November 3, 2019 in connection with the Calvin Klein restructuring, the Socks and Hosiery transaction and the TH U.S store closures.

There is significant uncertainty with respect to the impacts of the COVID-19 pandemic on our business for the remainder of 2020 and our SG&A expenses may be subject to significant material change. We currently expect our SG&A expenses in the fourth quarter of 2020 will be lower as compared to 2019 primarily as a result of (i) a reduction of expenses in all discretionary spending categories and (ii) cost savings resulting from the North America workforce reduction, partially offset by (iii) costs incurred in connection with the planned exit from our Heritage Brands Retail business. However, we expect our SG&A expenses as a percentage of total revenue for the fourth quarter of 2020 will increase significantly as compared to 2019 primarily due to a deleveraging of expenses driven by the expected decline in revenue resulting from the COVID-19 pandemic.

### Goodwill and Other Intangible Asset Impairments

We recorded noncash impairment charges of \$933 million during the thirty-nine weeks ended November 1, 2020 resulting from the impacts of the COVID-19 pandemic on our business, including \$879 million related to goodwill and \$54 million related to other intangible assets, primarily our *ARROW* and *Geoffrey Beene* tradenames. The impairments resulted from interim impairment assessments of our goodwill and other intangible assets, which we were required to perform in the first quarter of 2020 due to the adverse impacts of the pandemic on our current and estimated future business results and cash flows, as well as the significant decrease in our market capitalization as a result of a sustained decline in our common stock price. Please see Note 7, "Goodwill and Other Intangible Assets," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

#### Non-Service Related Pension and Postretirement Income

Non-service related pension and postretirement income in the thirty-nine weeks ended November 1, 2020 was \$8 million as compared to \$6 million in the thirty-nine week period of the prior year.

Non-service related pension and postretirement income (cost) recorded throughout the year is calculated using actuarial valuations that incorporate assumptions and estimates about financial market, economic and demographic conditions. Differences between estimated and actual results give rise to gains and losses that are recorded immediately in earnings, generally in the fourth quarter of the year, which can create volatility in our results of operations. We currently expect that non-service related pension and postretirement income for the full year 2020 will be approximately \$11 million. However, our expectation of 2020 non-service related pension and post-retirement income does not include the impact of an actuarial gain or loss. As a result of the recent volatility in the financial markets due, in part, to the impact of the COVID-19 pandemic, there is significant uncertainty with respect to the actuarial gain or loss we may record on our retirement plans in 2020. We may incur a significant actuarial gain or loss in 2020 if there is a significant increase or decrease in discount rates, respectively, or if there is a difference in the actual and expected return on plan assets. Our actual 2020 non-service related pension and postretirement income (cost) may be significantly different than our projections. Non-service related pension and postretirement (cost) was \$(90) million in 2019, and included a \$98 million actuarial loss on our retirement plans recorded in the fourth quarter.

### **Debt Modification and Extinguishment Costs**

We incurred costs totaling \$5 million during the thirty-nine weeks ended November 3, 2019 in connection with the refinancing of our senior credit facilities. Please see the section entitled "Liquidity and Capital Resources" below for further discussion.

### Other Noncash Loss (Gain)

We recorded a noncash loss of \$3 million during the thirty-nine weeks ended November 1, 2020 in connection with the Speedo transaction. Please see Note 4, "Acquisitions and Divestitures," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

We recorded a noncash gain of \$113 million in the thirty-nine weeks ended November 3, 2019 to write up our equity investments in Gazal and PVH Australia to fair value in connection with the Australia acquisition. Please see Note 4, "Acquisitions and Divestitures," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

# Equity in Net Income (Loss) of Unconsolidated Affiliates

The equity in net (loss) income of unconsolidated affiliates was a \$(10) million loss in the thirty-nine weeks ended November 1, 2020 as compared to \$8 million of income in the thirty-nine week period of the prior year. These amounts relate to our share of income (loss) from (i) our joint venture for the TOMMY HILFIGER, Calvin Klein, Warner's, Olga and Speedo brands in Mexico, (ii) our joint venture for the TOMMY HILFIGER and Calvin Klein brands in India (our two prior joint ventures in India merged in the third quarter of 2020), (iii) our joint venture for the TOMMY HILFIGER brand in Brazil, (iv) our PVH Legwear joint venture for the TOMMY HILFIGER, Calvin Klein, IZOD, Van Heusen and Warner's brands and other owned and licensed trademarks in the United States and Canada that began operations in December 2019, (v) PVH Australia (prior to acquiring it on May 31, 2019 through the Australia acquisition) and (vi) our investments in Gazal (prior to acquiring it on May 31, 2019 through the Australia acquisition) and Karl Lagerfeld (prior to its impairment in the first quarter of 2020). Please see Note 6, "Investments in Unconsolidated Affiliates," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion of our investment in Karl Lagerfeld. The equity in net (loss) income for the thirtynine weeks ended November 1, 2020 decreased as compared to the prior year period primarily due to (i) a \$12 million pre-tax noncash impairment of our investment in Karl Lagerfeld recorded in the first quarter of 2020 resulting from the impacts of the COVID-19 pandemic on its business, and (ii) a reduction in income on our investments due to the negative impacts of the COVID-19 pandemic on our unconsolidated affiliates' businesses, partially offset by (iii) income on our investment in PVH Legwear in 2020. Our investments in the continuing joint ventures are being accounted for under the equity method of accounting. Subsequent to the closing of the Australia acquisition, we began to consolidate the operations of Gazal and PVH Australia into our financial statements. Please see the section entitled "Investments in Unconsolidated Affiliates" within "Liquidity and Capital Resources" below for further discussion.

#### Interest Expense, Net

Interest expense, net increased to \$87 million in the thirty-nine weeks ended November 1, 2020 from \$85 million in the thirty-nine week period of the prior year primarily due to (i) the issuance in April 2020 of an additional €175 million principal amount of 3 5/8% senior notes due 2024 and in July 2020 of \$500 million principal amount of 4 5/8% senior notes due 2025, partially offset by (ii) lower interest rates on our senior unsecured credit facilities as compared to the prior year period. Also included in interest expense, net in the thirty-nine weeks ended November 1, 2020 and November 3, 2019 were expenses of \$2 million and \$3 million, respectively, resulting from the remeasurement of a mandatorily redeemable non-controlling interest that was recognized in connection with the Australia acquisition.

We currently expect that interest expense, net for the fourth quarter, as well as the full year 2020 will be relatively flat as compared to 2019 primarily due to (i) the issuance in April 2020 of an additional €175 million principal amount of 3 5/8% senior notes due 2024 and in July 2020 of \$500 million principal amount of 4 5/8% senior notes due 2025, mostly offset by (ii) lower interest rates on our senior unsecured credit facilities as compared to the prior year and (iii) an expected decrease in the expense recorded on the remeasurement of a mandatorily redeemable non-controlling interest that was recognized in connection with the Australia acquisition.

# **Income Taxes**

The effective income tax rate for the thirty-nine weeks ended November 1, 2020 was 8.9% compared to 15.1% in the thirty-nine week period of the prior year. The effective income tax rate for the thirty-nine weeks ended November 1, 2020 reflected a

\$(105) million income tax benefit recorded on \$(1.185) billion of pre-tax losses. The effective income tax rate for the thirty-nine weeks ended November 3, 2019 reflected an \$86 million income tax expense recorded on \$570 million of pre-tax income.

Our effective income tax benefit rate for the thirty-nine weeks ended November 1, 2020 was lower than the United States statutory income tax rate primarily due to (i) the impact of the \$879 million of pre-tax goodwill impairment charges, which were mostly non-deductible and factored into our annualized effective income tax rate, and resulted in a 13.3% decrease to our effective income tax rate, (ii) the tax effects of GILTI and (iii) the mix of foreign and domestic pre-tax results, partially offset by (iv) the benefit of certain discrete items, including the favorable impact on certain liabilities for uncertain tax positions resulting from the expiration of applicable statutes of limitation, which resulted in an increase to our effective income tax rate of 2.0%.

Our effective income tax rate for the thirty-nine weeks ended November 3, 2019 was lower than the United States statutory income tax rate primarily due to (i) the benefit of certain discrete items, including the favorable impact on certain liabilities for uncertain tax positions resulting from the expiration of applicable statutes of limitation, which resulted in a benefit to our effective income tax rate of 4.5%, and (ii) the favorable impact of a tax exemption on the noncash gain recorded to write up our existing equity investments in Gazal and PVH Australia to fair value in connection with the Australia acquisition, which resulted in a benefit to our effective tax rate of 3.7%, partially offset by (iii) the tax effects of GILTI, which more than offset the benefit of overall lower tax rates in certain international jurisdictions where we file tax returns.

The United States government enacted the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act") on March 27, 2020, which includes various income tax provisions aimed at providing economic relief. We currently expect a slight favorable cash flow impact in 2020 as a result of the deferral of income tax payments under the CARES Act. We also considered the significant adverse impact of the pandemic on our business in assessing the realizability of our deferred tax assets. Based on this assessment, we determined that no additional valuation allowances were needed against our deferred tax assets. However, we will continue to monitor the impacts on our ability to realize our deferred tax assets.

We file income tax returns in more than 40 international jurisdictions each year. A substantial amount of our earnings are in international jurisdictions, particularly the Netherlands and Hong Kong, where income tax rates, coupled with special rates levied on income from certain of our jurisdictional activities, are lower than the United States statutory income tax rate.

Given the uncertainty with respect to the impacts of the COVID-19 pandemic on our business and results of operations, we have not provided an estimate of our effective income tax rate for the fourth quarter or full year 2020.

Our tax rate is affected by many factors, including the mix of international and domestic pre-tax earnings, discrete events arising from specific transactions and new regulations, as well as audits by tax authorities and the receipt of new information, any of which can cause us to change our estimate for uncertain tax positions.

## **RNCI**

The net loss attributable to the RNCI was immaterial in the thirty-nine weeks ended November 1, 2020 and November 3, 2019. We currently expect that the net loss attributable to the RNCI for the full year 2020 will be immaterial. Please see Note 5, "Redeemable Non-Controlling Interest," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

### LIQUIDITY AND CAPITAL RESOURCES

### Liquidity Update

The COVID-19 pandemic has had, and is expected to continue to have, a significant adverse impact on our business, results of operations, financial condition and cash flows in 2020. While there is significant uncertainty about the duration and extent of the impacts of the pandemic, we expect the pandemic will continue to have a negative impact on our cash flows from operations in the fourth quarter of 2020, resulting from a loss of revenue and earnings. Given the unprecedented impacts of the pandemic on our business, we have taken the following actions to strengthen our financial position:

- Issued \$500 million principal amount of 4 5/8% senior notes due 2025 in July 2020.
- Obtained a waiver in June 2020 of the leverage and interest coverage ratios under our senior unsecured credit facilities (referred to as the "June 2020 Amendment").
- Issued an additional €175 million principal amount of 3 5/8% senior notes due 2024 in April 2020.

- Entered into a \$275 million 364-day revolving credit facility in April 2020.
- Suspended our cash dividend beginning with the second quarter.
- Suspended share repurchases under the stock repurchase program in mid-March, following \$111 million in repurchases completed in the first quarter.
- Focused management of our working capital, with particular focus on inventories, including reducing and cancelling inventory commitments, redeploying basic inventory items to subsequent seasons and consolidating future seasonal collections, as well as extending payment terms with our suppliers.
- Reduced expected capital expenditures for the full year 2020 to approximately \$200 million from \$345 million in 2019.

We ended the third quarter of 2020 with \$1.5 billion of cash on hand and approximately \$1.5 billion of borrowing capacity available under our various debt facilities. We believe that we have taken appropriate actions to manage through the uncertainty related to the COVID-19 pandemic and are continuously reevaluating all aspects of our spending and cash flow generation as the situation evolves.

#### Cash Flow Summary

Cash and cash equivalents at November 1, 2020 was \$1.460 billion, an increase of \$957 million from the amount at February 2, 2020 of \$503 million. The change in cash and cash equivalents included the impact of (i) \$111 million of common stock repurchases under the stock repurchase program (with no further repurchases for the remainder of 2020), (ii) \$169 million of net proceeds in connection with the Speedo transaction, (iii) \$186 million of net proceeds from the issuance of an additional €175 million principal amount of 3 5/8% senior notes due 2024 and (iv) \$494 million of net proceeds from the issuance of \$500 million principal amount of 4 5/8% senior notes due 2025. Cash flow for the full year 2020 will be impacted by various factors in addition to those noted above and below in this "Liquidity and Capital Resources" section.

As of November 1, 2020, approximately \$889 million of cash and cash equivalents was held by international subsidiaries. Our intent is to reinvest indefinitely substantially all of our earnings in foreign subsidiaries outside of the United States. However, if management decides at a later date to repatriate these earnings to the United States, we may be required to accrue and pay additional taxes, including any applicable foreign withholding tax and United States state income taxes. It is not practicable to estimate the amount of tax that might be payable if these earnings were repatriated due to the complexities associated with the hypothetical calculation.

### **Operations**

Cash provided by operating activities of \$427 million in the thirty-nine weeks ended November 1, 2020 was relatively flat as compared to the prior year period, as the significant decrease in net (loss) income as adjusted for noncash charges was mostly offset by a favorable change in our working capital, including favorable changes in (i) trade receivables, primarily driven by a decline in our wholesale revenue, as well as an increase in our reserves due to the impact on us of the COVID-19 pandemic, (ii) inventories, primarily due to focused management of our inventory, including reducing and cancelling inventory commitments and increased promotional selling, and (iii) accounts payable, primarily due to extended vendor payment terms. Our cash flows from operations in the thirty-nine weeks ended November 1, 2020 was significantly impacted by widespread temporary store closures and other significant adverse impacts of the COVID-19 pandemic. In an effort to mitigate the impacts of the pandemic and preserve liquidity, we have been and continue to be focused on working capital management, in particular tightly managing inventories, including reducing and cancelling inventory commitments, increasing promotional selling, redeploying basic inventory items to subsequent seasons and consolidating future seasonal collections, as well as extending payment terms with our suppliers.

# Supply Chain Finance Program

We have a voluntary supply chain finance program (the "SCF program") that provides our inventory suppliers with the opportunity to sell their receivables due from us to participating financial institutions at the sole discretion of both the suppliers and the financial institutions. The SCF program is administered through third party platforms that allow participating suppliers to track payments from us, and sell their receivables due from us to financial institutions. We are not a party to the agreements between the suppliers and the financial institutions and have no economic interest in a supplier's decision to sell a receivable. Our payment obligations, including the amounts due and payment terms, are not impacted by suppliers' participation in the SCF program.

Accordingly, amounts due to our suppliers that elected to participate in the SCF program are included in accounts payable in our consolidated balance sheets and payments made under the SCF program are reflected in cash flows from operating activities

in our consolidated statements of cash flows. We have been informed by the third party administrators of the SCF program that, as of November 1, 2020, suppliers had elected to sell approximately \$325 million of our outstanding payment obligations to financial institutions, and approximately \$435 million had been settled through the program during the thirty-nine weeks ended November 1, 2020.

#### Capital Expenditures

Our capital expenditures in the thirty-nine weeks ended November 1, 2020 were \$159 million compared to \$233 million in the thirty-nine weeks ended November 3, 2019. We currently expect capital expenditures for the full year 2020 will decrease to approximately \$200 million from \$345 million in 2019, as we have been tightly managing our spending to preserve liquidity in response to the impacts of the COVID-19 pandemic on our business, and including only certain minimum required expenditures in our retail stores and expenditures for projects currently in progress, primarily related to (i) investments to support the multi-year upgrade of our platforms and systems worldwide and (ii) enhancements to our warehouse and distribution network.

### Investments in Unconsolidated Affiliates

We made a payment of \$2 million in each of the thirty-nine weeks ended November 1, 2020 and November 3, 2019 to our PVH Legwear joint venture to contribute our share of the joint venture funding. These payments are included in our net cash provided (used) by investing activities in our Consolidated Statements of Cash Flows for the respective period. We currently do not expect to make any further payments to contribute our share of our joint ventures funding during the remainder of 2020.

We received dividends of \$14 million from our investments in unconsolidated affiliates during the thirty-nine weeks ended November 3, 2019. These dividends are included in our net cash provided by operating activities in our Consolidated Statement of Cash Flows for the period.

#### Speedo Transaction

We completed the sale of our Speedo North America business to Pentland on April 6, 2020 for net proceeds of \$169 million. The net proceeds from the sale are subject to a final working capital adjustment based on the terms of the agreement and as such, are subject to change in a future period. Please see Note 4, "Acquisitions and Divestitures," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

### TH CSAP Acquisition

We completed the acquisition of the Tommy Hilfiger retail business in Central and Southeast Asia on July 1, 2019 for \$74 million. Please see Note 4, "Acquisitions and Divestitures," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

#### Australia Acquisition

We completed the Australia acquisition on May 31, 2019. This transaction resulted in a net cash payment of \$59 million, including (i) a payment of \$118 million, net of cash acquired of \$7 million, as cash consideration for the acquisition and (ii) proceeds of \$59 million related to the sale of an office building and warehouse owned by Gazal. Please see Note 4, "Acquisitions and Divestitures," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

### Mandatorily Redeemable Non-Controlling Interest

The Australia acquisition agreement provided for key executives of Gazal and PVH Australia to exchange a portion of their interests in Gazal for approximately 6% of the outstanding shares of our previously wholly owned subsidiary that acquired 100% of the ownership interests in the Australia business. We are obligated to purchase this 6% interest within two years of the acquisition closing in two tranches as follows: tranche 1 – 50% of the shares one year after the closing, but the holders had the option to defer half of this tranche to tranche 2; and tranche 2 – all remaining shares two years after the closing. With respect to tranche 1, the holders elected not to defer their shares and, as a result, we purchased all of the tranche 1 shares in June 2020 for \$17 million (based on exchange rates in effect on the payment date). The purchase price for the tranche 1 and tranche 2 shares is based on a multiple of the subsidiary's adjusted earnings before interest, taxes, depreciation and amortization ("EBITDA") less net debt as of the end of the measurement year, and the multiple varies depending on the level of EBITDA compared to a target. The \$17 million payment for the tranche 1 shares was presented in the Consolidated Statement of Cash Flows as follows: (i) \$13 million as a financing cash flow, which represents the initial fair value of the liability recognized for the tranche 1 shares on the acquisition date, and (ii) \$5 million, attributable to interest, as an operating cash flow.

The liability for the mandatorily redeemable non-controlling interest was \$20 million as of November 1, 2020 based on exchange rates in effect on that date, which related to the tranche 2 shares and was included in accrued expenses in our Consolidated Balance Sheet. Please see Note 4, "Acquisitions and Divestitures," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

#### Dividends

Dividends on common stock totaled \$3 million in the thirty-nine weeks ended November 1, 2020 as compared to \$11 million in the thirty-nine weeks ended November 3, 2019.

We suspended our dividends following the payment of a \$0.0375 per common share dividend on March 31, 2020 in order to increase our cash position and preserve financial flexibility in response to the impacts of the COVID-19 pandemic on our business. Under the terms of the June 2020 Amendment, we are not permitted to declare or pay dividends during the relief period (as defined below). Please see the section entitled "2019 Senior Unsecured Credit Facilities" below for further discussion.

#### Acquisition of Treasury Shares

Our Board of Directors has authorized over time since 2015 an aggregate \$2.0 billion stock repurchase program through June 3, 2023. The program may be modified by the Board of Directors, including to increase or decrease the repurchase limitation or extend, suspend, or terminate the program, at any time, without prior notice.

We suspended share repurchases under the stock repurchase program beginning in mid-March 2020, following the purchase of 1.4 million shares in open market transactions for \$111 million completed in the first quarter, in order to increase our cash position and preserve financial flexibility in response to the impacts of the COVID-19 pandemic on our business. Under the terms of the June 2020 Amendment, we are not permitted to make share repurchases during the relief period. Please see the section entitled "2019 Senior Unsecured Credit Facilities" below for further discussion. The existing stock repurchase program remains authorized by the Board of Directors and we may resume share repurchases after the restrictions under the June 2020 Amendment lapse.

Repurchases under the program, when it is being used, may be made from time to time over the period through open market purchases, accelerated share repurchase programs, privately negotiated transactions or other methods, as we deem appropriate. Purchases are made based on a variety of factors, such as price, corporate requirements and overall market conditions, applicable legal requirements and limitations, trading restrictions under our insider trading policy and other relevant factors.

During the thirty-nine weeks ended November 3, 2019, we purchased 2.4 million shares of our common stock under the program in open market transactions for \$223 million. Purchases of \$3 million were accrued for in the Consolidated Balance Sheet as of November 3, 2019. Purchases of \$500,000 that were accrued for in the Consolidated Balance Sheet as of February 2, 2020 were paid in the first quarter of 2020. As of November 1, 2020, the repurchased shares were held as treasury stock and \$573 million of the authorization remained available for future share repurchases.

Treasury stock activity also includes shares that were withheld principally in conjunction with the settlement of restricted stock units and performance share units to satisfy tax withholding requirements.

#### Financing Arrangements

Our capital structure was as follows:

(In millions)	11	/1/20	2/2/20	11/3/19
Short-term borrowings	\$	21	\$ 50	\$ 387
Current portion of long-term debt		23	14	41
Finance lease obligations		15	15	16
Long-term debt		3,464	2,694	2,738
Stockholders' equity		4,676	5,811	5,985

#### **Short-Term Borrowings**

We have the ability to draw revolving borrowings under the senior unsecured credit facilities discussed below in the section entitled "2019 Senior Unsecured Credit Facilities." We had no borrowings outstanding under these facilities as of November 1, 2020. The maximum amount of revolving borrowings temporarily outstanding under these facilities during the thirty-nine weeks ended November 1, 2020 was \$746 million.

We also have the ability to draw revolving borrowings under our 364-day unsecured revolving credit facility discussed below in the section entitled "2020 Unsecured Revolving Credit Facility." We had no borrowings outstanding under this facility as of or during the thirty-nine weeks ended November 1, 2020.

Additionally, we have the ability to borrow under short-term lines of credit, overdraft facilities and short-term revolving credit facilities denominated in various foreign currencies. These facilities provided for borrowings of up to \$236 million based on exchange rates in effect on November 1, 2020 and are utilized primarily to fund working capital needs. We had \$21 million outstanding under these facilities as of November 1, 2020. The weighted average interest rate on funds borrowed as of November 1, 2020 was 1.23%. The maximum amount of borrowings outstanding under these facilities during the thirty-nine weeks ended November 1, 2020 was \$97 million.

### Commercial Paper

We have the ability to issue, from time to time, unsecured commercial paper notes with maturities that vary but do not exceed 397 days from the date of issuance primarily to fund working capital needs. We had no borrowings outstanding under the commercial paper note program as of November 1, 2020. The maximum amount of borrowings temporarily outstanding under the program during the thirty-nine weeks ended November 1, 2020 was \$165 million.

The commercial paper program allows for borrowings of up to \$675 million to the extent that we have borrowing capacity under the United States dollar-denominated revolving credit facility included in the 2019 facilities (as defined below). Accordingly, the combined aggregate amount of (i) borrowings outstanding under the commercial paper note program and (ii) the revolving borrowings outstanding under the United States dollar-denominated revolving credit facility at any one time cannot exceed \$675 million. The maximum aggregate amount of borrowings temporarily outstanding under the commercial paper program and the United States dollar-denominated portion of the revolving credit facility during the thirty-nine weeks ended November 1, 2020 was \$660 million.

# 2020 Unsecured Revolving Credit Facility

On April 8, 2020, we entered into a 364-day \$275 million United States dollar-denominated unsecured revolving credit facility (the "2020 facility"). We may increase the commitment under the 2020 facility by an aggregate amount not to exceed \$100 million, subject to certain customary conditions. The 2020 facility will mature on April 7, 2021. We paid \$2 million of debt issuance costs in connection with the 2020 facility.

Currently, our obligations under the 2020 facility are unsecured and are not guaranteed by any of our subsidiaries. However, within 120 days after the occurrence of a specified credit ratings decrease (as set forth in the 2020 facility), (i) we must cause each of our wholly owned United States subsidiaries (subject to certain customary exceptions) to become a guarantor under the 2020 facility and (ii) we and each subsidiary guarantor will be required to grant liens in favor of the collateral agent on substantially all of our respective assets (subject to customary exceptions).

The outstanding borrowings under the 2020 facility are prepayable at any time without penalty (other than customary breakage costs). The borrowings under the 2020 facility bear interest at a rate equal to an applicable margin plus, as determined at our option, either (a) a base rate determined by reference to the greater of (i) the prime rate, (ii) the United States federal funds effective rate plus 1/2 of 1.00% and (iii) a one-month reserve adjusted Eurocurrency rate plus 1.00% or (b) an adjusted Eurocurrency rate, calculated in a manner set forth in the 2020 facility.

The current applicable margin with respect to the borrowings as of November 1, 2020 was 2.250% for adjusted Eurocurrency rate loans and 1.250% for base rate loans. The applicable margin for borrowings is subject to adjustment based upon our public debt rating after the date of delivery of notice of a change in our public debt rating by Standard & Poor's and Moody's.

We had no borrowings outstanding under the 2020 facility during the thirty-nine weeks ended November 1, 2020.

The 2020 facility requires us to comply with affirmative, negative and financial covenants, including a minimum interest coverage ratio and maximum net leverage ratio, which are subject to change in the event that, and in the same manner as, the minimum interest coverage ratio and maximum net leverage ratio covenants under the 2019 facilities are amended. We amended the 2019 facilities in June 2020 (referred to as the "June 2020 Amendment"). Refer to the section entitled "2019 Senior Unsecured Credit Facilities" below for further discussion.

#### Finance Lease Liabilities

Our cash payments for finance lease liabilities totaled \$4 million in each of the thirty-nine weeks ended November 1, 2020 and November 3, 2019.

### 2016 Senior Secured Credit Facilities

On May 19, 2016, we entered into an amendment to our senior secured credit facilities (as amended, the "2016 facilities"). We replaced the 2016 facilities with new senior unsecured credit facilities on April 29, 2019 as discussed in the section entitled "2019 Senior Unsecured Credit Facilities" below. The 2016 facilities, as of the date they were replaced, consisted of a \$2.347 billion United States dollar-denominated Term Loan A facility and senior secured revolving credit facilities consisting of (i) a \$475 million United States dollar-denominated revolving credit facility, (ii) a \$25 million United States dollar-denominated revolving credit facility available in United States dollars and Canadian dollars and (iii) a €186 million euro-denominated revolving credit facility available in euro, British pound sterling, Japanese yen and Swiss francs.

#### 2019 Senior Unsecured Credit Facilities

We refinanced the 2016 facilities on April 29, 2019 (the "Closing Date") by entering into senior unsecured credit facilities (the "2019 facilities"), the proceeds of which, along with cash on hand, were used to repay all of the outstanding borrowings under the 2016 facilities, as well as the related debt issuance costs

The 2019 facilities consist of a \$1.093 billion United States dollar-denominated Term Loan A facility (the "USD TLA facility"), a €500 million eurodenominated Term Loan A facility (the "Euro TLA facility" and together with the USD TLA facility, the "TLA facilities") and senior unsecured revolving credit facilities consisting of (i) a \$675 million United States dollar-denominated revolving credit facility, (ii) a CAD \$70 million Canadian dollar-denominated revolving credit facility available in United States dollars or Canadian dollars, (iii) a €200 million euro-denominated revolving credit facility available in euro, British pound sterling, Japanese yen, Swiss francs, Australian dollars and other agreed foreign currencies and (iv) a \$50 million United States dollar-denominated revolving credit facility available in United States dollars or Hong Kong dollars. The 2019 facilities are due on April 29, 2024. In connection with the refinancing of our senior credit facilities, we paid debt issuance costs of \$10 million (of which \$3 million was expensed as debt modification costs and \$7 million is being amortized over the term of the debt agreement) and recorded debt extinguishment costs of \$2 million to write off previously capitalized debt issuance costs.

Each of the senior unsecured revolving credit facilities, except for the \$50 million United States dollar-denominated revolving credit facility available in United States dollars or Hong Kong dollars, also include amounts available for letters of credit and have a portion available for the making of swingline loans. The issuance of such letters of credit and the making of any swingline loan reduces the amount available under the applicable revolving credit facility. So long as certain conditions are satisfied, we may add one or more senior unsecured term loan facilities or increase the commitments under the senior unsecured revolving credit facilities by an aggregate amount not to exceed \$1.5 billion. The lenders under the 2019 facilities are not required to provide commitments with respect to such additional facilities or increased commitments.

We had loans outstanding of \$1.591 billion, net of debt issuance costs and based on applicable exchange rates, under the TLA facilities, no borrowings outstanding under the senior unsecured revolving credit facilities and \$24 million of outstanding letters of credit under the senior unsecured revolving credit facilities as of November 1, 2020.

The terms of the TLA facilities require us to make quarterly repayments of amounts outstanding under the 2019 facilities, which commenced with the calendar quarter ended September 30, 2019. Such required repayment amounts equal 2.50% per annum of the principal amount outstanding on the Closing Date for the first eight calendar quarters following the Closing Date, 5.00% per annum of the principal amount outstanding on the Closing Date for the four calendar quarters thereafter and 7.50% per annum of the principal amount outstanding on the Closing Date for the remaining calendar quarters, in each case paid in equal installments and in each case subject to certain customary adjustments, with the balance due on the maturity date of the TLA facilities. The outstanding borrowings under the 2019 facilities are prepayable at any time without penalty (other than customary breakage costs). Any voluntary repayments we make would reduce the future required repayment amounts.

We made payments of \$11 million on our term loans under the 2019 facilities during the thirty-nine weeks ended November 1, 2020, and we expect to make mandatory long-term debt repayments of approximately \$14 million during the full year 2020. We made payments of \$10 million on our term loans under the 2019 facilities and repaid the 2016 facilities during the thirty-nine weeks ended November 3, 2019.

The United States dollar-denominated borrowings under the 2019 facilities bear interest at a rate equal to an applicable margin plus, as determined at our option, either (a) a base rate determined by reference to the greater of (i) the prime rate, (ii) the United States federal funds effective rate plus 1/2 of 1.00% and (iii) a one-month reserve adjusted Eurocurrency rate plus 1.00% or (b) an adjusted Eurocurrency rate, calculated in a manner set forth in the 2019 facilities.

The Canadian dollar-denominated borrowings under the 2019 facilities bear interest at a rate equal to an applicable margin plus, as determined at our option, either (a) a Canadian prime rate determined by reference to the greater of (i) the rate of interest per annum that Royal Bank of Canada establishes as the reference rate of interest in order to determine interest rates for loans in Canadian dollars to its Canadian borrowers and (ii) the average of the rates per annum for Canadian dollar bankers' acceptances having a term of one month or (b) an adjusted Eurocurrency rate, calculated in a manner set forth in the 2019 facilities.

Borrowings available in Hong Kong dollars under the 2019 facilities bear interest at a rate equal to an applicable margin plus an adjusted Eurocurrency rate, calculated in a manner set forth in the 2019 facilities.

The borrowings under the 2019 facilities in currencies other than United States dollars, Canadian dollars or Hong Kong dollars bear interest at a rate equal to an applicable margin plus an adjusted Eurocurrency rate, calculated in a manner set forth in the 2019 facilities.

The current applicable margin with respect to the TLA facilities and each revolving credit facility as of November 1, 2020 was 1.625% for adjusted Eurocurrency rate loans and 0.625% for base rate or Canadian prime rate loans, which reflects an increase of 0.25% as set forth in the June 2020 Amendment (as defined below). The applicable margin for borrowings under the TLA facilities and the revolving credit facilities is subject to adjustment (i) after the date of delivery of the compliance certificate and financial statements, with respect to each of our fiscal quarters, based upon our net leverage ratio, except during the relief period (as defined below), or (ii) after the date of delivery of notice of a change in our public debt rating by Standard & Poor's or Moody's.

We entered into interest rate swap agreements designed with the intended effect of converting notional amounts of our variable rate debt obligation to fixed rate debt. Under the terms of the agreements, for the outstanding notional amount, our exposure to fluctuations in the one-month London interbank offered rate ("LIBOR") is eliminated and we pay a fixed rate plus the current applicable margin. The following interest rate swap agreements were entered into or in effect during the thirty-nine weeks ended November 1, 2020 and/or November 3, 2019:

#### (In millions)

Commencement Date	Initial Notional Amount	Notional Amount Outstanding as of November 1, 2020	Fixed Rate	Expiration Date
February 2021	\$ 50	\$	0.562%	February 2023
February 2021	50	<del></del>	1.1625%	February 2023
February 2020	50	50	1.2575%	February 2023
February 2020	50	50	1.1975%	February 2022
February 2020	50	50	1.409%	February 2022
June 2019	50	50	1.719%	July 2021
February 2020	50	50	2.4187%	February 2021
February 2019	139	127	2.8645%	February 2021
February 2019	116	160	2.9975%	February 2021
August 2018	50	50	2.6825%	February 2021
February 2018	306	_	1.566%	February 2020
	February 2021 February 2021 February 2020 February 2020 February 2020 June 2019 February 2020 February 2019 February 2019 August 2018	Commencement Date         Amount           February 2021         \$ 50           February 2020         50           February 2020         50           February 2020         50           June 2019         50           February 2020         50           February 2019         139           February 2019         116           August 2018         50	Commencement Date         Amount         November I, 2020           February 2021         \$ 50         \$ —           February 2021         50         —           February 2020         50         50           February 2020         50         50           June 2019         50         50           February 2020         50         50           February 2020         50         50           February 2019         139         127           February 2019         116         160           August 2018         50         50	Commencement Date         Initial Notional Amount         Outstanding as of November 1, 2020         Fixed Rate           February 2021         \$ 50         \$ — 0.562%           February 2021         50         — 1.1625%           February 2020         50         50         1.2575%           February 2020         50         50         1.1975%           February 2020         50         50         1.409%           June 2019         50         50         1.719%           February 2020         50         50         2.4187%           February 2019         139         127         2.8645%           February 2019         116         160         2.9975%           August 2018         50         50         2.6825%

The notional amounts of the outstanding interest rate swaps that commenced in February 2019 are adjusted according to pre-set schedules during the terms of the swap agreements such that, based on our projections for future debt repayments, our outstanding debt under the USD TLA facility is expected to always equal or exceed the combined notional amount of the then-outstanding interest rate swaps.

Our 2019 facilities require us to comply with customary affirmative, negative and financial covenants including a minimum interest coverage ratio and a maximum net leverage ratio. Given the disruption to our business caused by the COVID-19 pandemic and to ensure financial flexibility, we amended these facilities in June 2020 to provide temporary relief of certain financial covenants until the date on which a compliance certificate is delivered for the second quarter of 2021 (the "relief period") unless we elect earlier to terminate the relief period and satisfy the conditions for doing so (the "June 2020 Amendment"). The June 2020 Amendment provides for the following during the relief period, among other things, the (i) suspension of compliance with the maximum net leverage ratio through and including the first quarter of 2021, (ii) suspension of the minimum interest coverage ratio through and including the first quarter of 2021, (iii) addition of a minimum liquidity covenant of \$400 million, (iv) addition of a restricted payment covenant and (v) imposition of stricter limitations on the incurrence of indebtedness and liens. The limitation on restricted payments requires that we suspend payments of dividends on our common stock and purchases of shares under our stock repurchase program during the relief period. The June 2020 Amendment also provides that during the relief period the applicable margin will be increased 0.25%. In addition, under the June 2020 Amendment, in the event there is a specified credit ratings downgrade by Standard & Poor's and Moody's during the relief period (as set forth in the June 2020 Amendment), within 120 days thereafter (i) we must cause each of our wholly owned United States subsidiaries (subject to certain customary exceptions) to become a guarantor under the 2019 facilities and (ii) we and each subsidiary guarantor will be required to grant liens in favor of the collateral agent on substantially all of our respective assets (subject to customary exceptions). As of November 1, 2

We expect to maintain compliance with the financial covenants (as amended) under the 2019 facilities for at least the next 12 months based on our current forecasts. If the adverse impacts of the COVID-19 pandemic on our business worsen and our earnings and operating cash flows do not recover as currently estimated by us, there can be no assurance that we will be able to maintain compliance with our financial covenants (as amended) in the future. There can be no assurance that we would be able to obtain future waivers in a timely manner, on terms acceptable to us, or at all. If we were not able to maintain compliance or obtain a future covenant waiver under our credit facilities, there can be no assurance that we would be able to raise sufficient debt or equity capital, or divest assets, to refinance or repay such facilities.

#### 7 3/4% Debentures Due 2023

We have outstanding \$100 million of debentures due November 15, 2023 that accrue interest at the rate of 7 3/4%. The debentures are not redeemable at our option prior to maturity.

#### 3 5/8% Euro Senior Notes Due 2024

We have outstanding  $\in$ 525 million principal amount of 3 5/8% senior notes due July 15, 2024, of which  $\in$ 175 million principal amount was issued on April 24, 2020. Interest on the notes is payable in euros. We paid  $\in$ 3 million (\$3 million based on exchange rates in effect on the payment date) of fees in connection with the issuance of the additional  $\in$ 175 million notes. We may redeem some or all of these notes at any time prior to April 15, 2024 by paying a "make whole" premium plus any accrued and unpaid interest. In addition, we may redeem some or all of these notes on or after April 15, 2024 at their principal amount plus any accrued and unpaid interest.

### 4 5/8% Senior Notes Due 2025

We issued on July 10, 2020 \$500 million principal amount of 4 5/8% senior notes due July 10, 2025. The interest rate payable on the notes is subject to adjustment if either Standard & Poor's or Moody's, or any substitute rating agency, as defined in the indenture governing the notes, downgrades the credit rating assigned to the notes. We paid \$6 million of fees in connection with the issuance of the notes. We may redeem some or all of these notes at any time prior to June 10, 2025 by paying a "make whole" premium plus any accrued and unpaid interest. In addition, we may redeem some or all of these notes on or after June 10, 2025 at their principal amount plus any accrued and unpaid interest.

Our ability to create liens on our assets or engage in sale/leaseback transactions is restricted as defined in the indenture governing the notes.

#### 3 1/8% Euro Senior Notes Due 2027

We have outstanding €600 million principal amount of 3 1/8% senior notes due December 15, 2027. Interest on the notes is payable in euros. We may redeem some or all of these notes at any time prior to September 15, 2027 by paying a "make whole" premium plus any accrued and unpaid interest. In addition, we may redeem some or all of these notes on or after September 15, 2027 at their principal amount plus any accrued and unpaid interest.

Our financing arrangements contain financial and non-financial covenants and customary events of default. As of November 1, 2020, we were in compliance with all applicable financial and non-financial covenants under our financing arrangements.

As of November 1, 2020, our issuer credit was rated BBB- by Standard & Poor's with a negative outlook and our corporate credit was rated Baa3 by Moody's with a stable outlook, and our commercial paper was rated A-3 by Standard & Poor's and P-3 by Moody's. In assessing our credit strength, we believe that both Standard & Poor's and Moody's considered, among other things, our capital structure and financial policies, our consolidated balance sheet, our historical acquisition activity and other financial information, as well as industry and other qualitative factors.

Please see Note 9, "Debt," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for a schedule of mandatory long-term debt repayments for the remainder of 2020 through 2025.

Please see Note 9, "Debt," in the Notes to Consolidated Financial Statements included in Item 8 of our Annual Report on Form 10-K for the year ended February 2, 2020 for further discussion of our debt.

### CRITICAL ACCOUNTING POLICIES

Our consolidated financial statements are based on the selection and application of significant accounting policies, which require management to make significant estimates and assumptions. Our significant accounting policies are outlined in Note 1, "Summary of Significant Accounting Policies," in the Notes to Consolidated Financial Statements included in Item 8 of our Annual Report on Form 10-K for the year ended February 2, 2020.

### Goodwill and Indefinite-lived Intangible Assets Impairment Testing

We assess the recoverability of goodwill and other indefinite-lived intangible assets annually, at the beginning of the third quarter of each fiscal year, and between annual tests if an event occurs or circumstances change that would indicate that it is more likely than not that the carrying amount may be impaired. Impairment testing for goodwill is done at the reporting unit level. Impairment testing for other indefinite-lived intangible assets is done at the individual asset level. Intangible assets with finite lives are amortized over their estimated useful life and are tested for impairment, along with other long-lived assets, when events and circumstances indicate that the assets might be impaired. Indefinite-lived intangible assets and intangible assets with finite lives are tested for impairment prior to assessing the recoverability of goodwill.

### Goodwill

#### Interim Impairment Test

We determined in the first quarter of 2020 that the significant adverse impact of the COVID-19 pandemic on our business, including an unprecedented decline in revenue and earnings and an extended decline in our stock price and associated market capitalization, was a triggering event that required us to perform a quantitative interim goodwill impairment test.

As a result of the interim test performed, we recorded \$879 million of noncash impairment charges in the first quarter of 2020, which was included in goodwill and other intangible asset impairments in our Consolidated Statement of Operations. The impairment charges, which related to the Heritage Brands Wholesale, Calvin Klein Retail North America, Calvin Klein Wholesale North America, Calvin Klein Licensing and Advertising International, and Calvin Klein International reporting units, were recorded to our segments as follows: \$198 million in the Heritage Brands Wholesale segment, \$287 million in the Calvin Klein North America segment, and \$394 million in the Calvin Klein International segment. Our impairment assessment was performed in accordance with the accounting guidance adopted in the first quarter of 2020 that simplifies the testing for goodwill impairment, as discussed in Note 21, "Recent Accounting Guidance," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report.

Of these reporting units, Calvin Klein Wholesale North America, Calvin Klein Licensing and Advertising International, and Calvin Klein International were determined to be partially impaired. The remaining carrying amount of goodwill allocated to these reporting units as of the date of our interim test was \$162 million, \$143 million and \$347 million, respectively. Holding all other assumptions used in the interim test constant, a 100 basis point change in the annual revenue growth rate assumptions for these businesses would result in a change to the estimated fair value of the reporting units of approximately \$80 million, \$20 million and \$140 million, respectively. Likewise, a 100 basis point change in the weighted average cost of capital would result in a change to the estimated fair value of the reporting units of approximately \$60 million, \$15 million and \$125 million, respectively. While these reporting units were not determined to be fully impaired in the first quarter of 2020, they may be at risk of further impairment in the future in the event the related businesses do not perform as projected, including if they fail to recover as planned following the COVID-19 pandemic, or if market factors utilized in the impairment analysis deteriorate, including an unfavorable change in long-term growth rates or the weighted average cost of capital.

With respect to our other reporting units that were not determined to be impaired, the Tommy Hilfiger International reporting unit had an estimated fair value that exceeded its carrying amount as of the date of our interim test of \$2,949 million by 5%. The carrying amount of goodwill allocated to this reporting unit was \$1,558 million. Holding all other assumptions used in the interim test constant, a 100 basis point change in the annual revenue growth rate of the Tommy Hilfiger International business would result in a change to the estimated fair value of the reporting unit of approximately \$355 million. Likewise, a 100 basis point change in the weighted average cost of capital would result in a change to the estimated fair value of the reporting unit of approximately \$320 million. While the Tommy Hilfiger International reporting unit was not determined to be impaired in the first quarter of 2020, it may be at risk of future impairment in the event the related business does not perform as projected, including if it fails to recover as planned following the COVID-19 pandemic, or if market factors utilized in the impairment analysis deteriorate, including an unfavorable change in the long-term growth rate or the weighted average cost of capital.

The fair value of the reporting units for goodwill impairment testing was determined using an income approach and validated using a market approach. The income approach was based on discounted projected future (debt-free) cash flows for each reporting unit. The discount rates applied to these cash flows were based on the weighted average cost of capital for each reporting unit, which takes market participant assumptions into consideration. Estimated future operating cash flows used in the interim test were discounted at rates of 10.0%, 10.5% or 11.0%, depending on the reporting unit, to account for the relative risks of the estimated future cash flows. For the market approach, used to validate the results of the income approach method, we used both the guideline company and similar transaction methods. The guideline company method analyzes market multiples of revenue and EBITDA for a group of comparable public companies. The market multiples used in the valuation are

based on the relative strengths and weaknesses of the reporting unit compared to the selected guideline companies. Under the similar transactions method, valuation multiples are calculated utilizing actual transaction prices and revenue and EBITDA data from target companies deemed similar to the reporting unit. We classified the fair values of our reporting units as Level 3 fair value measurements due to the use of significant unobservable inputs.

#### Annual Impairment Test

We performed our annual impairment test for goodwill as of the beginning of the third quarter of 2020. For the 2020 annual goodwill impairment test, we elected to assess qualitative factors first to determine whether it was more likely than not that the fair value of each reporting unit with allocated goodwill was less than the carrying amount.

We assessed relevant events and circumstances, including industry, market and macroeconomic conditions, as well as Company and reporting unit-specific factors. In performing this assessment, we considered the results of our quantitative interim goodwill impairment test performed in the first quarter of 2020 and the impact of (i) favorable changes in the weighted average cost of capital subsequent to the interim test, (ii) the change in our market capitalization and its implied impact on the fair value of our reporting units subsequent to the interim test, and (iii) our recent financial performance and updated financial forecasts, which were consistent with or exceeded the projections used in our interim goodwill impairment test.

After assessing these events and circumstances, we determined that it was not more likely than not that the fair value of each reporting unit with allocated goodwill was less than its carrying amount and concluded that the quantitative goodwill impairment test was not required. No impairment of goodwill resulted from our annual impairment test. There is still significant uncertainty about the duration and extent of the impacts of the COVID-19 pandemic. If economic conditions caused by the pandemic do not recover as currently estimated by management or market factors utilized in the impairment analysis deteriorate, we could incur additional goodwill impairment charges in the future.

### **Indefinite-Lived Intangible Assets**

#### Interim Impairment Test

We also determined in the first quarter of 2020 that the impact of the COVID-19 pandemic on our business was a triggering event that prompted the need to perform interim impairment testing of our indefinite-lived intangible assets. For the *TOMMY HILFIGER*, *Calvin Klein*, *Van Heusen*, *Warner's* and *Olga* tradenames and the reacquired perpetual license rights for *TOMMY HILFIGER* in India, we elected to first assess qualitative factors to determine whether it was more likely than not that the fair value of any asset was less than its carrying amount. For these assets, no impairment was identified as a result of our annual indefinite-lived intangible asset impairment test for 2019 and the fair values of these indefinite-lived intangible assets substantially exceeded their carrying amounts. The asset with the least excess fair value had an estimated fair value that exceeded its carrying amount by approximately 85% as of the date of our 2019 annual test. Considering this and other factors, we determined qualitatively that it was not more likely than not that the fair values of these indefinite-lived intangible assets were less than their carrying amounts and concluded that the quantitative impairment test in the first quarter of 2020 was not required.

For the *ARROW* and *Geoffrey Beene* tradenames and the reacquired perpetual license rights recorded in connection with the Australia acquisition, we elected to bypass the qualitative assessment and proceeded directly to the quantitative impairment test. As a result of this quantitative interim impairment testing, we recorded \$47 million of noncash impairment charges in the first quarter of 2020 to write down the two tradenames. This included \$36 million to write down the *ARROW* tradename, which had a carrying amount as of the date of our interim test of \$79 million, to a fair value of \$43 million, and \$12 million to write down the *Geoffrey Beene* tradename, which had a carrying amount of \$17 million, to a fair value of \$5 million. The \$47 million of impairment charges recorded in the first quarter of 2020 was included in goodwill and other intangible asset impairments in our Consolidated Statement of Operations and allocated to our Heritage Brands Wholesale segment. Holding all other assumptions used in the interim test constant, a 100 basis point change in the annual revenue growth rate of the Arrow business would result in a change to the estimated fair value of the tradename of approximately \$5 million. Holding all other assumptions used in the interim test constant, a 100 basis point change to the annual revenue growth rate or weighted average cost of capital in the Geoffrey Beene business would result in an immaterial change to the estimated fair value of the tradename.

With regard to the reacquired perpetual license rights recorded in connection with the Australia acquisition, we determined in the first quarter of 2020 that its fair value substantially exceeded its carrying amount and, therefore, the asset was not impaired.

The fair value of the *ARROW* and *Geoffrey Beene* tradenames was determined using an income-based relief-from-royalty method. Under this method, the value of an asset is estimated based on the hypothetical cost savings that accrue as a result of not having to license the tradename from another party. These cash flows are discounted to present value using a discount rate that factors in the relative risk of the intangible asset. We discounted the cash flows used to value the *ARROW* and *Geoffrey Beene* tradenames at a rate of 10.0%. The fair value of our reacquired perpetual license rights recorded in connection with the Australia acquisition was determined using an income approach, which estimates the net cash flows directly attributable to the subject intangible asset. These cash flows are discounted to present value using a discount rate that factors in the relative risk of the intangible asset. We discounted the cash flows used to value the reacquired perpetual license rights recorded in connection with the Australia acquisition at a rate of 10.0%. We classified the fair values of these indefinite-lived intangible assets as Level 3 fair value measurements due to the use of significant unobservable inputs.

### Annual Impairment Test

We performed our annual impairment test for indefinite-lived intangible assets as of the beginning of the third quarter of 2020. For the 2020 annual indefinite-lived intangible assets impairment test, we elected to assess qualitative factors first to determine whether it was more likely than not that the fair value of any asset was less than its carrying amount.

We assessed relevant events and circumstances, including industry, market and macroeconomic conditions, as well as Company and asset-specific factors. In performing this assessment, we considered the results of our interim impairment testing performed in the first quarter of 2020 and the impact of (i) favorable changes in the weighted average cost of capital subsequent to the interim test and (ii) our recent financial performance and updated financial forecasts, which were consistent with or exceeded the projections used in our interim impairment testing.

After assessing these events and circumstances, we determined that it was not more likely than not that the fair value of our indefinite-lived intangible assets were less than their carrying amounts and concluded that a quantitative impairment test was not required. No impairment of indefinite-lived intangible assets resulted from our annual impairment test. There is still significant uncertainty about the duration and extent of the impacts of the COVID-19 pandemic. If economic conditions caused by the pandemic do not recover as currently estimated by management or market factors utilized in the impairment analysis deteriorate, we could incur additional indefinite-lived intangible asset impairment charges in the future.

#### Recently Adopted Accounting Guidance

We adopted, effective the first quarter of 2020, accounting guidance related to credit losses, that introduces a new impairment model used to measure credit losses for certain financial assets measured at amortized cost, including trade and other receivables. This guidance requires entities to record an allowance for credit losses using a forward-looking expected loss impairment model that considers historical experience, current conditions, and reasonable and supportable forecasts that affect collectibility, rather than the incurred loss model required under existing guidance. We also adopted, effective the first quarter of 2020, accounting guidance related to goodwill impairment, which eliminates the requirement to calculate the implied fair value of goodwill to measure the amount of the goodwill impairment charge, if any, under the second step of the goodwill impairment test. Please see Note 21, "Recent Accounting Guidance," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report for further discussion.

During the thirty-nine weeks ended November 1, 2020, there were no significant changes to our critical accounting policies from those described in our Annual Report on Form 10-K for the year ended February 2, 2020, except for the items mentioned above.

### ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Financial instruments held by us as of November 1, 2020 include cash and cash equivalents, short-term borrowings, long-term debt, foreign currency forward exchange contracts and interest rate swap agreements. Note 12, "Fair Value Measurements," in the Notes to Consolidated Financial Statements included in Part I, Item 1 of this report outlines the fair value of our financial instruments as of November 1, 2020. Cash and cash equivalents held by us are affected by short-term interest rates, which are currently low. The potential for a significant decrease in short-term interest rates is low due to the currently low rates of return we are receiving on our cash and cash equivalents and, therefore, a further decrease would not have a material impact on our interest income. However, there is potential for a more significant increase in short-term interest rates, which could have a more material impact on our interest income. Given our balance of cash and cash equivalents at November 1, 2020, the effect of a 10 basis point change in short-term interest rates on our interest income would be approximately \$1.5 million annually. Borrowings under the 2019 facilities and 2020 facility bear interest at a rate equal to an applicable margin plus a variable rate. As such, the 2019 facilities and 2020 facility expose us to market risk for changes in interest rates. We have entered into interest rate swap agreements for the intended purpose of reducing our exposure to interest rate volatility. As of November 1, 2020, after taking into account the effect of our interest rates swap agreements that were in effect as of such date, approximately 70% of our long-term debt was at a fixed interest rate, with the remainder at variable interest rates. Given our long-term debt position at November 1, 2020, the effect of a 10 basis point change in interest rates on our variable interest expense would be approximately \$500,000 annually. Please refer to "Liquidity and Capital Resources" in the Management's Discussion and Analysis section incl

Our Tommy Hilfiger and Calvin Klein businesses each have substantial international components that expose us to significant foreign exchange risk. Our Heritage Brands business also has international components but those components are not significant to the business. Over 50% of our \$9.909 billion of revenue in 2019 was generated outside of the United States. Changes in exchange rates between the United States dollar and other currencies can impact our financial results in two ways: a translational impact and a transactional impact.

The translational impact refers to the impact that changes in exchange rates can have on our results of operations and financial position. The functional currencies of our foreign subsidiaries are generally the applicable local currencies. Our consolidated financial statements are presented in United States dollars. The results of operations in local foreign currencies are translated into United States dollars using an average exchange rate over the representative period and the assets and liabilities in local foreign currencies are translated into United States dollars using the closing exchange rate at the balance sheet date. Foreign exchange differences that arise from the translation of our foreign subsidiaries' assets and liabilities into United States dollars are recorded as foreign currency translation adjustments in other comprehensive income (loss). Accordingly, our other comprehensive income (loss) will be unfavorably impacted during times of a strengthening United States dollar, particularly against the euro, the Brazilian real, the Japanese yen, the Korean won, the British pound sterling, the Australian dollar, the Canadian dollar and the Chinese yuan renminbi, and favorably impacted during times of a weakening United States dollar against those currencies. Our results of operations will be similarly affected by foreign currency translation in periods that we generate income. However, in periods that we generate losses, as is currently expected for the full year 2020, the opposite is true and our results will be favorably impacted by a strengthening United States dollar against those currencies.

We currently expect foreign currency translation to have an immaterial impact on our revenue in 2020 as compared to 2019.

During the thirty-nine weeks ended November 1, 2020, we recognized favorable foreign currency translation adjustments of \$116 million within other comprehensive income (loss) principally driven by a weakening of the United States dollar against the euro of 6% since February 2, 2020. Our foreign currency translation adjustments recorded in other comprehensive income (loss) are significantly impacted by the substantial amount of goodwill and other intangible assets denominated in the euro, which represented 38% of our \$6.3 billion total goodwill and other intangible assets as of November 1, 2020. This translational impact was partially mitigated by the change in the fair value of our net investment hedges discussed below.

A transactional impact on financial results is common for apparel companies operating outside the United States that purchase goods in United States dollars, as is the case with most of our foreign operations. Our results of operations will be unfavorably impacted during times of a strengthening United States dollar as the increased local currency value of inventory results in a higher cost of goods in local currency when the goods are sold and favorably impacted during times of a weakening United States dollar as the decreased local currency value of inventory results in a lower cost of goods in local currency when the goods are sold. We also have exposure to changes in foreign currency exchange rates related to certain intercompany transactions and SG&A expenses. We currently use and plan to continue to use foreign currency forward exchange contracts or other derivative instruments to mitigate the cash flow or market value risks associated with these inventory and intercompany

transactions, but we are unable to entirely eliminate these risks. The foreign currency forward exchange contracts cover at least 70% of the projected inventory purchases in United States dollars by our foreign subsidiaries.

We currently expect a negative transactional impact on our net income in 2020 as compared to 2019.

Given our foreign currency forward exchange contracts outstanding at November 1, 2020, the effect of a 10% change in foreign currency exchange rates against the United States dollar would result in a change in the fair value of these contracts of approximately \$100 million. Any change in the fair value of these contracts would be substantially offset by a change in the fair value of the underlying hedged items.

In order to mitigate a portion of our exposure to changes in foreign currency exchange rates related to the value of our investments in foreign subsidiaries denominated in the euro, we designated the carrying amount of our €1.125 billion aggregate principal amount of senior notes issued by PVH Corp., a U.S.-based entity, as net investment hedges of our investments in certain of our foreign subsidiaries that use the euro as their functional currency. The effect of a 10% change in the euro against the United States dollar would result in a change in the fair value of the net investment hedges of approximately \$130 million. Any change in the fair value of the net investment hedges would be more than offset by a change in the value of our investments in certain of our European subsidiaries. Additionally, during times of a strengthening United States dollar against the euro, we would be required to use a lower amount of our cash flows from operations to pay interest and make long-term debt repayments on our euro-denominated senior notes, whereas during times of a weakening United States dollar against the euro, we would be required to use a greater amount of our cash flows from operations to pay interest and make long-term debt repayments on these notes.

Included in the calculations of expense and liabilities for our pension plans are various assumptions, including return on assets, discount rates, mortality rates and future compensation increases. Actual results could differ from these assumptions, which would require adjustments to our balance sheet and could result in volatility in our future pension expense. Holding all other assumptions constant, a 1% change in the assumed rate of return on assets would result in a change to 2020 net benefit cost related to the pension plans of approximately \$7 million. Likewise, a 0.25% change in the assumed discount rate would result in a change to 2020 net benefit cost of approximately \$44 million.

#### ITEM 4 - CONTROLS AND PROCEDURES

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Operating & Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based upon that evaluation, our Chief Executive Officer and Chief Operating & Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report. Disclosure controls and procedures are designed to ensure that information required to be disclosed in our reports filed or submitted under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Operating & Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There have been no changes in our internal control over financial reporting during the period to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. We have not experienced any material impact to our internal control over financial reporting despite the fact that a significant number of our employees are working remotely due to the COVID-19 pandemic. We are continually monitoring and assessing the impacts of the pandemic on our internal controls to minimize the impact on their design and operating effectiveness.

We are currently undertaking a major multi-year SAP S/4 implementation to upgrade our platforms and systems worldwide. The implementation is occurring in phases over multiple years. We successfully launched the Global Finance functionality on the SAP S/4 platform in Asia and North America in the first quarter of 2020.

As a result of this multi-year implementation, we expect certain changes to our processes and procedures, which in turn, could result in changes to our internal control over financial reporting. While we expect this implementation to strengthen our internal control over financial reporting by automating certain manual processes and standardizing business processes and reporting across our organization, we will continue to evaluate and monitor our internal control over financial reporting as processes and procedures in the affected areas evolve. For a discussion of risks related to the implementation of new systems and hardware, please refer to risk factor "We rely significantly on information technology. Our business and reputation could be adversely impacted if our computer systems, or systems of our business partners and service providers, are disrupted or cease to operate effectively or if we or they are subject to a data security or privacy breach" in Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended February 2, 2020.

### PART II - OTHER INFORMATION

### **ITEM 1 - LEGAL PROCEEDINGS**

We are a party to certain litigations which, in management's judgment based, in part, on the opinions of legal counsel, will not have a material adverse effect on our financial position.

#### **ITEM 1A - RISK FACTORS**

Please refer to Item 1A. Risk Factors in our Annual Report on Form 10-K for the fiscal year ended February 2, 2020 for a description of certain significant risks and uncertainties to which our business, financial condition and results of operations are subject. There have been no material changes to these risk factors as of November 1, 2020.

#### ITEM 2 - UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

### ISSUER PURCHASES OF EQUITY SECURITIES

Period	(a) Total Number of Shares (or Units) Purchased <sup>(1)</sup>	(b)	) Average Price Paid per Share (or Unit) <sup>(1)</sup>	(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs <sup>(2)</sup>	A Sł	(d) Maximum Number (or approximate Dollar Value) of hares (or Units) that May Yet e Purchased Under the Plans or Programs <sup>(2)</sup>
August 3, 2020 -						
August 30, 2020	1,256	\$	49.05	<u> </u>	\$	572,591,498
August 31, 2020 -						
October 4, 2020	1,182		61.22	_		572,591,498
October 5, 2020 -						
November 1, 2020	629		65.41	<u> </u>		572,591,498
Total	3,067	\$	57.10		\$	572,591,498

<sup>(1)</sup> Our Stock Incentive Plan provides us with the right to deduct or withhold, or require employees to remit to us, an amount sufficient to satisfy any applicable tax withholding requirements applicable to stock-based compensation awards. To the extent permitted, employees may elect to satisfy all or part of such withholding requirements by tendering previously owned shares or by having us withhold shares having a fair market value equal to the minimum statutory tax withholding rate that could be imposed on the transaction. Included in this table are shares withheld during the third quarter of 2020 in connection with the settlement of restricted stock units to satisfy tax withholding requirements.

<sup>&</sup>lt;sup>(2)</sup> Our Board of Directors has authorized over time since 2015 an aggregate \$2.0 billion stock repurchase program through June 3, 2023. The program may be modified by the Board of Directors, including to increase or decrease the repurchase limitation or extend, suspend, or terminate the program, at any time, without prior notice. We suspended share repurchases under our stock repurchase program beginning in mid-March 2020 in order to increase our cash position and preserve financial flexibility in response to the impacts of the COVID-19 pandemic on our business. In addition, under the terms of the June 2020 Amendment, share repurchases are not permitted during the relief period (as defined). Our existing stock repurchase program remains authorized by the Board of Directors and we may resume share repurchases after the restrictions under the June 2020 Amendment lapse.

#### ITEM 6 - EXHIBITS

The following exhibits are included herein:

- 3.1 Amended and Restated Certificate of Incorporation of PVH Corp. (incorporated by reference to Exhibit 3.1 to our Current Report on Form 8-K, filed June 21, 2019).
- 3.2 <u>By-Laws of PVH Corp., as amended through June 20, 2019 (incorporated by reference to Exhibit 3.2 to our Current Report on Form 8-K, filed on June 21, 2019).</u>
- 4.1 Specimen of Common Stock certificate (incorporated by reference to Exhibit 4.1 to our Quarterly Report on Form 10-Q for the period ended July 31, 2011).
- 4.2 Indenture, dated as of November 1, 1993, between Phillips-Van Heusen Corporation and The Bank of New York, as Trustee (incorporated by reference to Exhibit 4.01 to our Registration Statement on Form S-3 (Reg. No. 33-50751) filed on October 26, 1993); First Supplemental Indenture, dated as of October 17, 2002, to Indenture, dated as of November 1, 1993, between Phillips-Van Heusen Corporation and The Bank of New York, as Trustee (incorporated by reference to Exhibit 4.15 to our Quarterly Report on Form 10-Q for the period ended November 3, 2002); Second Supplemental Indenture, dated as of February 12, 2002, to Indenture, dated as of November 1, 1993, between Phillips-Van Heusen Corporation and The Bank of New York, as Trustee (incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on February 26, 2003); Third Supplemental Indenture, dated as of May 6, 2010, between Phillips-Van Heusen Corporation and The Bank of New York Mellon (formerly known as The Bank of New York), as Trustee (incorporated by reference to Exhibit 4.16 to our Quarterly Report on Form 10-Q for the period ended August 1, 2010); Fourth Supplemental Indenture, dated as of February 13, 2013, to Indenture, dated as of November 1, 1993, between PVH Corp. and The Bank of New York Mellon, as Trustee (incorporated by reference to Exhibit 4.11 to our Quarterly Report on Form 10-Q for the period ended May 5, 2013).
- 4.3 Indenture, dated as of June 20, 2016, between PVH Corp., U.S. Bank National Association, as Trustee, Elavon Financial Services Limited, UK Branch, as Paying Agent and Authenticating Agent, and Elavon Financial Services Limited, as Transfer Agent and Registrar (incorporated by reference to Exhibit 4.1 to our Current Report on Form 8-K, filed on June 20, 2016).
- 4.4 Indenture, dated as of December 21, 2017, between PVH Corp., U.S. Bank National Association, as Trustee, Elavon Financial Services DAC, UK Branch, as Paying Agent and Authenticating Agent, and Elavon Financial Services DAC, as Transfer Agent and Registrar (incorporated by reference to Exhibit 4.1 to our Current Report on Form 8-K, filed on December 21, 2017).
- 4.5 Indenture, dated as of July 10, 2020, between PVH Corp. and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.1 to our Current Report on Form 8-K, filed on July 10, 2020) and Form of 4 5/8% Senior Note due 2025 (incorporated by reference to Exhibit 4.2 and Appendix A to Exhibit 4.1 to our Current Report on Form 8-K, filed on July 10, 2020).
- 4.6 Registration Rights Agreement, dated July 10, 2020, by and between PVH Corp. and Barclays Capital Inc. (incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on July 10, 2020).
- +31.1 <u>Certification of Emanuel Chirico, Chairman and Chief Executive Officer, pursuant to Section 302 of the Sarbanes Oxley Act of 2002.</u>
- +31.2 <u>Certification of Michael Shaffer, Executive Vice President and Chief Operating & Financial Officer, pursuant to Section 302 of the Sarbanes Oxley Act of 2002.</u>
- \*,+32.1 <u>Certification of Emanuel Chirico, Chairman and Chief Executive Officer, pursuant to Section 906 of the Sarbanes Oxley Act of 2002, 18 U.S.C. Section 1350.</u>
- \*,+32.2 Certification of Michael Shaffer, Executive Vice President and Chief Operating & Financial Officer, pursuant to Section 906 of the Sarbanes Oxley Act of 2002, 18 U.S.C. Section 1350.

+101.INS	Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
+101.SCH	Inline XBRL Taxonomy Extension Schema Document
+101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
+101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
+101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
+101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document

<sup>+</sup>Filed or furnished herewith.

104

Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

<sup>\*</sup> Exhibits 32.1 and 32.2 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liability of that Section. Such exhibits shall not be deemed incorporated by reference into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PVH CORP.

Registrant

Dated: December 10, 2020 /s/ JAMES W. HOLMES

James W. Holmes

Senior Vice President and Controller (Principal Accounting Officer)

#### I, Emanuel Chirico, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of PVH Corp.;
- Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to
  make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period
  covered by this Quarterly Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(f)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Report based on such evaluation; and
  - d) Disclosed in this Report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: December 10, 2020

/s/ EMANUEL CHIRICO

Emanuel Chirico

Chairman and Chief Executive Officer

#### I, Michael Shaffer, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of PVH Corp.;
- Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to
  make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period
  covered by this Quarterly Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Report based on such evaluation; and
  - d. Disclosed in this Report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: December 10, 2020

/s/ MICHAEL SHAFFER

Michael Shaffer Executive Vice President and Chief Operating & Financial Officer

# CERTIFICATE PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of PVH Corp. ("the Company") for the quarterly period ended November 1, 2020 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Emanuel Chirico, Chairman and Chief Executive Officer of the Company, certify, pursuant to section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that:

- (i) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: December 10, 2020

By:

/s/ EMANUEL CHIRICO

Name: Emanuel Chirico

Chairman and Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

# CERTIFICATE PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of PVH Corp. (the "Company") for the quarterly period ended November 1, 2020 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael Shaffer, Executive Vice President and Chief Operating & Financial Officer of the Company, certify, pursuant to section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that:

- (i) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: December 10, 2020

By: /s/ MICHAEL SHAFFER

Name: Michael Shaffer

Executive Vice President and Chief Operating & Financial Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.